

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,894

Thursday April 3 1986

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Volcker fends off political challenge, Page 6

World news

Business summary

## 'Punitive' sanctions demand by Tutu

Bishop Desmond Tutu, Anglican Bishop of Johannesburg and Nobel Peace Prize winner, courted possible arrest by openly calling for "punitive" sanctions by the international community against the South African Government.

As he spoke word came through that Winnie Mandela, wife of jailed nationalist leader Nelson Mandela, had been released from the banning order under which she lived, with short interruptions, since 1962.

At a Press conference in a Johannesburg church, Bishop Tutu recalled he had been trying for 10 years to persuade the Government to abolish apartheid but concluded: "I have no hope of real change from this Government unless they are forced."

Six months ago the bishop warned he would make a clear statement on sanctions and disinvestment if progress towards the abolition of apartheid had not been made by March 31. Page 29

### Plan for Cyprus

Cypriot President Spyros Kypriacos arrived in Athens to assess the latest UN peace plan amid pessimism about reunifying the island. Page 23

### Sofia reforms

Bulgarian leader Todor Zhivkov outlined a reform programme closely linked to changes taking place in the Soviet Union. Page 3

### Finnish strike

Finnish state employees went on indefinite strike for pay rises of up to 20 per cent after ignoring a call from the Government to postpone their action, which disrupted postal and transport services. Page 2

### Journalists' action

A nationwide strike by Indian journalists to press a government-appointed wages board for interim pay rises while it considers demands for restructuring wage scales, caused a shutdown of India's 1,300 daily newspapers and four newsgroups.

### TV service planned

The BBC is to draw up plans for a world television news and current affairs service, a televised version of its radio World Service. Page 9

### Airfare war likely

A price war seems inevitable this summer as airlines flying the Atlantic cut fares to stimulate traffic. Page 9

### Airline sabotage

The Mexican Government has not ruled out the possibility of sabotage in Monday's airliner crash which killed 166 people. Page 27

### Manila optimistic

The Philippines Government hopes to retrieve millions of dollars in properties and investments abroad acquired illegally by ousted President Marcos. Page 20

### Counterfeiting charges

Three Hong Kong men have been arrested in China and charged with counterfeiting \$20m and accused of buying printing equipment under the name of Smooth Manufacturing and Design to produce 200,000 bogus \$100 bills. Page 24

### TV addicts' plea

One in two French television viewers wants the screen blacked out at least one day a week to help cure what they see as a habit as bad as tobacco or alcohol. Page 6

### Dancer dies

Danish-born Erik Bruhn, one of the great classical dancers of his generation and the artistic director of the National Ballet of Canada, died in a Toronto hospital from lung cancer at the age of 57. Page 1

## Challenge to Hiram Walker unit sale

OLYMPIA & YORK, Toronto-based real estate and resources group is expected to seek an injunction blocking the proposed sale of Hiram Walker's spirits and wines division to Allied Lyons, UK food and drinks group. Feature, Page 18; Details, Page 20

RASF, West German chemical company, increased group pre-tax profit by 20.8 per cent to DM 3.04bn (\$1.3bn) last year on sales 9.6 per cent higher at DM 47.09bn. Page 21

RANK of British Columbia is to close a third of its branches and curb its foreign operations amid signs of mounting financial difficulties among some Canadian financial institutions. Page 21

METAL BOX of the UK is abandoning manufacturing of drinks cans in the US and selling its plant there to subsidiary of Anheuser-Busch, the biggest US brewer. Page 27

GUARDIAN Royal Exchange, leading UK insurance group, paid out more than £35m (£139.5m) in professional indemnity claims last year, resulting in an after-tax loss of £5.8m against a profit of £5.4m in 1984. Page 20; Background, Page 23

LONDON reached new peaks as the FT Ordinary share index hit 1,702.9 up 18.9, and the FT-SE 100 index added 17.2 to a high of 1,419.4. Page 42

TOKYO: Stocks fell to profit-taking and the Nikkei average suffered its steepest decline this year, falling 190.36 to 15,553.51. Page 42

WALL STREET: The Dow Jones Industrial average closed 5.15 up at 1,795.26. Page 42

DOLLAR: ended in New York at DM 2.8640, SEK 1.9840, FF 7.3175 and 17.935. It improved in London, rising to DM 2.7375 (DM 2.335), FF 7.285 (FF 7.16), SEK 1.9825 (SEK 1.9475) and Y178.5 (Y174.9). On Bank of England figures, the dollar's index rose to 119.9 from 118.3. Page 35

STERLING ended in New York at \$1.4600. It was unchanged against the dollar in London at \$1.4715, but rose to DM 3.495 (DM 3.435), FF 10.735 (FF 10.355), SEK 2.9175 (SEK 2.885) and Y124.25 (Y121.75). The pound's exchange rate index rose 0.7 to 76.5. Page 35

GOLD gained \$8.75 on the London bullion market to \$335.50 and was \$4.80 higher in Zurich at \$336.55. In New York the Comex June settlement was \$1,339.8. Page 34

FAIREY Engineering, part of the Pearson group, which includes the Financial Times, has been sold to Williams Holdings, an industrial holding company, for £22m (\$33m), the price Pearson paid in 1980. Page 27

ALFA-LAVAL and Pharmacia of Sweden are to form a joint venture company supplying equipment and materials for the large-scale manufacture of biotechnological products. Page 21

MEXICAN brewer Cerveceria Moctezuma reached a debt-reducing deal with foreign creditors which is believed to be the first in Latin America to stretch repayments beyond the year 2000. Page 24

VOLKSWAGEN-AUDI, West German motor group, will boost spending on new products and production facilities by 25 per cent in real terms over the next five years to DM 30bn (\$12.7bn). Page 21

GENERAL MOTORS, leading US car maker, placed 4,700 employees on indefinite lay-off because of production cuts caused by flagging sales. Page 6

Dividend yields in the FT London Share Information Service are now calculated on a 29 per cent basic rate of income tax, against 30 per cent previously, reflecting the tax reduction announced in last month's UK budget.

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## TWA airliner lands in Athens after bomb blast kills four

of the injured appeared to be seriously hurt, a TWA spokesman said.

The bodies of three of the four dead - all of whom were sucked out of the aircraft as it depressurised - were later found near the town of Argos, 30 miles south of Corinth.

TWA said the fact that the blast had occurred at a height of barely 15,000 feet (about 5,000 metres) had limited decompression, which could have made the handling of an aircraft very difficult after a mid-air explosion.

Officials in Athens said that the explosion took place in the aircraft's cargo compartment as the re-

sult of "the detonation of an explosive device." The aircraft was carrying 428 kg of freight as well as the passengers' luggage.

Rome's Fiumicino airport, where 17 people were shot by terrorists on December 27 last year, was yesterday the scene of a major investigation into the explosion.

Officials said that about 10 of the aircraft's passengers boarded the aircraft in Rome. The others transferred from a TWA Boeing 747 flight which had arrived earlier in the day from New York.

All the passengers passed through metal detectors in Rome,

but only the hold baggage from Rome was X-rayed, the officials said. The other baggage should have been checked in New York.

Security at Fiumicino was stepped up after the December attack, which was carried out by terrorists professing to be supporters of Abu Nidal, the extremist Palestinian leader.

Last week precautions around the airport and other possible guerrilla objectives in Rome were further tightened following the US-British clashes in the Gulf of Suez.

According to reports from Washington yesterday, which occurred shortly after 2pm local Greek time, there were no indications of who was responsible for placing the explosive device on the aircraft and officials were careful to avoid all speculation.

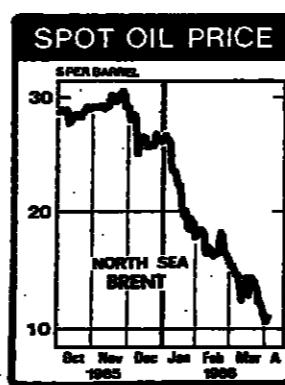
dialogue with Washington via third parties.

Col Gaddafi's proposal was said to be in the form of a message which would be handed over to Mr George Bush, the US Vice-President, when he arrived in Saudi Arabia at the end of the week.

However, several hours after yesterday's explosion, which occurred shortly after 2pm local Greek time, there were no indications of who was responsible for placing the explosive device on the aircraft and officials were careful to avoid all speculation.

## Oil prices rebound after US warns against 'free fall'

BY DOMINIC LAWSON IN LONDON AND STEWART FLEMING IN WASHINGTON



would be only half the 1985 level of \$91.5m.

The fall in prices on Tuesday had appeared to prompt Mr Herrington's warnings of the "political implications" of over-production of oil. Mr Herrington said that "it has got to be apparent to the Saudis and the rest of the Arabs that their production is causing some problems in our producer industries."

The White House was delighted to see the oil price plunging from \$30 a barrel in November to around \$20 in February, seeing it as a change which would put downward pressure on inflation and on US interest rates.

The gains in Europe and New York were both attributed to the apparent shift in the US position.

Mr Herrington said yesterday that the Bush administration has arrested the market's sleep walk to lower prices. Traders have been sharply reminded that even the most lenient US Administration

is unlikely to resist the transfer of purchasing power to the oil market.

## 1985 FINAL RESULTS

## Swire Pacific Limited

## RESULTS FOR THE YEAR ENDED 31ST DECEMBER 1985

The profit for 1985 before the extraordinary item was HK\$1,225.9 million, representing an increase of 28.4% as compared with HK\$954.4 million in 1984, as adjusted. In addition, in 1985 there was an extraordinary profit of HK\$59.1 million (1984: nil). The audited consolidated results were:

	Year ended 31st December	1985	1984
	HK\$m	HK\$m	HK\$m
Turnover	13,692.2	11,996.8	
Operating profit	2,030.0	1,930.9	
Interest charges — net	368.8	384.8	
Net operating profit	1,663.4	1,546.1	
Share of profits less losses of associated companies	88.9	58.9	
Profit before taxation	1,752.3	1,605.0	
Taxation	215.4	294.9	
Profit after taxation	1,536.9	1,310.1	
Minority interests	311.0	355.7	
Profit for the year before extraordinary item	1,225.9	954.4	
Extraordinary item	59.1	—	
Profit attributable to shareholders	1,285.0	954.4	
Earnings per share: 'A' shares	292.26	246.86	
'B' shares	56.46	49.46	
Dividends per share: 'A' shares — interim	44.06	39.06	
— final	57.06	87.06	
recommended	141.06	126.06	
'B' shares — interim	8.86	7.86	
— final	18.46	17.46	
recommended	28.26	25.26	
Net assets per share: 'A' shares	HK\$14.44	HK\$10.80	
'B' shares	HK\$2.89	HK\$2.16	

The profit for 1985 before the extraordinary item increased by 28.4% and after giving there was an extraordinary profit of HK\$59.1 million (1984: nil). During 1985, the Group changed its method of accounting for financial instruments and non-current assets in line with generally accepted international accounting as a result of this change, the comparative figures for 1984 have been adjusted and the attributable profit for that year, previously reported as HK\$1,048.8 million, is now shown as HK\$954.4 million.

Cathay Pacific Airways Limited reported higher profits from operations but, without the benefit of substantial capital profits, the total profit for 1985 was somewhat lower than in 1984. The Group's net profit for 1985, as measured by the Group's profit and loss statement, increased by 25.2%. Swire Properties Limited's profit was sharply higher reflecting higher sales prices at Talcott Sheng and profits on sale of investment properties. The Group's net assets recorded reduced profits, and losses were incurred in shipping and dockyard activities. There was a further substantial improvement in the operating profit of the industrial division during 1985, as measured by the Group's profit and loss statement, and the Group's profitability was recorded by the trading division in difficult market conditions.

Final dividends. The directors of Swire Pacific Limited will recommend a dividend at the rate of HK\$2.89 per share or HK\$2.16 per share on the basis of four HK\$0.735 dividends of HK\$0.4625 (1984: 17.4c) per 'A' share payable on 2nd June 1986 to shareholders on the register as at the close of business on 19th May 1986. The share register will be closed from 1st April 1986, both dates inclusive.

Once again, the final dividends will be satisfied by the issue of scrip to each class of shareholder, with the option of cash in lieu of scrip in respect of part or all of such dividends. Full details of the scrip dividend procedures will be set out in a circular letter which, together with the annual report for the year, will be sent to shareholders on 5th May 1986.

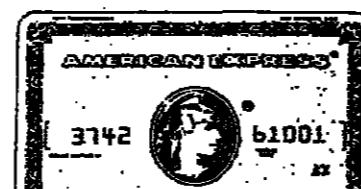
H.M.P. Miles  
Chairman  
Hong Kong, 26th March 1986

**Swire Pacific Limited**  
The Swire Group  
Swire House, Hong Kong.

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## EUROPEAN NEWS

## Franco-US computers squall settled

BY DAVID MARSH IN PARIS

NEWS that France is to receive its first Cray-2 super-computer from the US at the end of the year underlines how Franco-American relations in the sensitive field of trade in high-powered computers have normalised after the squalls of recent years.

The Cray-3 machine, costing about \$20m and eight times as powerful as the Cray-1 model first brought out by the Cray Research company in 1976, will be installed at a computing research centre at the Ecole Polytechnique military engineering academy south of Paris.

The computer will be used by a consortium of eight French research bodies, including the national

space agency CNES, the aeronautics institute ONERA, and the weapons development laboratory of the Defence Ministry, the Délégation Générale pour l'Armement (DGA).

Roughly 50 per cent of computing time on the new machine will be geared towards academic research, with defence work making up 35 per cent and weather forecasting 15 per cent.

The acquisition of the Cray-2 will be subject to US export licence conditions. The US has in recent years sharpened its controls over the export of sensitive technology, controls which led to hold-ups in the previous purchase by France of Cray-1 models.

work for development of both conventional and nuclear weapons — with 17 per cent used at oil companies, 11 per cent in aerospace and 6 per cent in universities.

The first Cray-1 delivered in 1976 was used at the US Los Alamos nuclear weapons laboratory. The British Defence Ministry has four Cray machines, including one at the nuclear weapons establishment at Aldermaston.

The Cray-2, first delivered in June last year, has so far been installed in the US — at the National Aeronautics and Space Administration (Nasa), the Lawrence Livermore weapons laboratories,

and the University of Minnesota.

Formal export authorisation for delivery of the French Cray-2, planned for November, has not yet been granted. Mr Robert Levy, chairman of Cray Research's French subsidiary, says, however, that "things have totally changed since the well publicised hold-ups in 1981 over shipment of a Cray-1 to the military division of the Commissariat à l'Energie Atomique, the French atomic energy commission."

The French Cray-2, capable of carrying out 1.2bn calculations per second, will be the second installed in Europe. The University of Stuttgart is due to take delivery of the first machine a few months earlier.

## Staff at Bofors face arms charge

By Kevin Dore, our Correspondent in Stockholm

SEVERAL employees of Bofors, the armaments subsidiary of Nobel Industries of Sweden, have been informed by a Swedish court prosecutor that they are suspected of arms smuggling.

The two-year investigation of Nobel Industries for alleged arms smuggling in the Middle East is unlikely to be completed before the autumn, when the prosecutor will decide whether to press charges.

Bofors, which earlier this week announced that it had won a record \$K 8.6bn arms order from India, is suspected of illegally selling its missile 70 system to Dubai and Bahrain via a middleman in Singapore.

It is also suspected of seeking to export large quantities of military explosive from Sweden without a licence from the authorities.

Sweden maintains strict controls on arms exports which in principle forbid the sale of armaments to countries at war, as well as to countries involved in international conflicts which can lead to war.

## Spain rejects UK protests over Gibraltar

BY TOM BURNS IN MADRID AND ROBERT MAUTHNER IN LONDON

Spain yesterday rejected a British protest over the alleged intrusion of the Spanish navy's flagship, the aircraft carrier *Dedalo*, into Gibraltar's territorial waters, saying that it considered the waters as being under Madrid's sovereignty.

The Spanish Foreign Ministry's announcement followed hard on the heels of an aide-memoire delivered by a British embassy official in Madrid, claiming that the *Dedalo* had penetrated the 3-mile territorial limits around Gibraltar for 15 minutes on the night of March 22.

It had launched two helicopters dangerously close to Gibraltar Airport without any prior permission, a British official said.

The incident threatens to cast a cloud over the three-day state visit which King Juan Carlos and Queen Sophia of Spain are due to pay to Britain from April 22 to 25, the first by a Spanish monarch to the UK since 1905.

The visit is intended not only to underline the closer relationship between the two countries following Spain's entry into the European Community at the beginning of this year, but the reconnection which has taken place between Madrid and London during the past two years on Gibraltar.

British officials, however, discounted reports that the incident was provoked by rebel officers intent on sabotaging the visit by the King and Queen of Spain to Britain.

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## EUROPEAN NEWS

**Bulgarian leader urges 'profound' economic change**

BY PATRICK BLUM IN SOFIA

PRESIDENT Todor Zhivkov yesterday called for "profound change" in the management of the Bulgarian economy over which he has presided for 30 years; as he outlined reforms closely attuned to those of Mr Mikhail Gorbachev in the Soviet Union.

Opening the Bulgarian Communist Party's 13th congress, Mr Zhivkov stressed the need for more "responsibility, order and discipline."

The veteran 74-year-old party leader and head of state laid equal emphasis on reforms giving workers, managers and individual companies more freedom and responsibilities, and on the need to maintain the leading roles of the party and the central planners in all key areas of the economy.

Mr Zhivkov's keynote speech to the five-yearly party congress was peppered with glowing references to the recent Soviet party congress and was visibly welcomed by Mr Nikolai Ryzhkov, the Soviet Prime Minister, attending the Sofia meeting.

Bulgaria is considered the closest Soviet ally. Recent reshuffles in top Bulgarian party and government ranks have been the most extensive in Eastern Europe outside the Soviet Union, while Mr Zhivkov's disbanding earlier this year of all key industrial ministries and creation of new supervisory "councils" in fact goes beyond what Mr Gorbachev has so far done in Moscow.

Since the summer, the Bulgarian authorities have also been shaken by serious economic problems caused in part by unusually harsh weather conditions, and a severe energy crisis both of which disrupted industry and badly affected agriculture.

Grain production fell from about 9m tonnes to 5m tonnes last year and the country was forced to import food to meet domestic requirements, one official said yesterday.

In the build up to Congress there was growing condemnation in the local press about



Todor Zhivkov... following in the footsteps of Soviet leader Mikhail Gorbachev.

corruption, mismanagement and inefficiency.

Mr Zhivkov called for renewed efforts to implement a scientific and technological revolution that is designed to accelerate Bulgaria's development and bring it to the forefront of industrialised nations by the year 2000.

More wide-ranging reforms in administration and the economy will be made to give higher rewards for merit and higher productivity in an effort to boost output and competition.

Competition between economic organisations will be encouraged both at home and abroad, but the reforms are not aimed at ushering in a free play of market forces.

While wages and other benefits will be more closely related to performance, prices will remain tightly controlled.

Mr Zhivkov also warned that the authorities will act against waste and incompetence.

"Rights and obligations are inseparable from one another. Order and discipline are not a matter of wish or goodwill, it is a duty of the entire community."

"Let no one count on liberalism, on any privileges that would exempt him from his duty."

**Kyprianou to discuss latest UN peace plan**

BY ANDRIANA IERODIACONOUD IN ATHENS

CYPRIOT President Spyros Kyprianou arrived in Athens yesterday to assess the latest United Nations Peace plan for Cyprus amid general pessimism over the chances of it leading to the reunification of the divided Eastern Mediterranean island.

Turkish troops invaded Cyprus and occupied over one third of its territory imposing a de facto partition in 1974, following a Greek junta coup there.

A confidential UN document, the third of its kind in the past 15 months, was presented to the Greek and Turkish Cypriots last Saturday by Mr Javier Peres de Cuellar, the UN Secretary General. Details of the text were leaked to the Greek Cypriot press and published on Tuesday.

The two sides have reportedly been given until the third week in April to respond. However, observers of the UN peace initiative, which was launched in 1984 with the active support of London and Washington, are privately gloomy about the new documents' chances of proving acceptable to both the Greek and Turkish Cypriots.

Mr de Cuellar has failed in two previous attempts—the first in January 1985 and the second in April of that year—to strike middle ground.

In the first case, the tabled UN draft settlement plan was rejected by the Greek Cypriots at a meeting in New York between Mr Kyprianou and Mr

Rafis Denktaş, the Turkish Cypriot leader.

The Greek Cypriots rejected the plan because it relegated the details of issues such as the timetable for a withdrawal of the Turkish occupation troops from Cyprus, the guarantees for a settlement, and the freedom to move, settle and own property throughout the island to working groups rather than to summit level negotiations.

A UN report draft presented in April which made some concessions to the Greek Cypriot view by specifying that details of guarantees and troop withdrawals should be negotiated at a new summit meeting, was in turn rejected by the Turkish Cypriots.

According to the leaked report the secretary general's new document reverts to the suggestion of relegate all issues to working groups.

As in the previous two plans, it proposes that a Federal Republic of Cyprus be set up made up of two federated states with a single citizenship and a Greek Cypriot President and Turkish Cypriot vice-president.

The Turkish Cypriot zone, would consist of about 29 per cent of the island's territory. Turkish Cypriots currently occupy about 37 per cent.

powers of the central Federal Government would include foreign affairs, finance and defence. Both the President and the vice-President would have the power of veto. Turkish and Greek would be official languages.

**West Berlin mayor urged to act against deputy**

BY LESLIE COLITT IN BERLIN

PRESSURE IS mounting on West Berlin's Christian Democrat (CDU) governing mayor, Mr Eberhard Diepgen, to drop his deputy, Mr Heinrich Lummer, in the face of charges he was involved in the worst corruption scandal since 1945.

Mr Lummer, who is also the city's security chief, denied accusations he knew about bribes or payments to the CDU by a West German businessman to a West Berlin district building councillor. Both men were arrested earlier this year.

The corruption scandal centres on bribes and party donations allegedly made by builders to city officials to obtain exemptions from the building code as well as choice construction sites.

The deputy mayor admitted he paid DM 2,000 (£869) to a right-wing group in 1971 to prevent it from taking part in the West Berlin parliamentary elections. One of the recipients claimed the money was actually

used, with the politician's knowledge, to distribute campaign posters against the Social Democrat Party (SPD).

At a news conference earlier this week Mr Lummer said he would resign immediately if the CDU and the city government regarded him as a "burden."

Mr Diepgen, however, rejected demands for his deputy's resignation and called the accusations "banalities."

The opposition SPD charged that by continuing to support Mr Lummer, the governing mayor had become an intolerable burden to the city. Until the scandal broke last January, Mr Diepgen was rated as one of the most successful leaders West Berlin has had in recent years.

Editorials in all West Berlin newspapers, including those of the pro-CDU Axel Springer publishing house, yesterday urged Mr Diepgen to remove his deputy before more damage was done to the city's reputation.

West German trade unions are mobilising against the Government

**After the fuss, the real battle begins**

BY RUPERT CORNWELL IN BONN

GERMANS do tend to get up early. But that hardly explains why TV cameras turned up at 7.30 am one chilly morning a few weeks ago to cover a meeting of municipal cleaners at a depot in Cologne in support of the pay claim of one of the country's less glamorous employment sectors.

The object of the media attention was the rather more glamorous main speaker at the rally, whose smart suit and pearl necklace was in contrast to the orange jackets of her audience of 500-odd, many of whom had already donned a pre-dawn coat in the city streets.

Mosika Wulf-Mathies, president of the OETV public workers' union was making one of many stops in a nationwide campaign to mobilise the shopfloor behind the union's claims in its most recent wage bargaining round, and against the Government's clumsy efforts to tighten the West German strike laws.

Mrs Wulf-Mathies has long since grown used to the fuss surrounding her election in September 1982 as the first—and so far only—female leader of a major trade union in a country not noted for blazing trails in the field of women's emancipation.

Her job as head of the 1.2m-strong OETV, second largest after the IG-Metall engineering union of the 17 affiliates of the

central DGB labour federation, makes her one of the most powerful, and certainly one of the most visible, women in West Germany. For 45-year-old Mrs Wulf-Mathies however it is her job, not her sex which matters.

She says: "I'm not even sure that women have a particularly tough time here. There is discrimination against women. They have to be better to achieve the same career as a man and they suffer most when

the economy goes wrong. The situation is unsatisfactory—but where else, apart from Scandinavia, is better?"

The OETV is a specially broad church, with members ranging from well-paid Lufthansa pilots to dustmen and sewage workers: and the press remains fascinated that a woman from a comfortable middle class background should be fighting on behalf of the lowest paid.

She believes that nothing

could be more natural. After gaining a doctorate from Hamburg University, she learnt the ways of public sector power during a five-year stint in the 1970s in the social policy section of the Chancellery of Mr Willy Brandt and Mr Helmut Schmidt. She has been a member of the Social Democratic (SPD) party since 1965.

During her presidency, she has had setbacks, especially early on. Last November a strike by maintenance workers at the reinsurance giant re-afforded days in an embarrassing failure which did little to enhance the reputation of either the OETV or its leader. Now, however, things are looking up.

This year's pay negotiations with her old sparring partner Mr Friedrich Zimmermann, the Interior Minister, ended in a deal providing for an average 4.1 per cent pay increase, which is looking steadily better as inflation drops closer to zero.

More generally, she believes that after a rough period, when employers took advantage, in West Germany as elsewhere, of high unemployment to cut back union influence, the mood is now changing.

"Better pay deals have helped by making the unions more credible: so has our campaign against the cuts in benefits brought in by the

centre right." Mrs Wulf-Mathies said. There was also a greater trend towards solidarity now that the Government had chosen to confront the unions.

The collision is over the amendment which has contributed so much to German post-war economic success, in real danger.

And that is not something to cheer Chancellor Helmut Kohl, who has championed the amendment through thick and thin, as he prepares to fight a federal election now just nine months away.



Monika Wulf-Mathies, leading the fight against anti-strike laws.

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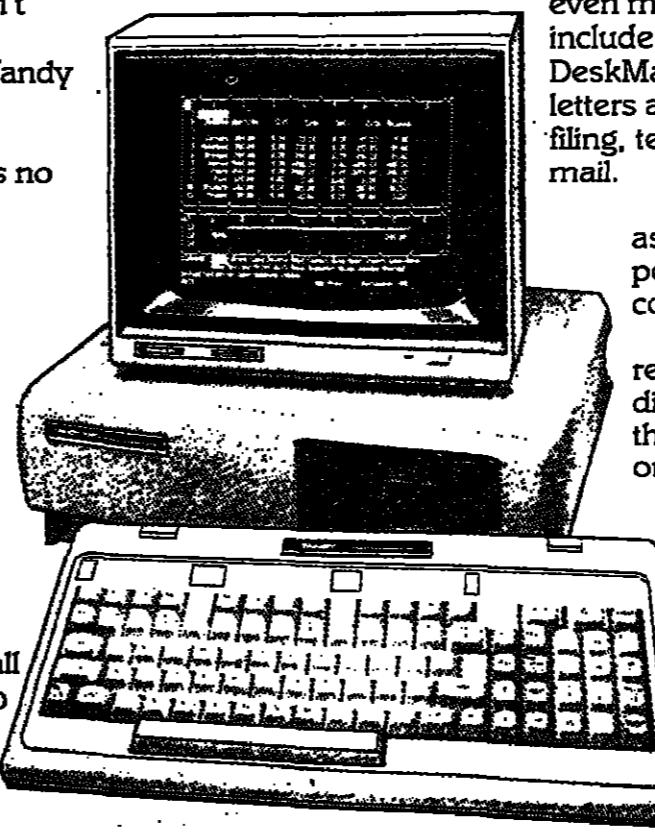
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## OVERSEAS NEWS

NOTICE OF REDEMPTION  
To the Holders of  
ENTE NAZIONALE IDROCARBURI  
E. N. I.

(National Hydrocarbons Authority)

6% Sinking Fund Debenture due November 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on May 1, 1986 at the principal amount thereof \$500,000 principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers  
Ending in the Following Two Digits:00 04 11 14 32 71 91  
Also Debentures of U.S. \$1,000 Each of Prefix "M"  
Bearing the Following Serial Numbers:

4 501 1301 3501 4301

On May 1, 1986, there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment therein of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10013, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main offices of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourgoise in Luxembourg, Ville.

Debentures surrendered for redemption should have attached all unmatured coupons appurtenant thereto. Coupons due May 1, 1986 should be detached and collected in the usual manner. From and after May 1, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI  
By: MORGAN GUARANTY TRUST COMPANY  
OF NEW YORK, Fiscal Agent

March 26, 1986

## NOTICE

The following Debentures previously called for redemption have not yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

M1998 2898 4298 4798 7642 7644 7689 7695 7735 9698 10389 10391 12698 14698 19798  
Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.US pledges  
continued  
presence in  
S. Korea

US Defence Secretary Caspar Weinberger yesterday told South Korea that US forces would be kept in the country as long as they were needed, Reuter reports from Seoul. Mr. Weinberger's visit coincides with joint military exercises by 200,000 US and South Korean troops which have been denounced by North Korea as a "rehearsal for northward aggression."

South Korean Defence Minister Lee Ki-baek agreed with Mr. Weinberger to intensify the joint exercises over the next few years, which Mr. Lee called "a most critical period from a security standpoint."

South Asian  
ministers meet

Economics ministers representing the seven nations comprising the newly-formed South Asian Association for Regional Co-operation (Saarc) began two days of talks yesterday aimed at agreeing common policies to put before international agencies, writes Mohammed Attaf from Islamabad. The seven are Bangladesh, Bhutan, India, Nepal, the Maldives, Pakistan and Sri Lanka.

Pakistan Prime Minister Mohammed Khan Junejo called on Saarc to step up its efforts to ensure the increased flow of Official Development Assistance (ODA) and called on Western nations to fulfil their target of providing 0.7 per cent of the gross national products as ODA to developing nations.

Success' for  
moderate Sikhs

Mr Arun Nehru, India's Minister of State for Internal Security, told parliament yesterday that there were encouraging signs that Punjab's moderate Sikh government was beginning to make headway in the fight against extremist violence, Reuter reports from New Delhi.

His statement came as Punjab's new governor, Mr. Sidarth Shankar Ray, took office against a background of violence in the northern state. Ray has claimed more than 100 lives during the last month.

India trade  
deficit record

India's trade deficit is estimated at a record provisional Rs 70bn (\$2.85bn) in fiscal 1985-86 ending March, compared with Rs 53.19bn in 1984-85 and the previous high of Rs 58.91 in 1983-84, Reuter reports from New Delhi.

Mr. Shiv Shankar, Commerce Minister, told parliament yesterday that he provisionally estimated 1985-86 imports and exports at Rs 185.25bn and Rs 115.25bn respectively, against Rs 169.75bn and Rs 116.56bn in the previous year.

He stressed, however, that the Government did not plan to change its import liberalisation policy designed to improve domestic production. Instead, it would take steps to boost exports, particularly of engineering goods, farm commodities, chemicals, plantation and marine products.

The opening of the border on May 1 is also symbolically important because of strengthening economic and diplomatic ties fostered by the two countries as a counter-

King Hassan wins tactical victory  
with armoured Sahara wall

BY A SPECIAL CORRESPONDENT, RECENTLY IN THE WESTERN SAHARA

A TWIN rampart of sand and stone walls across the utterly desolate stony desert of the western Sahara as far as the eye can see, blending into its surroundings well before the horizon.

The wall, built in stages over the past five years, is a 1,300-mile-long cordon sarene built by King Hassan II of Morocco to keep out the Polisario guerrillas who have been fighting for independence over the past 10 years.

On the Atlantic coast, just south of the town of Dakhla, the commanding officer, Col. Driss Menoua, was confident. "When we built the wall, the Polisario had to change their tactics. They can no longer be guerrillas; they have to use us as mobile targets. We prefer that. For us, the military problem is now over."

On the other side of the wall, the Polisario secretary general, Mr. Mohammed Abd al-Aziz, frankly admitted that the heady days of the war in the late 1970s, when Polisario regularly ambushed and captured Moroccan soldiers and equipment, were over.

Although the 10-year-old war is at stalemate, Mr. Abd al-Aziz insisted that the wall is not unbeatable. "We carry out raids almost daily. Our tactics are to harass, attack the wall and keep worrying the Moroccans," he said.

The key Moroccan command post on the wall is at Mabbes, General Abd al-Aziz Benmami, in charge of more than 80,000 soldiers in the southern zone, considers Mabbes to be strategically crucial. The town sits on a 1,500 ft high plateau and commands the triangle formed by the meeting of the international borders of Algeria, Mauritania and Morocco.

The wall along this sector is probably the most heavily defended. Built into the eight-foot-high ramparts are concrete bunkers with heavy-calibre machine-guns. Behind the first rampart anti-aircraft cannon and anti-tank missiles are mounted on armoured personnel carriers and behind the second are US- and French-built tanks and further back are rapid deployment units and air bases for French Mirage and US F-16 fighters.

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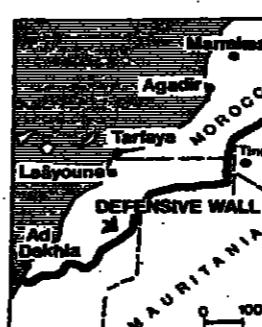
The area in front of the wall is mined and dotted with heat and vibration detectors which, together with ground radar, are connected to a communications post that gives early warning of any Polisario attack.

"We know exactly what they are doing all the time," one officer said. "They don't dare attack here." But Polisario can and does attack the weaker points — the small machine-gun emplacements strung out approximately every nine miles along the wall...

In the area of the Western Sahara beyond the wall, Polisario has free rein and a considerable military presence.

More than 60 countries recognise the Sahrawi Arab Democratic Republic, set up 10 years ago, including India and Yugoslavia, though not the Soviet Union. Polisario has secured full membership of the Organisation of African Unity.

Mr. Abd al-Aziz, also President of the Republic, speaking in an area south of the Algerian town of Tindouf, was at pains to stress Polisario's non-military achieve-



ments: the well-organised tented towns that sustain over 100,000 Sahrawi refugees; the well-run schools that still teach Spanish — the language of the former Sahara colonial power — the successful second language; and the transformation of women's lives giving more support for the war effort. More than 1,000 women make up the logistics, administration and medical corps.

The cost to Morocco of maintaining its defensive position is substantial — estimated at between \$750,000 and \$1m a day. "Morocco gets no aid from France, the US and Saudi Arabia," Mr. Abd al-Aziz said.

It is this which is prolonging the war. Without them Morocco would collapse."

The Polisario leader conceded that without massive Algerian backing he, and his people could not keep up the pressure on Morocco. "Ours is now a war of attrition. But there can be no military solution. The only way to solve this problem is for the belligerents to sit at a table face to face," a likelihood which he thought was remote.

King Hassan has staked much on his policy of steady assimilation of the Western Sahara into Morocco. Despite the cost of the war, King Hassan has good measure of the political unity now prevailing in his country to his popular Saharan policy.

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Two UK  
teachers  
missing  
in Beirut

By Nore Bontany in Beirut

BRITISH DIPLOMATS said yesterday they had no clue to the disappearance in Beirut of two British teachers, reported missing since last Friday.

An announcement of the suspected kidnapping of the two Britons coincided with a French government decision on Tuesday to pull out 45 French observers from confrontation lines in and around Beirut. The withdrawal of the Frenchmen, the last French military presence in Beirut following the departure of the multinational force in March 1984, was the latest phase in a gradual exodus of foreigners from Lebanon.

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ments on the official Opec prices of eight types of crude oil.

However, the Opec posted oil prices had become completely unrealistic in the face of the decline of oil prices on the spot and other markets. Under the interim agreement, Algerian gas will continue to be calculated on the basis of a basket of crude oils but also on their market prices.

Sonatrach, the Algerian state hydrocarbon concern, and Gdf de France (Gdf), the French gas utility, confirmed yesterday in a joint statement that the two groups had reached an interim agreement on the calculation of Algerian liquefied natural gas prices taking into account the quoted oil price of the wall.

The statement implies that Algeria's backing for Polisario is both ideological and strategic — Algeria's leaders perceive King Hassan's policies as expansionist in the long term. But it is obvious that, for the time being, both countries are being very careful not to allow the war to escalate away from the current stalemate.

At least five British citizens were kidnapped in Beirut last year. Professor Denis Hill of the American University of Beirut was found dead, but the others were released.

Algeria agrees to cut  
gas prices to France

By PAUL BETTS IN PARIS

ALGERIA has agreed to lower its gas prices to France, one of its principal customers, as a result of the general fall of world energy prices.

Sonatrach, the Algerian state hydrocarbon concern, and Gdf de France (Gdf), the French gas utility, confirmed yesterday in a joint statement that the two groups had reached an interim agreement on the calculation of Algerian liquefied natural gas prices taking into account the quoted oil price of the wall.

The statement implies that Algeria has agreed to modify the formula on which its gas prices are fixed. Up to now Algerian gas prices were in

dexed on the official Opec prices of eight types of crude oil.

However, the Opec posted oil prices had become completely unrealistic in the face of the decline of oil prices on the spot and other markets. Under the interim agreement, Algerian gas will continue to be calculated on the basis of a basket of crude oils but also on their market prices.

The French utility said yesterday the agreement with Sonatrach did not pre-empt the outcome of the final renegotiations between the two countries over the terms of the Algerian long-term gas supply contract. This final round of talks is due to start in the second half of this year.

GENERALE  
SOCIETE GENERALE DE BELGIQUE  
GENERALE MAATSCHAPPIJ VAN BELGIË  
Public Limited Company(Incorporated in Brussels by Royal Decree of 25 August 1822  
Registered Office: 30 Rue Royale, 1000 Brussels  
Trade Register Number: Brussels 17.457

The Management is pleased to invite shareholders to attend the Extraordinary General Meeting to be held on Thursday, 22 April 1986 at mid-day in the proposed rooms at 30 Rue Royale, to vote on the following agenda:

(1) Report by the Board of Directors, setting out the reasons for the capital increase proposed below and for making shareholders' preferential subscription rights available.

(2) Capital increase by an amount to be determined by the Meeting between issuing a minimum of 21,611,037 and a maximum of 27,721,625 shares. By this part of the share issue, shareholders will be allowed to subscribe for shares in proportion to their holding in the Company.

These shares will be issued at a par value of BF 1,248 plus a premium to be determined by the Meeting.

The subscription price will be BF 2,100 and not more than BF 2,750.

The Management will open an account for cash on a preferential basis with priority being given to all shareholders holding shares in the Company.

The Management will then issue shares in proportion to the number of shares held by each shareholder.

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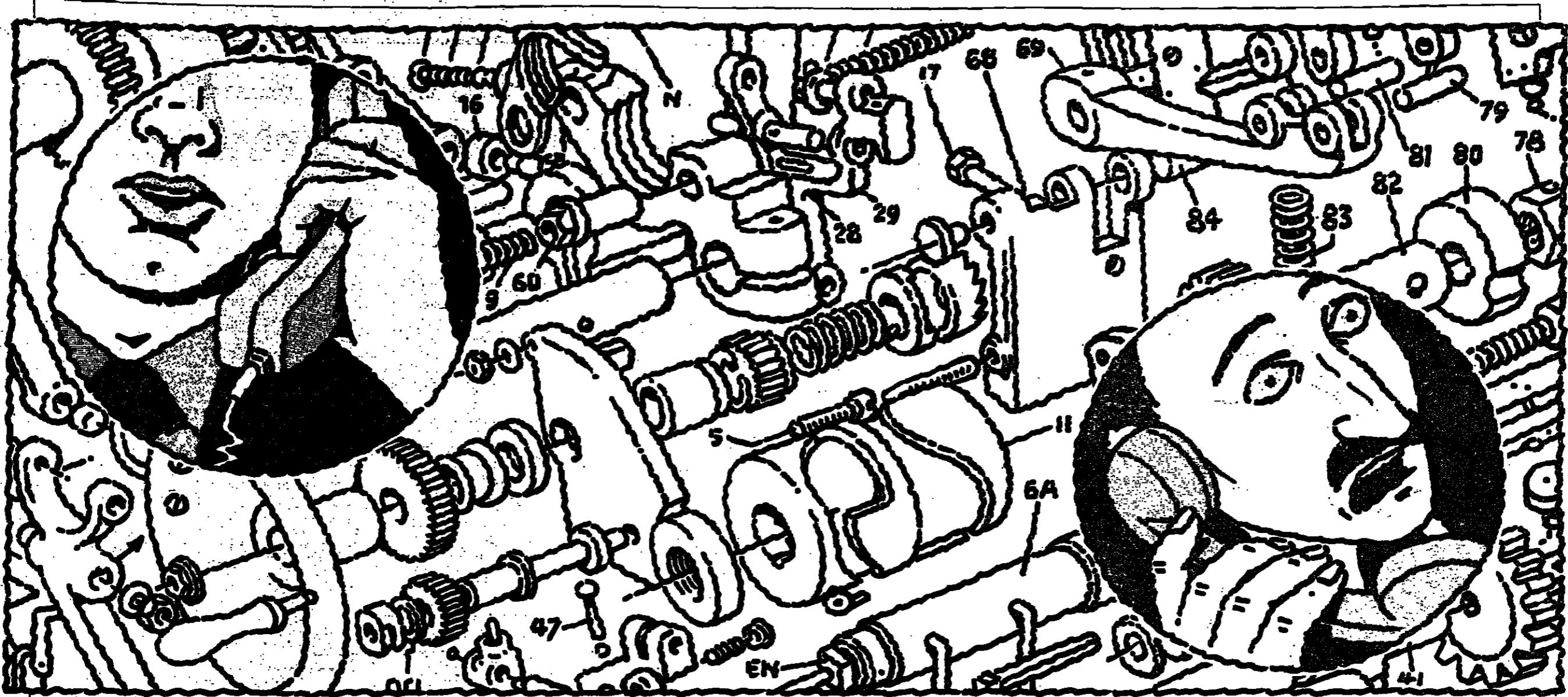
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**You have a manufacturing plant in Taiwan. And an Italian designer based in Tokyo.**

**His English is very bad.**

**You have to explain to him that the gimble pin on the spindle grommet should be facing the overhead bearing on the reverse transmission pin and not the other way round.**

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## AMERICAN NEWS

## US mergers surge to record \$180bn

BY TERRY DODSWORTH IN NEW YORK

THE VALUE of mergers and acquisitions in the US surged to a record last year as takeover activity spread into a broad range of industries and the number of recorded deals hit a 12-year peak.

According to W. T. Grimm, the Chicago-based publishing group, the market research organisation, the aggregate purchase price of US corporate acquisitions in 1985 surged to \$179.6bn (£121bn), a 47 per cent increase on the \$122.2bn achieved in the previous year.

Deals announced reached 3,001, an increase of 18 per cent over the 2,543 recorded in 1984, but substantially less than the 4,040 acquisitions and mergers registered in 1972.

A number of features stood out in last year's merger activity, when the frenetic pace of new transactions and innumerable hostile bid battles caused a heated debate about the economic and social value of corporate takeovers.

Among these characteristics were:

- A record number of 36 deals totalised more than \$1bn. These mega-deals reflected the extraordinary jump in the size of takeover targets over the past two years,

US MERGERS AND ACQUISITIONS		1985	1984
Total dollar value (\$bn)		179.6	122.2
Divestitures	1,237	900	
Acquisitions of public companies	336	210	
Acquisitions of private companies	1,340	1,352	
Acquisitions of foreign sellers	88	81	
Total number of transactions	3,001	2,543	

was the US Steel bid for Texas Oil and Gas.

• The biggest transaction to make a company private was the \$5.36bn leveraged buyout of Beatrice Companies, the food and consumer products group. This acquisition reflected the surge in buyouts last year in which management of several public companies acquired the businesses using large pools of borrowed money.

"Lower interest rates, availability of financing, and a fear of corporate raiders resulted in more and larger going-private transactions," said Grimm.

• The largest management buyout of a unit of a publicly-traded company involved the sale of Union Texas Petroleum by Allied Corporation for \$1.7bn to a group of managers and founders of Kravis, Roberts, the leading buyout specialist.

Although this was by far the most highly valued transaction of its kind, it demonstrated the strong wave of divestments in the US last year. Analysts argue that this trend is partly a result of the increasing pace of acquisitions, which has left many acquirers with divisions they do not want and anxious to reduce debt by selling off these unwanted subsidiaries.

The report notes that there was a marked decline in the number of takeovers in the final quarter of last year, when only 68 deals were recorded against an average of 90 in each of the three preceding quarters.

Grimm points to the powerful rally in the stock market beginning last autumn as a possible reason for the slowing down in the pace of offers for public companies. However, the overall price earnings ratio at which acquisitions were made rose by only 5 per cent to 18 from the year-earlier multiple of 17.2.

Average premiums over the market price paid for publicly-held companies fell slightly, although they still represented a hefty differential of 37.1 per cent against 37.6 per cent in the previous year. Even so, in some specific industries the premiums paid shot up. Indeed in six of the industrial sectoral groupings used by Grimm, companies were acquired at more than 40 per cent over their market price, rising to just over 50 per cent in the transportation industry. In the previous year, acquisitions were pitched at over 40 per cent more than the market price in only two sectors.

• The largest non-oil acquisition in US corporate history, with General Electric's \$5.97bn takeover of RCA. In the previous year, all the top four deals were in the oil industry. Last year, the only proposed acquisition in the energy field falling in the top 10 takeovers

a growth which was sparked off largely by the accelerating merger activity in the oil industry in 1984.

Last year's \$1bn plus deals totalised \$82.7bn in total, compared to \$58.6bn in the previous year, when 18 deals in this category were concluded.

• The largest non-oil acquisition in US corporate history, with General Electric's \$5.97bn takeover of RCA. In the previous year, all the top four deals were in the oil industry. Last year, the only proposed acquisition in the energy field falling in the top 10 takeovers

## Argentina eases UK trade and visa curbs

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINA has begun to lift its ban on trade with Britain and is adopting an increasingly open door policy on visas for British subjects for the first time since the Falklands war.

The moves are being adopted discretely to avoid provoking a public outcry. But officials in Buenos Aires hope Britain will interpret the initiative as a concession by Argentina, which could pave the way for a resumption of talks on the future of the Falklands Islands in the longer run.

Evidence of a U-turn in policy

has merged this week with traders in Buenos Aires confirming that the Government has authorised several shipments of meat to the UK and Hong Kong. British companies operating in Argentina are also reporting that Government surveillance of UK assets is being relaxed.

Traders in Buenos Aires yesterday confirmed that the Argentine Government has also authorised the visit next week of British veterinary inspectors to check on the health standards of corned beef destined for the

UK. However, it was emphasised in London that these inspectors were being sent under the auspices of the EEC Commission and that this was not a bilateral matter.

Argentina has authorised so far this year the direct import of UK made equipment. The most important authorisation is expected soon when the state airline company Aerolineas Argentinas will receive the first of three long delayed flight simulators built by Redifus.

Robert Maunder, Diplomatic Correspondent, writes from

All these Bonds having been sold, this announcement appears as a matter of record only.

New Issue  
April 3, 1986

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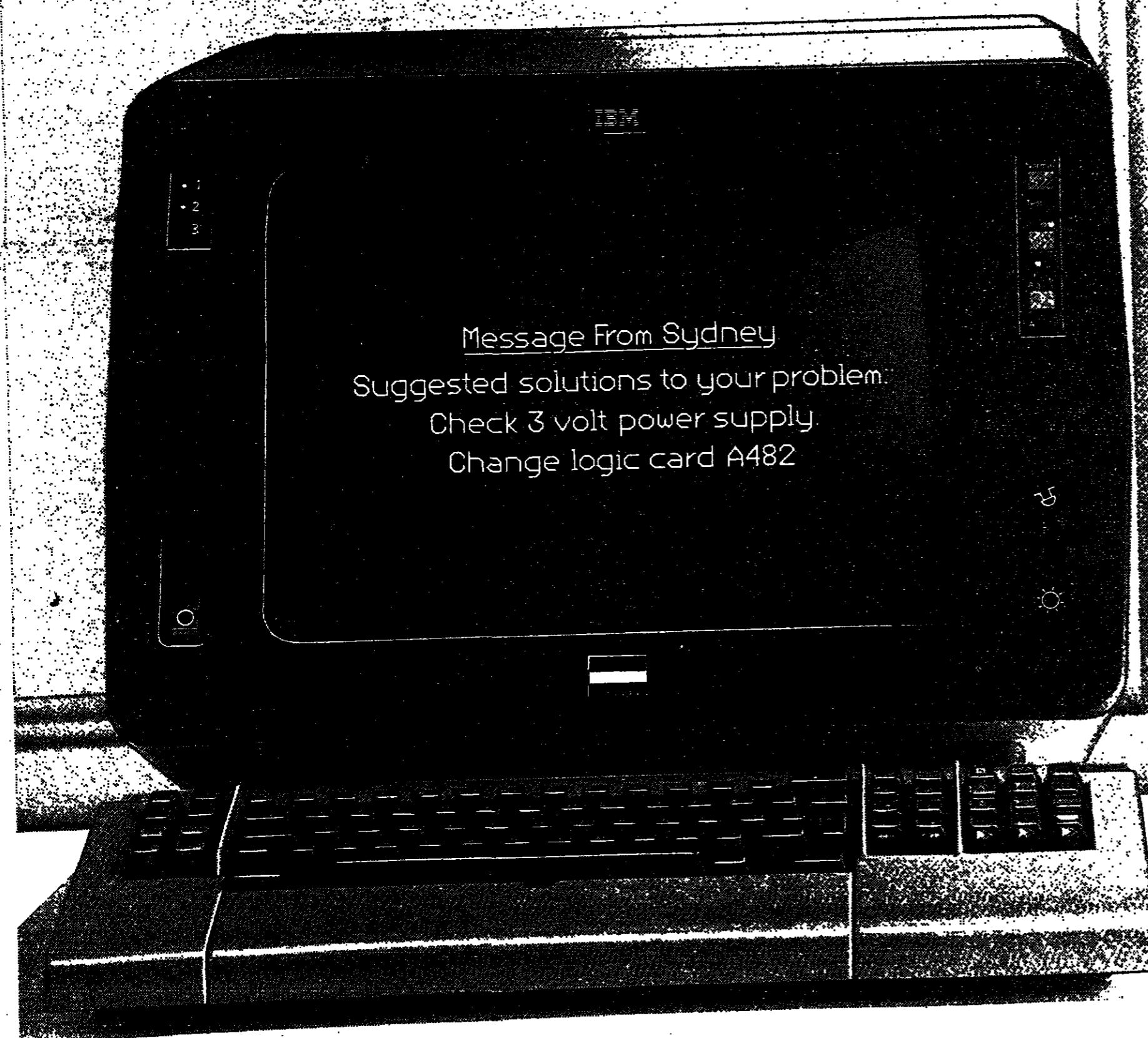
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## WORLD TRADE NEWS

## Cash crisis hits China Jeep venture

A JOINT venture in China involving the American Motors Corporation of the US faces a cash crisis because it is owed millions of dollars by Chinese organisations. Reader reports from Peking.

AMC owns 31.3 per cent of Beijing Jeep Corporation (BJC), which is producing the first US-designed current-model vehicle to be made in China, a four-wheel drive Cherokee Jeep consisting largely of imported complete knock down (CKD) kits. It is regarded as a pioneer joint AMC's partner in the joint venture, state-owned Beijing Automotive Works (BAW), owes BJC Yuan 30m (\$6.3m)

industry officials said. BAW also functions as a separate company.

The officials said BJC is also owed \$1m in foreign exchange by a Chinese state organisation as part payment for 200 Jeeps. "BJC is scrambling to get cash to buy engines and parts. If the debts are not settled, it will have to stop production next month," they said.

BJC has sold 494 Jeeps since starting production last September against a target of 1,200 and has received a new order in 1986, they said.

"No one has, or is willing to

part with, the foreign exchange BJC needs to import new CKD kits for the Jeeps."

Mr Don St Pierre, the AMC president, said the company has serious foreign exchange problems which will probably affect planned production levels unless resolved shortly.

Mr St Pierre said AMC has not had second thoughts about joining the venture. "Getting out would be a big step—but we need quick results," he said.

"We remain confident that a resolution will be found to our current problems," he added.

AMC, which invested \$16m (\$10.2m) in BJC in 1983, said last September it planned to produce 4,500 Jeeps in 1986 and to export them eventually to other Far Eastern markets. The sources said BJC's 1986 produc-

tion will be 1,500 Jeeps.

A foreign legal consultant in Peking said AMC faces a dilemma. "If AMC pulled out, it would give China such a shock they would improve conditions for other joint ventures and make it better for AMC's competitors. But if AMC stays, the Chinese will force every concession," he said.

Other foreign car makers involved in manufacturing in China include Peugeot, Fiat, Daimler-Benz and Volkswagen.

One Western diplomat said many joint ventures in China were having trouble acquiring foreign exchange, after tight controls imposed last year in the wake of an import spree

## Bangemann to press Moscow for contracts

By Peter Bruce in Bonn

MR Martin Bangemann, the West German Economics Minister, begins two days of long-scheduled trade talks with his Soviet counterparts in Moscow today, during which the Germans are expecting once again to try to secure a large slice of the contracts due under the new Soviet five-year economic plan.

Bonn is Moscow's biggest Western trading partner. Total trade volume reached DM 24.2bn (\$7.1bn) last year, with the Soviets enjoying a DM 3.1bn surplus. The West Germans are particularly keen this year to win upcoming contracts for mechanical engineering, iron and non-ferrous metal plant.

UHDE, a process plant builder and a subsidiary of the Hoechst chemicals group, has also emerged recently as a major competitor for a multi-billion dollar polyester complex near Moscow. British and Japanese companies are also bidding for the complex but Economics Ministry officials in Bonn have hinted that the UHDE bid is receiving strong official support.

Mr Bangemann's task in Moscow is likely to have been made more difficult, however, by the fact that it was he, last week in Washington, put the West German signature to documents formalising West German participation in the controversial US Strategic Defence Initiative (SDI) research programme.

Moscow had repeatedly warned Bonn that West German support for SDI would harm bilateral relations and it attacked the signing of the accords as posing "a mortal danger."

Before leaving for Moscow, Mr Bangemann stressed that SDI was not a trade issue and would not be raised during the talks.

## West German engineers warn of exports blow

West German plant exports to member countries of the Organisation of Petroleum Exporting Countries (Opec) will fall drastically this year due to the slide in oil prices, Mr Peter Jungen of the West German engineering industry association VDMA said. Reader reports from Manch.

Lower oil revenue meant Opec countries may cancel or postpone plant orders and projects this year, he said at a trade fair.

Business with the Soviet Union may be affected by the decline in oil and gas, Moscow's main hard currency earners. The weakness of the dollar also injected an element of uncertainty about business with the US, he said.

Mr Jungen, who heads the VDMA's department for construction equipment and building material machinery, said this sector of the engineering industry should see real production growth of up to 5 per cent this year after a real 10 per cent rise in 1985.

The real rise in construction equipment output last year marked the first year of growth since 1980. Exports accounted for a record 60 per cent of the sector's 1985 sales worth DM 7bn (\$2.65bn). The construction and building materials sector includes the building of some plants such as cement factories.

Mr Jungen said incoming orders for construction equipment and building materials fell 7 per cent in February compared with a year earlier as foreign orders declined sharply.

## Cable and Wireless plc

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## US reviews favoured import list

PRESIDENT Ronald Reagan has ended favoured import treatment for millions of dollars worth of goods that developing countries hope to sell the US in the coming year, AP reports from Washington.

They included South Korean pianos, Mexican beer, Taiwanese sewing machines and calculators, Hong Kong jewellery and toy animals, Argentinian leather and telephones and radios from several east Asian countries.

A spokesman for Mr Reagan said in Santa Barbara, California, the action was taken in accordance with US law requiring annual review of product coverage under the generalised System of Preferences (GSP).

The system exempts goods shipped by poor countries from normal US customs duties until they capture specified proportions of the American market. While 149 items imported for \$2.4bn (\$1.7bn) last year were "graduated" from the programme and ruled ineligible for the concession after July 1, five products regained eligibility.

In a separate proclamation, Mr Reagan removed certain ethanol mixtures produced by countries such as Brazil from the list of products eligible for duty-free treatment.

## Japanese lead in W. Europe commercial vehicles market

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

JAPANESE producers as a group took the lead in Western Europe's commercial vehicle market for the first time last year, mainly because Renault of France lost so much ground.

The Japanese accounted for 15.1 per cent of the 1.48m commercial vehicles sold in Western Europe in 1985, increasing registrations by 12.6 per cent from 198,836 in 1984 to 214,918.

The Japanese have dominated the West European medium van market since taking top place in 1983. But all their gains last year were made in the car-derived van and micro-van sector.

In 1985 the sector accounted for 429,100 registrations, up from 418,800.

The Japanese share rose by 1.8 percentage points to 13.2 per cent.

This is the sector which Renault has traditionally led through its strength in the French car-based van market.

However, last year Renault's

share with 14.9 per cent (15 per cent in 1984) and Ford of Europe third with 12.2 per cent (13.4 per cent).

Meanwhile, its local rival in France, the Peugeot-Citroen-Talbot group, introduced the Visa van and boosted its Western European sector share from 18.2 per cent to 24.7 per cent.

Renault has now re-established its position as producer of France's best-selling van following the launch of one based on the new R5, called the Renault Express in France and known in the UK as the Extra van.

The Japanese last year held on to top place in the medium van sector, the biggest, where total West European sales rose from 639,400 to 679,300. Their share slipped only slightly from 21.4 per cent to 21.2 per cent.

Volkswagen of West Germany was in second place in the sec-

tor with 14.9 per cent (15 per cent in 1984) and Ford of Europe third with 12.2 per cent (13.4 per cent).

Sales of heavy commercial vehicles (over 3.5 tonnes gross weight) increased from 245,000 to 251,900 last year and Daimler-Benz, the Mercedes group of West Germany increased its lead with a 27 per cent share, up from 25.6 per cent in 1984.

Iveco, Fiat's subsidiary, took second place in the heavy-weight sector with 11.7 per cent (11.4 per cent) followed by Renault with 10 per cent (11.6 per cent).

The Japanese are practically excluded from this part of the commercial vehicle market because of their voluntary agreement not to export trucks of 3.5 tonnes and above to European Community countries.

Their share of the heavy sector last year fell from 2.6 per cent to 2.5 per cent.

## WEST EUROPEAN COMMERCIAL VEHICLE MARKET

	1983	1984	1985	1983	1984	1985
Japanese	13.2	14.6	15.1	Daimler-Benz	9.4	9.3
Renault	14.5	14.1	14.1	Volkswagen	9.3	8.7
Peugeot/Citroen/ Talbot	11.0	10.0	13.0	General Motors	4.1	4.5
Ford	10.5	10.4	10.0	BL	4.6	4.3
Fiat	9.7	10.2	9.9	Total market	1,246,400	1,307,100
				Industry sources		

Figures relate to 14 countries.

## UK bank arranges Soviet loan

By Christian Tyler, Trade Editor  
AN UNUSUAL method of financing a large construction project has been arranged in London for Italian contractors who are to build a \$40m (\$29.5m) plastics plant in the Soviet Union.

Morgan Grenfell, the London merchant bank, said it had arranged a long-term *forfait* deal on a fixed interest loan that will run for 13½ years.

The loan, of around \$30m, is being provided to the Soviet bank for foreign trade, to finance a contract won by the Italian Technimont. *Forfait* transactions normally run on five-year loans.

The loan will be at an undisclosed rate of interest, subsidised by Mediobanca Centrale, the official Italian agency, but without credit insurance.

The bank said yesterday the agreement with the Russians was exceptional on two counts. The Italian company had not been involved in the financial negotiations, and would carry no balance sheet risk.

Furthermore, the customary "disaster clause" in buyer credits was not necessary.

## Howe tells India of scope to lift exports

BRITISH Foreign Secretary Sir Geoffrey Howe said yesterday there was great potential for increasing Indian exports to Britain, especially those of electronic and engineering goods, AP reports from Bombay.

"Our is an open-market economy with low-tariff structure and strong propensity for import," Sir Geoffrey said at a meeting of the Bombay Chamber of Commerce.

Apart from traditional exports of tea, leather and textiles, Indian companies could realise the "tremendous scope for supply of high-technology components."

"In the engineering and electronic industry, Indian skills and achievements are creating world-class products," Sir Geoffrey said.

**Voest-Alpine deal**  
Voest-Alpine of Austria said yesterday its shipping subsidiary signed a deal worth Sch 1.5bn (\$75m) with the Soviet foreign trade organisation Sudolimport/Sodotekhnol to build 10 refrigerated ships, Reuter reports from Linz, Oesterreichische Schiffswerften. The 10,000-tonne ships will be built at a shipyard in Moscow. The agreement yesterday in Moscow adds the contract would improve its capacity utilisation. State-owned Voest-Alpine is Austria's largest industrial concern.

## Norwegian exporters offered product liability insurance

By PAT GJESTER IN OSLO

NORWEGIAN companies exporting to the US, Canada and Puerto Rico will soon be able to buy relatively cheap insurance cover against the costly product liability claims which exporters encounter by trading in these markets.

Backed by Norway's export council, two Norwegian insurance companies—Vesta and Uni—yesterday unveiled plans for an insurance pool, scheduled to begin operating from July 1, which aims primarily to meet the needs of small and medium sized Norwegian companies.

Such companies account for the majority of the 1,800 Norwegian groups selling products to the North American markets.

They are even aware of their potential liability under America's legal system, for damage caused by products they sell. Fewer still have the resources to meet the claims they could face.

As well as providing cover up to \$10m (\$8.9m) per member per year single risk, the pool will give its members the kind of technical guidance on packaging and labelling, for example—which will reduce their chances of incurring

claims.

Vesta and Uni have reached an agreement with US insurance company Chubb which will handle cases on the pool's behalf, engaging lawyers with appropriate qualifications.

Other Norwegian insurance companies have been invited to join the pool, but Vesta and Uni will continue to lead it.

Vesta said yesterday that if enough Norwegian exporters joined, it might be possible to boost annual cover to a maximum of \$15m; the higher the volume, the easier it would be to secure re-insurance.

The system will cover only exports of goods—not services—and some products regarded as particularly risky have been excluded. They are: marine craft and vessels, except for leisure craft; pharmaceuticals; fertilisers; explosives; fish farming equipment; aircraft and space craft parts; and tobacco.

The real rise in construction equipment output last year marked the first year of growth since 1980. Exports accounted for a record 60 per cent of the sector's 1985 sales worth DM 7bn (\$2.65bn). The construction and building materials sector includes the building of some plants such as cement factories.

Mr Jungen said incoming orders for construction equipment and building materials fell 7 per cent in February compared with a year earlier as foreign orders declined sharply.

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## UK NEWS

# BL trims losses but car division still in deficit

BY JOHN GRIFFITHS

BL, THE state-owned vehicles group, made slight progress last year in reducing its losses. But the Austin Rover cars division again failed to break even, and the combined losses of the Leyland truck and bus operations remained above £50m.

The commercial vehicles results emphasize the difficulty the Government faces in achieving privatisation, after the withdrawal by General Motors (GM) of its offer to take over the trucks operation and Land Rover.

However, the Land Rover group, which includes freight Rover vans, was the only one of BL's principal operations to make an increased operating profit of £10m compared with £5m in 1984. After GM's withdrawal, Land Rover remains the subject of bid proposals from a management buy-out consortium and Mr Tony Rowland's Lorhro group.

ARB Holding, which chiefly comprises Austin Rover and BL Technology, produced an operating loss of £25m, compared with a loss of £28m in 1984. The operating loss of Leyland Group, comprising trucks

and buses, was £52m, down from £61m.

Unipart, BL's parts and accessories division, saw its own attraction for privatisation reduced as the result of an operating profit down sharply, to £5m from £14m in 1984.

The BL Board, in announcing the preliminary financial results yesterday, emphasised that the disposal of Jaguar prevented direct, fair comparisons between last year's results and those of 1984 beyond the operating level.

BL's operating loss was £39.5m last year, compared with one of £60.5m in 1984 when adjusted for Jaguar's disposal.

At the pre-tax level, the results show an increase in loss to £110.3m compared with 1984's published loss of £73.3m. However, Jaguar contributed around £32m to BL's revenue during the first eight months of 1984 during which it was under BL ownership. So without the Jaguar contribution, a more representative pre-tax loss figure for 1984 would be around £125m.

Comparisons of BL's net loss, after extraordinary items of £136m with 1984's published profit of £80.5m are made even more problematic by the Jaguar disposal. Profits in 1984 reflected £167m in proceeds from the sale of Jaguar. When adjusted for both the sale proceeds and loss of Jaguar revenue, it is likely that BL's net loss for 1984 would have been in the region of £140m.

Additionally, last year's figure includes £22.5m in extraordinary expenditure on further restructuring, mainly at Austin Rover and Leyland.

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## Cash aid plea for tin mine

Financial Times Reporter

AN MP yesterday called for £1m of interim state funds to prevent the loss of 300 jobs next week at the Geevor tin mine in Cornwall.

Mr David Harris, a Conservative MP whose constituency includes the mine, has written to Mrs Margaret Thatcher, Prime Minister. He said the £1m would help to keep the mine open while his application for £20m aid is being considered.

Mr Harris said the closure threat at the mine, brought about by the international tin crisis, would devastate the region of Cornwall and raise the male unemployment rate there to more than 40 per cent.

Mr Keith Wallis, Geevor chairman, said default of the International Tin Council and suspension of tin trading on the London Metal Exchange had deprived the company of more than £1m which could have been used to protect installations pending the outcome of the application for Government aid.

## Customs urged to fight trade in pirated videos

BY RAYMOND SNODDY

THE CUSTOMS and Excise is to set up a working party to see how the illegal export of copies of films and television programmes from Britain can be prevented.

Pirated video cassettes of British film and television programmes are turning up all over the world, leading to a loss of revenue and potential employment.

The result is that cassettes of such programmes as British and Jewell in the Crown are widely available in the Middle East where rights have never been sold. As an example the Treasury was given lists of films and television programmes on offer in video clubs in Cairo.

Mr Wadsworth has also written to commercial attachés at British embassies throughout the world.

The British record industry is to stop supplying music videos to broadcasters free of charges from the end of May. The decision for a boycott has been taken by the British Phonographic Industry (BPI).

The Video Copyright Protection Society (VCPS), set up by the Independent Television Companies Association, the Society of Film Distributors and BBC Enterprises, believes the annual cost could be £50m, although there are no precise figures.

The VCPS asked the Treasury to set up the working party which may be extended to look at the problems of piracy of other forms of intellectual property such as books.

The society wants the Government to make it an offence to export video and television pro-

grammes other than those properly obtained, and require the Customs and Excise to seize illegal cassettes.

Mr Graham Wadsworth, chief executive of the VCPS, says copies of British programmes are carried out of the country by individuals, posted and sent by air freight.

Concern at the possibility of a fares war has already been expressed by the International Air Transport Association (Iata).

Iata believes that many airlines flying the North Atlantic intend to increase the number of seats on offer this summer. It says this would lead to many airlines seeking fare cuts to win traffic.

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## Airlines set for N. Atlantic fares war

By Michael Donne,  
Aerospace Correspondent

A PRICE WAR on the North Atlantic air route this summer now seems inevitable. Airlines are trying to stimulate traffic by cutting fares to fill additional capacity being offered on the route.

British Caledonian (BCal), which flies between Gatwick and New York, Los Angeles, Atlanta and Dallas/Fort Worth, has announced new "late saver" cheap rates on these routes this month and next, cutting £74 off the Gatwick-New York weekday return (£288 against £362), or as much as £114 off the weekend cheapest rate (at present £402 return for an Advanced Purchase Excursion Ticket).

Recently, Virgin Atlantic, which also flies between Gatwick and New York (Newark), announced substantial cuts in its own rates for the coming summer season.

Mr Dan Brewin, BCal's general manager, UK sales, said yesterday: "We are not only matching anything our competitors may do on the important routes of New York and Los Angeles, but lead the field in reducing fares to Atlanta and Dallas/Fort Worth."

The proposed BCal rates are still subject to approval by the Civil Aviation Authority. They will be valid for any flight originating in the UK during April and May, provided the return journey is made before June 30.

Concern at the possibility of a fares war has already been expressed by the International Air Transport Association (Iata).

Iata believes that many airlines flying the North Atlantic intend to increase the number of seats on offer this summer. It says this would lead to many airlines seeking fare cuts to win traffic.

Mr Wadsworth has also written to commercial attachés at British embassies throughout the world.

The British record industry is to stop supplying music videos to broadcasters free of charges from the end of May. The decision for a boycott has been taken by the British Phonographic Industry (BPI).

## BBC plans satellite television version of radio World Service

BY RAYMOND SNODDY

THE BBC has decided in principle to start a world television and current affairs service - a television version of the radio World Service.

The aim is to begin with one or two half-hour programmes of international news a day. The programmes would be made principally for international audiences but would also be shown on BBC2, the BBC's second television channel.

The service would be delivered by satellite and could then be carried on cable networks or re-broadcast by local broadcasters. Mr Austin Kirk, managing director of BBC External Broadcasting, said yesterday he believed the BBC was uniquely placed to offer such a service because of the skills available in

both its External Services and television.

"We also believe that a start has to be made if Britain is to remain at the forefront of international broadcasting," Mr Kirk said.

The decision in principle to go ahead was taken after a working party looked into the issue. A full-time planning team is to be appointed to produce an "action plan" by August. It is not yet clear when such a service could begin or how much it might cost.

When a detailed plan is produced, government and parliamentary approval will be sought for whatever additional grant-in-aid funding for External Services is needed. The External Services of the BBC are

entirely funded by Foreign and Commonwealth Office grants.

In February 1984, Mr Douglas Muggeridge, then managing director of External Services, appealed to the Government to start thinking about a television version of the World Service. The BBC, he said, had an estimated 100m regular listeners for its external broadcasts but there was a question mark over how well radio could compete with the longer-term growth of satellite television.

Mr Ted Turner, an Atlanta-based entrepreneur, has since brought his 24 hours a day news service CNN to Europe. The US Information Agency is also running Worldnet, which provides programmes and international news links by satellite.

## Scottish newspaper dispute settled

THE DAILY RECORD, the biggest selling Scottish daily newspaper which is owned by Mr Robert Maxwell, chairman of Mirror Group Newspapers, is due to be published today after a three-week stoppage, Helen Hague writes.

Under the terms of a peace formula accepted yesterday by journalists and printers, all sacked employees on the Daily Record and its sister paper the Sunday Mail have been reinstated. A five-day week for staff has been generally reintroduced.

Negotiations will now begin on Mr Maxwell's plans to cut costs, which include the shedding of a quarter of the 1,050 workforce by voluntary redundancy and early retirement. These talks are due to be concluded by April 30.

The immediate cause of the shutdown was a dispute over the right of reply by the print union Sogat 82 to an editorial critical of the union. Sogat reached an agreement on the issue last week but its members refused to cross the picket lines of 230 journalists who had gone on strike over redundancies planned as part of Mr Maxwell's reorganisation of the titles. Mr Maxwell then sacked the workforce.

CEMENT PRICES will rise in Britain by 4 per cent in July. The industry is introducing a new discount for customers taking large loads of 19.5 tonnes or more and lifting the premium for those taking small lots.

The discount will amount to about 65p on the standard price per tonne which is being increased from £15.81 to £15.95.

THE LEADER of the Official Unionists in Northern Ireland, Mr James Molyneux, distanced his party from violent loyalist protests against the Anglo-Irish agreement. He told Protestants they should resist being used as "not fodder."

UNIONS representing 30,000 manual workers in the chemicals industry rejected a pay offer from the Chemical Industries Association which would raise weekly minimum pay from £90.25 to £95.95.

UK AIRLINES will be able to start up to 14 new scheduled services to Spain this summer as a result of an Anglo-Spanish agreement.

## SE may extend trading day

BY JOHN MOORE, CITY CORRESPONDENT

THE LONDON Stock Exchange is considering extending its trading hours. A feasibility study is being prepared by the markets committee of the exchanges' ruling council, which will submit its findings in the next few weeks.

In the stock market there are suggestions that the stock exchange could open its doors at 9.00am London time for trading, a half hour earlier than at present.

Part of the pressure for change has come from members of the London International Financial Futures Exchange (Liffe). For some time members of Liffe have been urging their ruling body to allow earlier trading in the gilt contracts in the hope that trading starts in the gilt-edged market.

So far the futures exchange has delayed its plans to start trading in the gilt contracts in the hope that the stock exchange will bring its trading period forward.

The futures exchange already

starts futures trading based on the US bond market from 8.15am London time.

If the stock exchange goes ahead with plans to extend its trading period it will apply the same starting times for the equity market. The markets committee is studying the implications for companies with shares listed on the stock exchange who make pre-trading arrangements in order to prevent false markets being created in their shares.

Guinness Peat Group, the merchant bank, and Henderson Crosthwaite, the stockbroker, yesterday announced that negotiations had reached an advanced stage for the acquisition of 100 per cent stake in the firm by Guinness Peat.

The discount will amount to about 65p on the standard price per tonne which is being increased from £15.81 to £15.95.

Mr Fairlough said Celtech was also supplying many more companies with small quantities in a business worth several million pounds a year and growing rapidly.

Mr Fairlough said Celtech was supplying four other companies with substantial amounts of monoclonal antibodies to package under their own name.

They are Ortho Pharmaceuticals,

making specific monoclonal antibodies in bulk quantities for further processing and packaging by its customers. It has obtained the first license awarded by the US Food and Drug Administration (FDA) for its methods of bulk manufacture.

Monoclonal antibodies were discovered in Cambridge in 1975 but their commercial uses have been confined so far to the diagnosis of diseases and of other conditions such as fertility and pregnancy.

Celtech has developed ways of

Cantocor and Hybritech, all in the US, and a fourth firm which does not want to be named.

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## Nissan dealers told to raise sales by a third

BY JOHN GRIFFITHS

NISSAN UK's dealers have been told they are expected to sell 135,000 cars this year—an increase of nearly a third on 1985.

Such a target could not be achieved without breaching the Anglo-Japanese voluntary agreement restricting Japanese cars to 11 per cent of the UK market unless major changes were made to the present framework surrounding Japanese car sales.

The treatment for quota purposes of the initial production from Nissan's UK factory would have to be taken into account. The plant, at Washington in north-east England, is due to start operations in July.

The dealers were told by Mr Bill Daulby, Nissan UK's sales director, at a meeting in London last month that the company, a private importer controlled by Mr Octav Botnar, would have 135,000 cars "available" and that Nissan UK expected the network to sell them.

The Society of Motor Manufacturers and Traders (SMMT) is to raise the question of Nissan sales volumes in the UK at next month's meeting between the SMMT and the Japanese Automobile Manufacturers Association (JAMA).

Some dealers are also attempting to have the issue raised in the House of Commons in the form of a question to Mr Paul Channon, Industry Secretary, asking him to explain how Nissan UK's target as defined by them might be achieved.

"Mr Daulby left no doubt in any of the dealers' minds that this was the target being set for this year," said one dealer who has accepted reluctantly a substantial rise in his own sales commitment this year.

Mr Botnar said that by using the 135,000 figure Nissan had been seeking to encourage its dealers towards higher sales goals. "Of course, we cannot exceed the SMMT/JAMA agreement. We expect to order about 105,000 cars this year" similar to the 1985 level.

He suggested there was possible room for manoeuvre on cars produced at Washington, where the initial production target is 24,000 cars a year assembled from largely Japanese components.

They were still subject to the import quota, but, he said, their treatment might change if Nissan were



Paul Channon: questions over voluntary quota

to bring forward an announcement—expected next year—committing itself to produce up to 100,000 cars a year with eventual 80 per cent EEC content.

Nissan UK says it is spending £100m on dealer network development to cope with a hoped-for sales expansion to 10 per cent of the new car market when that second phase of production starts at Washington.

For 135,000 sales to be achieved, one of these changes would have to occur:

- Government agreement to an increase in the 11 per cent ceiling. The Department of Trade and Industry (DTI) says that this is not in prospect.

- Japan's Ministry of Trade and Industry, through the Japanese Automobile Manufacturers' Association would make cuts in the shipments of other Japanese producers to accommodate the Nissan increase. This would allow the 11 per cent ceiling to be observed.

Whether this is being considered is unlikely to become apparent until after next month's JAMA-SMMT talks. But Nissan in London said it was unaware of any plans to seek a change in the shares allocated among the Japanese car makers.

- The Government could allow initial Washington production to be treated as British and not part of Nissan's import quota. But the DTI said this was also not in prospect.

- Unprecedented expansion of the UK car market this year to about 2.25m units from last year's record 1.82m. This would allow Nissan to retain its historical 6 per cent market share but is considered a remote possibility.

## Oil blot on Lawson's budget arithmetic

BY GEORGE GRAHAM



BY THE time of his budget last month, Mr Nigel Lawson, the Chancellor of the Exchequer, had already seen likely Government revenues from the North Sea nearly halved as oil prices fell. "I can live with that," Mr Lawson said.

In the following two weeks, however, the oil price has dropped further. Rather than the price of \$15 a barrel assumed in the Chancellor's budget arithmetic, a figure of \$10 is no longer out of the question.

This directly affects the Government's income from petroleum revenue tax, as well as receipts of corporation tax from oil sector companies.

If the oil price were to remain around \$10 a barrel, and the exchange rate to stay at its current level, North Sea revenues could therefore drop in 1986-87 to around £3bn, not the £5bn estimated in Mr Lawson's budget report, or the £11.5bn received in 1985-86.

The overall effect of lower oil prices on both output and inflation in the UK, on the other hand, should be "broadly neutral" if anything, slightly beneficial, according to the Treasury.

With rising company profits, these revenues have been stronger than hoped for in recent months. They might be expected to grow further as a result of lower oil prices, which would cut energy costs and reduce inflationary pressures on wages.

The high exchange rate, however, affects the competitiveness of British exports, and could damage economic growth in the coming years. Mr Keith Skeoch, chief economist at stockbrokers James Capel & Co, estimates that the sterling index would have to move below 70, and

possibly to 65, to maintain competitiveness.

In a set of simulations earlier this year, Capel forecast that a \$10 a barrel oil price combined with an unchanged exchange rate would virtually eliminate inflation after three years, but it would kill off economic growth. It would also add some 200,000 to unemployment in three years.

The further drop in the oil price has not yet caused the Treasury to run to its economic model for a revised forecast of its revenues in 1986-87. Mr Lawson last week told the Treasury and Civil Service Committee of the House of Commons that there was no reason at present to depart from the budget assumption of \$15 a barrel, and added that he was happy with the current pattern of exchange rates.

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## THE ARTS

Letter from New York/Paula Deitz

## Epitaphs for a builder and a dreamer

Lobbies are places one usually walks through briefly on the way to or from appointments, but last Thursday during a dimly-twilight hour, 700 people congregated in the majestic lobby of Ludwig Mies van der Rohe's bronze-clad Seagram Building on Park Avenue to commemorate the centenary of his birth. The city outside sparkled beyond the Seagram's illuminated fountains, while inside, the collector, Philip Johnson, Mies's collaborator on the Seagram, was losing his master with Seagram's own champagne and described him as "the greatest architectural genius of our century... as much a poet as T. S. Eliot or W. H. Auden."

The Mies centennial year comes when architects, including Mr Johnson, have rejected Mies's sleek spare modernist aesthetic. However, the Centennial Exhibition at the Museum of Modern Art (MoMA) may alter this view by presenting the evidence of the real Mies rather than the diluted forms of his style that have infected most major cities. What one observes throughout the show is how important are the images of the unbuilt projects and also how many there were — the 1922 visionary model of a glass skyscraper at one extreme and the 1933-54 convention hall with its steel truss roof for Chicago at the other. The fundamental ideas are as valid if they were built, and many eventually were incorporated in similar designs by his students. The model for the Mansion House Square scheme for London (in a photograph) now takes its own place in this hall of fame.

Seeing the exhibition has the force of reading a book as the eye wanders in and out of the mazelike rooms of his open-plan interiors in the 450 drawings from the museum's Mies Archives — the drawings, which are like the text, are illustrated by architectural models, photomurals and a few full-scale mock-ups of structural details.

In a sense there is the European Mies and the American Mies, for once he arrived in Chicago in 1938 he seems quickly to have grasped the new techniques and ready-made industrial materials available to

## Three Sisters/Bloomsbury Theatre

Michael Coveney

Mike Alfreds gave himself a hard act to follow with his National Theatre production of *The Cherry Orchard*. Returning to his own company, Shared Experience, he tempts fate by taking on *Three Sisters*. The evening is not a disaster, nor is it a resounding success. The best productions of recent years — Trevor Nunn's, Jonathan Miller's — will withstand any comparison.

The lives of three general's daughters may be recharged by the actress's presence in the sleepy provincial town, but Chekhov is really writing about the illusion of happiness, the absurdity of our quest for it. The company conveys this mood well enough and is coaxed by Mr Alfreds to elaborate on this theme in the discussion on memory, nostalgia, the unknown future. "Round and round the same terrain ends (in this new version by the director and Nikita Malysh). Masha's snatch of song, Vronsky and she exchange melodic fragments like coded love letters.

The dangers of pinning down



"Imagine" — the centrepiece of the Lennon memorial gardens in Central Park

Cautier wrote. As painter to the royal household, he even in 1747 decorated Easter eggs for Louis XV — as well as paint decorative panels and portraits of Madame de Pompadour.

As mounted at the Museum, the whole exhibit of 80 paintings is wrapped up with Easter-egg colours on the walls; in fairness to Boucher the paintings would have been better served in the kinds of intimate spaces for which they were originally intended. Still, the sumptuousness and taffeta texture of it all were integral to its courtly life, including the mythological scenes and pastoral views, and one can enjoy the exhibition without loving it. Boucher belongs more to the decorative arts and one wishes Fragonard, what he did do masterfully was invent an "idyllic world", for use of the 18th century" as Théophile

porcelains could be compared with others.

On the warmest and sunniest Easter Sunday in memory, crowds paraded their finery in the traditional Fifth Avenue promenade that spilled over into Central Park, and especially along the paths of a newly-restored bucolic setting now designated as Strawberry Fields in memory of John Lennon, who lived in the Dakota Building across the street from its entrance at 212 Street and Central Park West. For anyone who remembers the candlelight street vigils there on the dark December days following his death in 1980, the rejuvenation of the 4-acre section of the park, about to burst into a variety of spring blooms, conveys a sense of renewal.

Henry Stern, now the Parks Commissioner, who proposed the plan of renaming after the Beatles song this island in the A, where his tapestries and

park where Lennon's widow Yoko Ono says "John and I took our last walk together". Ms Ono donated a million dollars to the city for the restoration and perpetual maintenance of Strawberry Fields, which has been redesigned and planted by landscape architect Bruce Kelly in the picturesque manner sympathetic to the park's 19th-century creators, Frederick Law Olmsted and Calvert Vaux. The project is particularly apt since it was Olmsted's 1850 visit to Birkenhead Park across the Mersey from Liverpool that first suggested the plan of this public park in New York.

In keeping with Ms Ono's wish for an international peace garden, Mr Kelly has selected 161 species of plants — trees, shrubs and perennials — donated by 150 countries from a list compatible with New York's soil and climate. The landscape rises and falls away gracefully with views over the lake and its distinctive Bow Bridge. Groves of young trees — including the park's only English Oak, a gift from Britain — complement the fountains and gurgling streams, and small fields of masses of perennials, like violets or astilbe, edged with wild strawberries. In the paving of the small entrance plaza, a round black-and-white sunburst tile mosaic, based on one in Pompeii, is a gift of the Italian government, but in place of a central Medusa is the single word "imagine", from another John Lennon song. With its own gardener and Ms Ono's generous endowment, Mr Stern assures, "the area will remain Strawberry Fields forever."

New Yorkers are still humming and tapping from the American Ballroom Theater's production called "Sheer Romance" last week at the Brooklyn Academy of Music, where several couples, the women dressed in swirling satin crépe, did a magical routine from the grand epoch of American and Latino ballroom dancing. The programme is coming to London later this month; don't miss it if you want to sample spring fever à la New York. As one of the lyrics suggests, it is a "trip to heaven until the dance is through."

## Bolshoy Ballet/Vienna Staatsoper

## Clement Crisp

tearing out Catalabutte's hair: complete with its orchestra as a vital contributor to the power of the performances — has been appearing at the Staatsoper. The season has revealed, as did performances I reported on last year from Düsseldorf, that Moscow's pride is in spanning form, a company revitalised from what seemed the doldrums of the early 1970s.

*The Sleeping Beauty*, in company with *The Golden Age*, Semizorova is a strong dancer, but the charm of the young Princess was rather less than Semizorova's. Semizorova commands the ballet. It is overacted or skimped; everything is fresh. It is her birthright, and she honours it with a miraculously interpretation. She is a great dancer.

The Prince of the second evening, Alexey Fedoseyev, had rather less sympathy. Nina Semizorova is a strong dancer, but the charm of the young Princess was rather less than Semizorova's. Semizorova commands the ballet. It is overacted or skimped; everything is fresh. It is her birthright, and she honours it with a miraculously interpretation. She is a great dancer.

Great dancing of a more modern kind was abundant in the performance of *The Golden Age* that ended the Vienna visit. I wrote last year of the pulse-raising excitement of this latest of Grigorovich's creations. It is a work far more subtle than its adventure-story narrative might at first suggest, for it is a skilled portrayal by the choreographer, and by his designer, Simon Virsaladze, of Soviet life in the early 1920s, during the brief period of the New Economic Policy.

The ardent feelings of a new society, the decorative style of the age (superbly captured by Virsaladze), and the conflict between corrupt enterprisers and socialist aspirations, are told through the rescue of a cabaret dancer, Rita, by the heroic Boris and his Agit-Brigade companions who vanquish the black-marketeer Yasha, and his hapless doxy, Lyushka.

Good innocent stuff, this, set amid the breath-taking general dances — which encompass saucy cabaret scenes and racing groups of young workers — are the astonishing performances of Natalya Bessmertnova as Rita, of Iren Mukhamedov as a sincere Boris whose natural element seems to be the stratosphere, of Gediminas Taranda as a cinematically handsome and villainous Yasha, and of Tatjana Golikova as a very modish Lyushka.

All are magnificent, and Grigorovich's choreography gives us chase-scenes worthy of the cinema, intoxicating in their physical bravura, and lyric duets for Rita and Boris which touch the heart.

## Obituary/Erik Bruhn

## Clement Crisp

Erik Bruhn, one of the greatest dancers of this century, and for the past three years Director of the National Ballet of Canada, died from lung cancer in Toronto on April 1.

Born in Copenhagen in October 1922, Erik Bruhn entered the school of the Royal Danish Ballet in 1937, and while still a student was marked out by his exceptional physical gifts and by his comprehension of the traditional Bournonville schooling. In 1947 he graduated into the Royal Danish Ballet, being nominated Solodancer (principal) two years later. During this time he made his first guest appearances abroad, performing in London with the Metropolitan Ballet, and then went on — like many other Danish dancers — to seek the wider opportunities of an international career, though he retained his association with his parent company and shone in the first Covent Garden season of our time.

In December 1962 Bruhn cemented a long-standing relationship with the National Ballet of Canada by accepting an invitation to become its director, and in the past three years he had done much to extend its repertory and encourage new talent.

As a dancer Erik Bruhn offered audiences across the world the tremendous sight of perfect classic style — his appearances in Russia with the American Ballet Theatre are the matter of legend; as a man, he was exceptionally handsome, he offered his colleagues and friends a character of unfaded charm and quiet integrity. His example, like his dancing, is unforgettable.

## All the Fun of the Fair/Half Moon

Martin Hoyle

sub-continent's internecine slaughter, and Richard Attorah.

The Little Half Moon in Mile End Road has been transformed into an indoor fairground (colourful designs by Ellen Cairns) where some excellent music, good biting lyrics, and execrable comedy are aired. Hot off the press, up-to-date satire includes Leon Brittan, Michael Heseltine and Cecil Parkinson among its targets (in Chris Bond's Westland skit that descends into wretchedly juvenile crudeness). Mr Bond is not to be forgiven, though, when Peter Capaldi, spinning on a motor-bike, hypocritically regards the venomous clichés of greed, lust and loathing, an old new breed is hideously conjured up to the refrain of Mark Brown's hard, punchy music.

And Mr Bond, director besides part-author, utterly redeems himself with updated Brecht and Weill, as Okon Jones, with controlled venom and fire, puts over "Mack's daughter" (guess who) to a satirically jangling carnival accompaniment that knocks

spots off the limp original at the National Theatre.

John McGrath: the nominal author, gets no marks for a rambling and heavy-handed Press satire about Matcho (sic) Murdoch, but succeeds with the corrosive couplets that accompany the stripping of regal trappings from the volupitous dummy Brit Annella to reveal withered and heartless deformity. Good songs include the incisive look at male sexism, "Tunnel of love" (Bond and Cairns) and "Great Britain" could benefit from being sung in the same key by all the performers. The material is best when most disciplined; but too often the company seems less to be preaching to the converted than having a private joke.

"Orphans" transfers to the West End

Following its sold-out season at the Hampstead Theatre, *Orphans* by Lyle Kessler and starring Albert Finney will transfer to the Apollo Theatre, Shaftesbury Avenue, from April 9 for a season of 12 weeks.

## Arts Guide

Mar 28-Apr 3

## Exhibitions

## PARIS

From Rembrandt to Vermeer: 500 drawings from local and the Mauritshuis trace a panorama of 17th-century Dutch painting with Vermeer's View of Delft with genre paintings, still lives and landscapes. Grand Palais. Ends June 30. (42615410).

## BRUSSELS

Toulouse-Lautrec — paintings, drawings and lithographs. Credit Communal. Ends Apr 13.

## NETHERLANDS

Haarlem, Taylers Museum: Survey of French 18th-century graphic art illustrating the new processes developed to capture painterly effects in etchings and engravings and meet the demand reproduction prints. Ends Apr 6.

## ITALY

Venice: Museo Correr: 127 drawings from the rich collection owned by the museum, from the 15th to the mid-19th centuries, includes Guardi, Canaletto, and Tiepolo, as well as lesser-known artists. Ends April 17.

## WEST GERMANY

Hanover, Staatgalerie: 200 costumes and Kyogen Masks from the Edo period (17th-19th century) and Kyogen masks from original 14th century era of consolidation of Noh into its present form. Okura Museum in front of Hotel Okura. Ends Apr 20. Closed Mon.

## WASHINGT

National Gallery: The 150th anniversary of Winslow Homer's birth is commemorated in an exhibit at the Royal Academy in London last year. It is made up of 300 works from 1805-85 by 50 artists. Ends Apr 20.

## NEW YORK

Museum of Modern Art: In the centenary of his birth, the museum mounts the largest show ever devoted to the architecture, design and furniture of Mies van der Rohe with 300 drawings, models and architectural renderings of the chrome-plated steel column from the 1929 Barcelona Exposition. Ends Apr 15.

## CHICAGO

Art Institute: The 75th American exhibition, featuring 100 works in painting, sculpture, and drawing by 20 artists including Jennifer Bartlett, Roger Brown, Frank Stella and Ed Paschke. Ends April 27.

## TOKYO

Noh Costumes and Kyogen Masks: 200 costumes from the Edo period (17th-19th century) and Kyogen masks from original 14th century era of consolidation of Noh into its present form. Okura Museum in front of Hotel Okura. Ends Apr 20. Closed Mon.

## Arts Council/Anthony Thorncroft

## The grants must go on

The Arts Council was in a self-congratulatory mood yesterday when it announced that with the co-operation of most of the successful local authorities it had been able to ensure that few of the arts and culture companies that have now gone extinct GLC and the other metropolitan councils (to the tune of £35m a year) would go out of business following their abolition.

Since January it has been negotiating deals with local authorities and although there are still "i's" to dot and "t's" to cross the only area of real concern is Merseyside; even here talks are continuing with guarded optimism. The Arts Council has given Merseyside £1m and wants £600,000 from the five successor authorities.

Some successor councils get specific praise. In Tyne and Wear money will be spent on the arts that in the days of the metropolitan council and Westminster in London have come up with £2.2m which, with £4.7m from the Arts Council, should satisfy the needs of the English National Opera, the National Theatre, London Festival Ballet and the London Orchestral Concert Board's clients.

This money will be on top of the basic 1986-87 grants announced yesterday for the National Theatre (£7.811,400); the ENO (£6.576,000); and the London Festival Ballet. This money comes next year when the Government's special Arts Council funding to the arts is reduced from £25m to £21m and the successor councils may well be receiving less rate support grant.

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Thursday April 3 1986

## When cheap oil hurts

**THE EXTRAORDINARY** spectacle of a US Vice President all but pleading with Saudi Arabia to stop the oil price from falling shows that at \$10 a barrel, the "pain threshold" has been reached.

When the price was safely above \$15, the US could afford to take a vigorous free market line with ringing condemnations of the cartel run by the Organisation of Petroleum Exporting Countries.

It finds that the drop to \$10 has raised the possibility that the cartel may be broken and that market forces could dictate even lower prices. In that event, some US interests would indeed be threatened.

Perhaps a third of the 8.9m barrels a day produced in the US becomes unprofitable at under \$10 a barrel. The 1.7m b/d produced in Alaska costs about \$9 a barrel to produce, even neglecting all capital costs. About the same amount is produced in small "stripper wells" and by expensive enhanced recovery techniques for squeezing the last drops out of reservoirs. The cost of stripper wells produces a range from about \$8 to \$16, with enhanced recovery costing upwards of \$15 a barrel.

So far, very little of this production has been shut down, partly because producers are uncertain where the price will settle. But the domestic threat has clearly become a real one, with important implications to a country which imports a third of its oil.

US oil imports could therefore rise significantly. More importantly, low prices have already caused big cuts in exploration and development, which will increase the future dependence of the world's largest oil consumer on imports.

### Deeply worried

In addition, the US has reason to be deeply worried about the effect on oil producing debtor countries, particularly Mexico. Then there are the banks with large loans to these countries and to the oil industry, and the severe problems faced by the independent oil companies and their suppliers.

The collapse of spot oil prices from \$30 to \$10 in less than four months creates other anxieties for the world, not just America.

If the oil industry's long succession of cartels and agreements is finally to be vanquished by the forces of a freer market, some highly uncomfortable oscillations in the oil price may have to be accepted.

Big cuts in investment this year will bring forward the day

when prices will swing upwards in response to shortages of supply. When that happens, perhaps in the mid 1980s, the Middle East, which owns two-thirds of the world's proven reserves will once again be in the driving seat.

However, Western politicians should put recent events into a careful perspective before being panicked into protective measures. After adjusting for inflation, the oil price is at about its level at the end of 1973 before the first oil shock. For two decades before that, the world enjoyed a period of steady growth helped by cheap energy.

Now the fall in oil prices should help to open the throttle of world economic growth. It is helping to reduce inflation and so to keep down nominal interest rates.

### Debt negotiations

Partly because of these improved economic prospects, the world has absorbed this price shock with so far remarkably little difficulty. If prices remain at present depressed levels or fall even further, attention will be focussed on the inevitable difficulties of oil companies, bankruptcies and the major threat posed by sovereign debts.

Yet there will be many gainers, including some of the poorest countries which have been labouring under crippling energy bills. Large sectors of industry will benefit from lower costs and growth is likely to create the important task therefore is to minimise the disruption rather than to stand against the tide. Lower oil prices, if sustained, will undoubtedly require an extremely difficult further round of debt negotiations and some banks may have to be supported.

More generally Western governments will need to guard against any renewal of the profligacy in the use of energy that characterised the period of falling oil prices in the 1960s. Otherwise, the consequences of lower prices must be accepted. The disciplines of the market, which the Reagan Administration has so freely lauded, always impose painful solutions on over-priced suppliers. The cheapest oil is in the Middle East. Some of the most expensive is in the US. The market solution is, therefore, that the US production should be cut. Proposals for protectionist oil tariff to protect US production is exactly the sort of solution the US has. In other contexts, the US has been lecturing the world to abjure.

Despite the neatness of the fit, some questions remain.

**IT'S** A giant-sized poison pill, swallowed with indecent haste and designed to give protection from a takeover? Or is it an opportunity, boldly and promptly grasped, to become at a stroke a crucial player in the international drinks business?

This week's unexpected

CS2.6bn (£1.25bn) agreement for Allied-Lyons, the British food and drinks group, to buy the wine and spirits division of Hiram Walker Resources, the Canadian energy group, has elements of both these descriptions.

If the deal comes off—and it still faces some substantial hurdles—it will greatly increase Allied's size and of course its greater protection from the £1.8bn bid launched for the group last year by Elders IXL, the much smaller Australian brewing and agriculture group. Elders bid is seen as being investigated by the UK Monopolies and Mergers Commission.

At the same time, the deal would turn Allied from an "also ran" in the international wines and spirits business—heavily concentrated in the mature UK market—into the second largest player, in terms of sales, behind Seagram of Canada. "This," says Mr John Clemons, Allied's Finance Director, "is a golden opportunity to realise a big chunk of our strategy in one go."

But while Allied can evince sound strategic reasons for the move, there can be little doubt that the shadow of Elders IXL hangs over the deal. The latest example of what many City analysts see as a more active approach at Allied since Elders launched its assault.

Dynamism is long overdue. Seven years of recession have brought immense changes in the world drinks industry, with large sectors facing zero growth or decline. Some companies— Allied among them—have been slow to respond, and one notable casualty, Distillers, is about to pay the price by losing its independence to one of its two suitors, Guinness and Argyll.

Other companies—the Grand Metropolitan subsidiary IDV is a much-quoted example—have carried on growing throughout. This is primarily because they have grasped two important developments, both of which Allied is now belatedly pursuing.

First, the industry has come to realise that strong brands are not enough any more. If a brand can be developed nationally, it will draw in second producers. They've found it essential to get a strong grip on distribution for their brands, if necessary owning the whole chain right down to the point of sale.

Despite the neatness of the fit, some questions remain.

Allied does not dispute that it is trapped in the UK market, though it is very strong there. It has about 40 per cent of the sherry market through Harvey's, 40 per cent of the port market through Cockburn's, and 15 per cent of the Scotch whisky market (13 per cent with Teachers, the other 2 per cent through smaller brands such as Stewart's Cream of the Barley).

Mr Michael Jackman, Allied's director in charge of wines and spirits, says: "I suppose we are the dominant supplier in the UK liquor market—we are very strong in each product sector—but it is true that with certain exceptions we do not export much."

Its touch in distribution has also been uncertain, though not as fumbling as Distillers. Teachers, for instance, was recently abandoned as unprofitable in the US market by Board, the latest in a string of US companies and Mergers Commission.

That episode in itself illustrates the importance of having control of distribution. In the old days of uninterrupted growth selling brands was an easy business—but distributors themselves have found the going tougher, they have been less inclined to put effort behind small or struggling products.

If the Hiram Walker acquisition goes through, Allied will acquire a wholly-owned distribution chain throughout North America and joint-venture distribution networks elsewhere in the world through Hiram Walker's equity stakes in Drambuie and Pedro Domecq.

But for Michael Jackman, the brands come first. "To be international, you need muscle," he says. "The competition—Seagram, IDV, Moet-Hennessy, Pernod Ricard, Heublein—they're all big players, and they all have a wide spread of brands."

Hiram Walker's portfolio is certainly diverse, even if about 80 per cent of its profits are reckoned to come from five products. The biggest profit-spinner is a coffee liqueur, Kahula, which sells almost 2m cases a year and has 25 per cent of the US liqueur market. The other big brands are Canadian Club whisky, Ballantine's Scotch whisky, a useful complement to Teachers, being mostly an international brand and Courvoisier brandy.

At present, Allied does not have a brandy in its portfolio.

"Cognac is the key to a lot of markets, particularly the Far East and China," Jackman says. "It's the essential spirit in the Chinese culture, and you need a cognac to open the door into their market. We've been looking to acquire one for some time, but the big five—Martell, Hennessy, Courvoisier, Rémy Martin and Bénédict—were all tied up."

Despite the neatness of the fit, some questions remain.

### Domesday Book goes commercial

To mark the 900th anniversary of the Domesday Book a facsimile edition is to be published next month. At £2,500 a set if you order early—thereafter £2,000.

The activists of the Public Record Office, Chancery Lane, London, where the great work is kept, were sufficiently excited by the anniversary yesterday to remove one of the volumes from its armoured glass showcase and allow the Press a close inspection.

Mind you, the writers and photographers were outnumbered by the security men standing at their shoulders in the exhibition setting.

After 900 years the writing is still clear and sharp—although the precise business-like calls for an archivist's skills are intended.

The green paper on social security reform published last summer by Mr Norman Fowler, Social Services Secretary, made an encouraging move in the right direction by including the idea of a decade of retirement which would allow men and women to choose when to stop work at any point between the ages of 50 and 68 or 60 and 70. The Treasury, blinder by thoughts of the initial costs, applied its veto and the idea was no more than a passing phrase in December's white paper.

The costs need not be an overwhelming deterrent. Early leavers might have to make their own compensatory arrangements for some loss of pension and late leavers need not necessarily be endowed with an enhanced pension. The pivotal pension age ideally should be the same for men and women, but it need not be 60; it could be 61 or 62. Women would truly have achieved equal status if and when they felt firmly and strongly enough placed to be willing to surrender a right in the cause of full equality. It is to be hoped that the Government can now be edged further along the right path without any more embarrassments in Luxembourg.

The EEC regulations and the changes proposed by the Government relate only to retirement age and have no bearing on the age at which pensions become payable. So

they to be worth precisely £73,000 in 1986.

Of course things were cheaper then. With City of London regulation much in mind it is worth quoting Domesday: "A man or woman brought giving false measure in the City paid a fine of four shillings."

There were social problems then as now. The book says of the City of Chester, "If a widow had intercourse with any man unlawfully she was fined 20 shillings. But a girl 10 shillings for a similar offence."

The Equal Opportunities Commission might also note that in all the land the Book's compilers' predecessor Ian Beesley has just been poached by Price Waterhouse.

Efficient women

The British civil service seems to be outpacing the private sector these days in appointing women to senior jobs.

With the arrival of Dame Jenkins to manage the prime minister's efficiency unit there is now a trio of powerful women directing government efforts to make the public sector more efficient.

The most senior is Anne Mueller, second permanent secretary at the management and personnel office, with responsibility for the civil service as a whole.

Valerie Strachan is head of the joint management unit which was set up just over a year ago to prod the civil service into managing change.

Jenkins, who is 41, is promoted to under-secretary to take on her new job. She reports to Sir Robin Ibbotson, who took over from Lord Rayner as head of the efficiency unit and adviser to the prime

minister.

Allied's wines and spirits division is a strong generator of cash. Is it wise to add it to another mature business across the Atlantic? Come to that, given the continued depression in world drinks markets, as evidenced by flat profits from Hiram Walker itself—why spend good money on the sector at all?

Jackman contests the description of his division as a mere provider of cash. "We are out to maximise the profits of our UK business, and use the cash stream to internationalise," he says. "And though the market worldwide may be flat overall, there are some categories growing very rapidly—table wine, light low-proof spirits, premium brands in all sectors. If we use the mature brands as cash cows for the growth sectors, we can have more profitable business."

But how about the drainess of Hiram Walker's recent profits? Profits over the last two years have risen by only 6 per cent to £282m on turnover of £315m. Has the business perhaps been drained of cash to support the group's energy division? "I can't be sure," Jackman says. "But with a very strong cash business, almost entirely debt-free, the temptation to put cash into the resources side must have been there."

He is anxious to avoid the impression, though, that the business has been starved. "They've been jacking up their promotional spending, and brought out some good new products like their 12-year-old

Canadian Club," says Jackman. "Does Hiram Walker share Allied's problem in being too dependent on its home market?"

"Three or four years ago," says Jackman, "their situation was exactly like ours. But since then they've opened a sales office in Scotland, they've re-equipped Ballantine in Scotland, they've taken back the European marketing rights for Kahula and they've bought back the Maria brand from us. They've been on exactly the same path as us, exporting their business round the world, but they're three or four years further down the line."

Supporters of the deal point out that Allied would be paying about the same earnings multiple for Hiram Walker as the successful suitor will be paying for Distillers.

It is not clear that Allied could bring to Hiram Walker a new element of sophistication in international marketing. And whereas the winner in the Dis-

ney's of the group's £219m of pre-tax profits, against £94.5m for beer and £70.5m for wines and spirits.

Although pre-tax profits have doubled over the past five years, Allied has long suffered from lacklustre City image, often accused in particular of being slow to introduce new products

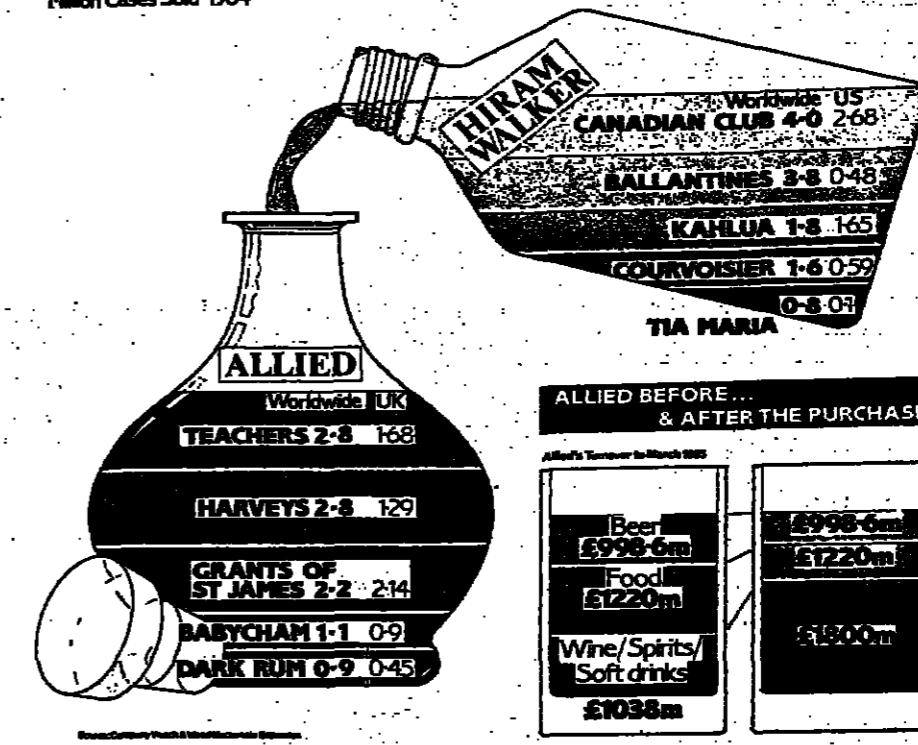
—a market follower rather than a leader.

It is a viewpoint the group has been vigorously seeking to combat, particularly since Elders launched its bid, accused of having "tired brands" and an antiquated management structure. During the past few months Elders has been involved in a flurry of deals and product developments. These ranging from the introduction of what is said to be Britain's first major new draught cider for 25 years to unsuccessful negotiations to buy Cadbury Schweppes' food and beverages division.

All this, coupled with

### THE TOP FIVE PROFIT EARNERS

Nett Sales Said 1984



analysts' expectations that pre-tax profits will be about £250m—£260m in the year just ended.

Hiram Walker has the appearance of a lightly run operation.

Whatever the arguments, the acquisition of the Canadian company would substantially alter the shape of Allied, which was formed in 1961 from a merger between Inde Coop, Telety Walker and Ainsells breweries, and in 1982 took over Showerings, the Harvey's to Babycham wines and soft drinks group. Ten years later, in a move which aroused strong City opposition, it took over the ailing Lyons food group. It proved the Cassandra's wrong by turning round the Lyons business, which last year contributed

perhaps least of the hurdles, is that it requires the approval of Allied's shareholders. Allied has yet to spell out how it intends to fund the acquisition and it may not be in a position to do so fully until after its shareholders' meeting. A deal of this size seems certain to include an element of equity, whether in the form of a rights issue or a vendor placing.

There are several potential smags at the Canadian end. The sale of its spirits business is part of a complex restructuring by Hiram Walker Resources designed to defeat a hostile bid for it from Gulf Canada, which is 80 per cent owned by the property company Olympia and York.

Hiram Walker Resources, acting in conjunction with Allied, has set up a new company, Flings Investment Corporation, to buy up to 49 per cent of its own shares at £40 a share, compared with the Gulf bid of £32. The aim is to maximise the return to shareholders, both through a higher cash offer and by exploiting the tax advantages involved in restructuring.

As it is, Elders last month sold its 6 per cent stake in Allied, saying that although it was not giving up the battle, it did not believe that a bid made in the current bull market could succeed, except at an unrealistic price.

The move was seen as a well-timed piece of profit-taking, which will ensure its costs are covered if the commission rules against it while at the same time dampening down expectations of a much higher bid in the summer.

All this meant that City analysts were uncertain about Elders' determination to pursue its bid even before this week's developments. Many believe that the acquisition of Hiram Walker will all but kill off the Australian company's chances, making it extremely difficult for Elders to raise the extra loans needed to swallow the enlarged Allied.

It is not certain, though, that the Hiram Walker deal will be consummated. The first, and

Barings has for many years been Allied's main adviser, but when the Elders bid was made, Allied turned to S. G. Warburg, which has a bigger name in bid defence tactics, to help it out. Warburg was pushed into the wings.

Warburg says it could not act in this deal, anyway, because it would have been faced with a conflict of interest though it was not able to say precisely what this was.

Barings may not have been involved in the really big take-over battles of recent months, but it has made a speciality of financial service mergers.

One of the problems increasingly faced by the civil service is that the qualities encouraged in its best people are just the sort of qualities recognised and valued by the private sector.

To rub in the point Jenkins' predecessor Ian Beesley has just been poached by Price Waterhouse.

This deal may not only allow Hiram Walker to take over Allied from Elders IXL, the Australian brewing group which last October launched a £1.8bn bid for Allied.

It was Barings which spotted the opportunity created for Allied by the hostile takeover bid launched last month by Gulf

Canada's natural resources group, for Hiram Walker.



## Profit-sharing

# The chance of a revolution

By Samuel Brittan



© Martin Weitzman

**NIGEL LAWSON'S** main chance of a place in history depends on the fate of the profit-sharing incentive, which he foreshadowed in the Budget and which dwarfs everything else in the Budget in importance. It did not achieve the attention it deserved, partly because the business and political world has not realised the scale of the Chancellor's proposals. Another reason is that because of its "Green Paper" status—and the possibility that they might be bound, grumbling, dooming Anglo-Saxon conservatism will strangle it at birth—there has been no blowing of trumpets. They need to be blown if Jericho is to fall.

The consultative document should be presented to the May meeting of the National Economic Development Council. But a careful reading of both the Budget speech and the Treasury Press notice on the subject are illuminating.

Profit-sharing ideas have long been supported for industrial relations reasons, and as an incentive to performance, and it has been part of Liberal policy since the Lloyd George Yellow Book of 1928 as David Steel reminds us in a new booklet.

But the credit for seeing its potentialities for promoting employment belongs to an MIT mathematical economist Martin Weitzman, whose book *The Share Economy* was published as recently as 1984 by Harvard University Press.

Mr Lawson introduced the subject of profit-sharing in his Budget speech by saying that the behaviour of pay—both its rate of increase and its rigidity in the face of market pressures—was the real Achilles' heel of the British economy: this and not the alleged dependence on North Sea oil were the main reason, almost exactly echoing Weitzman. "If the only element of flexibility is the number of people employed, then redundancies are inevitably more likely to occur."

One way out of this might be a move to a system in which a significant

proportion of an employee's remuneration depends directly on the company's profitability per person employed. This would not only give the work force a direct personal stake and interest in their company's success... it would also mean that when business is slack, companies would be under less pressure to lay men off, and they would be keener to take them on in periods of expansion.

The proposal is, of course, completely different from the proposed Personal Equity Plan, which provides tax incentives for small investors and is inspired by—although perhaps less "generous" than—the French *Loi Monory*. It is also different from the Employee Share Ownership Plan (ESOPs) which were originally given fiscal incentives in the 1978 Budget under the Lib-Lab.

Under the Chancellor's proposals, the profit share would not just be icing on the cake. On the contrary, part of what a worker now receives as a straight pay would come as a profit share instead. For instance, an employee now receiving £8,000 per annum in pay plus fringe benefits might receive £6,500 pay plus £1,500 as a profit-related bonus, as is already common in Japan.

These are, of course, round numbers. But profit-related bonuses could not be very much less than say 10 per cent if the scheme is really to be job-promoting or more than 20 to 25 per cent if the cost to the Revenue is to be limited.

There is clearly an opportunity here for employers. If profits do well, the £1,500 bonus could increase faster than the £6,500 basic pay, which would continue to be determined by collective bargaining. The last criterion is more "moral" than operational. It might nevertheless be useful as a backdrop for the Inland Revenue in disqualifying blatant abuse.

The main reason for the Government's caution is not obstructionist mongering by the Inland Revenue which at the end of the day proved surprisingly helpful in designing a fairly simple scheme.

The nightmare which haunts the Government is that professionals partnerships and City institutions will immediately declare themselves profit-sharing while the mass of non-financial companies employing the most labour will hold out.

There is no way of ensuring

that the only element of flexibility is the number of people employed, then redundancies are inevitably more likely to occur.

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## Persistence of unemployment

From Mr K. Jackson  
Sir.—Professor Alan Budd (March 26), says that Sir Alan Walters is baffled by the persistence of unemployment coupled with high/rising wages. Recognising that there are no simple explanations, may I offer a suggestion.

The rate of change in the business world (whether involving manufacturing or the provision of services) is accelerating faster than our national capacity to deliver trained employees. We are thus unable to exploit the full potential of all the avenues of performance and innovation that are available. Business compounds the problem by failing to invest enough money in training... thus the skilled few command ever higher earnings.

At the same time, the unskilled section at the bottom of the labour pyramid is being joined by increasing numbers of semi-skilled or un-skilled workers; the greater demands of the business world contain limited prospects of re-employment for them unless we make a massive investment in retraining. Such an investment at the business level is of dubious merit when we already have an adequate number at the next higher level of the skills pyramid—who themselves will be at risk in the next wave of technological change unless we invest training in them also.

At the national investment level this suggests that public works programmes, however extensive and however desirable, will never be more than

## Letters to the Editor

a short term palliative for unemployment. Britain needs massive investment to upgrade the performance of every educational establishment it possesses. If this action were successful in raising the quality of their output, the business world could concentrate on adding value with its training programmes instead of having to "make do and mend."

The roller-coaster potential of a better educated work force, growing by being more competitive internationally, winning business rather than losing it, deserving as well as earning higher wages, speaks for itself. Keith Jackson,  
75 Little Walden Road,  
Saffron Walden, Essex.

### Gasifying

From Professor Sir Frederick Warner

Sir.—On March 26 you quoted Mr Kim Moses, technical director of the National Coal Board, as placing gas at 6 ft below 2,000 ft below an airfield at Newark. I hope before any work begins that a desk study looks at the results of the P5 trial at Newman Spinney in 1958-59 which gasified 10,000 tons and operated a 5mW power

station. The gas was dirty and around six per cent of the calorific value of natural gas.

I do not think the trial would have begun if the small-scale experiments beforehand had been properly assessed. They set up an underground gasification executive which included Bronowski and Schumacher. In 1957 a team, of which I am a survivor, was despatched to see work in the USSR. This was inspired by Lenin's observation in *Iskra* (1915) about Sir William Ramsay's experiments in 1912. We saw directional drilling at Luschnansk and examined work on hard coal there and on lignite at Tula. Even using oxygen-enriched air, the gas was never better than 10 per cent of natural gas.

From memory over the holiday, without looking at the files, the process involves blowing so hard to keep the coal alight that the gas emerged with 100% hydrogen or carbon monoxide but a lot of hot fine gas. The hot recovered from the coal did not exceed 50 per cent because of conduction to the surrounding strata and water seeping in.

(Sir) Frederick Warner,  
Cremers and Warner,  
140 Buckingham Palace Rd, SW1  
Keith Jackson,  
75 Little Walden Road,  
Saffron Walden, Essex.

## Concern of millions over pensions' safety margins

From Mr C. Lewin  
Sir.—Under the Budget proposals, members of occupational pension schemes will find that in future there is a lower safety margin to secure the full payment of their pension. This is a matter of concern to millions of people.

The Chancellor has proposed that in future any surplus monies paid back to an employer from an approved occupational pension scheme will be subject to tax at 40 per cent. This proposal is entirely acceptable and should help to prevent possible abuse in takeover situations. What is the justification, however, for the Chancellor's further proposal that pension schemes will be required to restrict their asset holdings to no more than 5 per cent above the estimated capital value of the benefits to be paid in future years?

It is impossible for actuaries to be sure of the capital value of the benefits to be paid from

a pension scheme within anything like a 5 per cent margin. So much depends on factors over which no-one has any control, such as the extent to which the interest earned on the assets in future will exceed the rate at which salaries increase. Hence a 5 per cent margin would leave a pension fund vulnerable to adverse future experience.

There appears to be a real danger that the imposition of a statutory valuation basis, prescribed by the Government Actuary, could compel a scheme to release safety margins against the advice of its own actuary, who is able to take account of all the circumstances affecting that scheme. It would be better, therefore, if the Government can justify a need to control safety margins at all for it to insist merely that the scheme should not retain a safety margin greater than that recommended by the actuary to the scheme.

If this is not acceptable, then there is still an alternative which stops short of compelling the scheme to cut its safety margin against the advice of its actuary. This would be to reintroduce the pre-1970 concept of partial disapproval of pension schemes for tax purposes. The fund would remain fully approved as long as it was no greater than 5 per cent in excess of the value of the benefits, but any additional fund which was retained on the advice of the actuary would not qualify for tax relief on investment income.

In any case a test figure of only 5 per cent more than the value of the benefits is absurdly low, whether under the Government's proposals or under the suggestion for partial withdrawal of tax relief made above. Because of the potential for large swings between surplus and deficiency over quite a short period, as is amply demonstrated by the experience of the last 10 years, it would be prefer-

able to raise the 5 per cent margin to, say, 20 per cent at least.

It is understood that the Government's proposals on the 5 per cent limit are restricted to self-administered pension schemes and that insured schemes (even those where only the investments are managed by insurance companies) will be exempt. There appears to be no logical reason for such a distinction.

Thus the proposals, as at present conceived, are unsound in principle. Statutory tinkering at short notice with a funding system which has been developed over the last 250 years is bound to lead to problems. At the very least, therefore, the proposal to restrict safety margins should be deferred to next year's Finance Bill, rather than trying to rush it through now.

C. Lewin,  
Quintare, Elles Road,  
Hock, Hants.

## Profit-sharing

# The chance of a revolution

By Samuel Brittan



© Nigel Lawson

## Exchange Rates

# Three key currencies in achieving stability

By Giovanni Magnifico

INSTABILITY has been a persistent feature of the dollar over the last 15 years or so. Although prices in the US and the Federal Republic of Germany have followed similar paths, the dollar/D-mark exchange rate has been much more variable than either the D-mark/French franc or Italian lira rates, notwithstanding the great divergence in economic "fundamentals" between France and Italy.

Some observers think that the Group of Five meeting in New York last September may not have led to any realisation of a new era of stability and that we may now be seeing yet another episode of "overshooting" on exchange markets.

The handful of co-operatives and organisations like the John Lewis or Baxi partnerships should surely be within the net.

For remuneration in such organisations is highly geared to commercial performance.

Nor should one overlook the more traditional motivational arguments for profit-sharing.

As a Japanese industrialist, Mr Konomi Matsuura, remarked:

"For you the essence of management is getting the ideas out of the heads of bosses into the hands of labour... For us the core of management is the art of mobilising and putting together the intellectual resources of all employees in the service of the firm."

Union leaders will want to know if profit-sharing will pay for itself because it will promote a higher level of activity and employment, and thereby enhance the revenue. But this is too like a US "supply-side" argument to depend upon in advance.

Leaving aside the self-financing hopes, some rough orders of magnitude can be established. Suppose profit-sharing is adopted by firms covering 500 employees with a profit-related element in earnings amounting on average to £1,500 pa. Then the total annual sum involved would be £7.5bn. If most of this is taxable at the basic rate, or just under, the normal tax revenue would come to just over £2bn. If there is a 50 per cent rebate, the Exchequer cost would be £1bn.

This is just about the extra sum the financial markets will take on the PSBR for an anti-inflation structural reform, making less likely the return of a majority Labour Government.

The idea is so important as the one hope on the horizon for tackling unemployment that it would be worth the Chancellor and all it wishes to consider a bad patch of highly paid young men who in any case will be taken care of by the vagaries of the market and their own health. It might as

well

give up on all fronts and resign.

But ministers can reasonably say that if they are to take the risk on this front, there must be indications of a major take-up among employers corresponding to the US "Fortune 500".

There is some dispute about whether the tax incentive needs to be temporary or permanent. The Treasury word is "temporary"; but it is difficult to see how this can mean less than three years if the scheme is to get off the ground. This will give plenty of time to debate the long-term ground rules.

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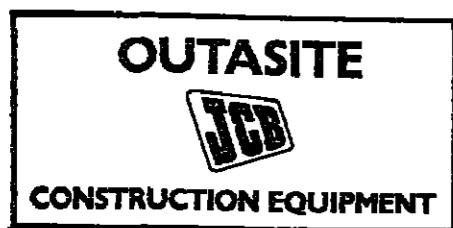
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# FINANCIAL TIMES

Thursday April 3 1986

BANNING ORDER ON WINNIE MANDELA LIFTED

## Tutu calls for punitive sanctions

BY ANTHONY ROBINSON IN JOHANNESBURG

BISHOP Desmond Tutu, the Anglican Bishop of Johannesburg and 1984 Nobel Peace Prize winner, yesterday courted possible arrest by openly calling for "punitive sanctions" by the international community against the South African Government.

As he spoke it was announced that Mrs Winnie Mandela, wife of the jailed African National Congress leader Mr Nelson Mandela, had been released from the banning order under which she has lived - with short interruptions - since 1962.

Addressing a press conference in a Johannesburg church Bishop Tutu recalled that he had been trying for 10 years to persuade the Government to abolish apartheid, and concluded: "I have no hope of real change from this Government unless they are forced."

Six months ago, the bishop warned that he would make a clear statement on the sanctions and disinvestment issue if real progress towards the abolition of apartheid had not been made by March 31.

Now, he said, "our land is burning and bleeding, and so I call on the international community to apply punitive sanctions against this Government to help us establish a new South African, non-racial, democratic and just."

Asked whether he had a mandate from blacks to call for sanctions, the bishop said that he had never sought to speak on behalf of anybody else, but cited two recent public opinion polls which showed that 70 per cent of blacks interviewed supported sanctions.

This historic judgment was subsequently used to secure the release from banning orders of a number of anti-apartheid activists and was the basis for lifting the ban on Mrs Mandela.

Mrs Mandela, first banned in 1962 shortly after the arrest of her husband, was forced to leave her family home in the Soweto township near Johannesburg in 1977 and banished to the black township of Brandfort, near Bloemfontein. When her Brandfort home was burnt down in mysterious circum-

stances last year she defied her ban and moved back to Soweto.

Police tolerance of her defiance ended when her Brandfort home was rebuilt. She was forcibly evicted again under an amended banning order which barred her from the Roodepoort and Johannesburg magisterial districts, and effectively from her Soweto home, without forcing her back to Brandfort.

Yesterday she prepared to move back to Soweto from her hotel room in northern Johannesburg. But although no longer banned Mrs Mandela remains a "listed person" whose words are not allowed to be quoted in South Africa. She also remains deprived of her husband who remains in Pollsmoor jail near Cape Town.

Speaking to journalists yesterday Mrs Mandela said she was now convinced that the Government had no intention of releasing her husband and that earlier rumours of his possible release were all a ploy to hoodwink the world and international bankers during the recent debt negotiations.

## EEC heads for budgetary chaos

BY PAUL CHEESERIGHT IN BRUSSELS

THE European Commission yesterday revealed the details of the EEC's renewed slide towards budgetary chaos with a warning that it will not be able to meet in full this year's commitments in social, regional and agricultural spending worth Ecu 1.169bn (£10.8bn).

At the same time financial planners have calculated that, in two years, the 12 Community countries will have substantially to raise their contributions to the budget if they want to continue existing policies.

Mr Henning Christensen, the budget commissioner and formerly Danish Finance Minister, presented this picture of the budgetary crisis yesterday.

The shortage of funds is bound to lead to renewed political friction within the Community. Germany and the UK are opposed to Community spending this year above the figures in the still-disputed 1986 budget. The Commission presents a supplementary budget of about Ecu

2.5bn next month, notwithstanding this opposition.

Increased national contributions to the budget from 1988 are dependent on unanimous agreement among the Twelve. They would be linked to the question of renewing the system of budget rebate for the UK, which raises the possibility of another acrimonious dispute along the lines that dogged British membership of the Community for a decade.

Budget contributions from the Twelve were raised this year from 1 per cent to 1.4 per cent of a so-called VAT ceiling - in fact, a percentage of retail sales of a given basket of goods and services in each member country of the Community.

The increase is being taken up in its entirety. "The supplementary budget will exhaust the 1.4 per cent," said Mr Christensen. The Community is embarrassed not only by the rising cost of selling off its surplus farm stocks but also by its budget.

what the Commission calls "serious difficulties in the implementation of the three structural funds."

These funds cover social, regional and rural reform spending.

In the past few years ministers have been making spending commitments with budget appropriations. Now the commitments are falling due and a shortfall of Ecu 1.169bn, larger than previously estimated, has emerged for 1988.

The Commission would like this eliminated with one series of extra credits so that the working of the funds can be kept on an even keel. But if that were done total budget spending would go through the 1.4 per cent ceiling.

The only alternative the commission offers is to modulate the speed of payments, or, in other words, thrust some of the debt into future budgets. It hopes that some Ecu 800m of the needed funds could be agreed in the supplementary budget.

With a supplementary budget included, total Community spending this year is expected to reach Ecu 35.2bn, of which Ecu 22bn would go on supporting the farm sector, according to the estimates of Mr Christensen's planners.

A four-year budget plan shows that spending would climb to Ecu 40.16bn in 1988 and Ecu 45.5bn in 1990 just on the basis of present policies. By 1988, it would be necessary, if the total is to be accommodated, to raise the VAT ceiling from 1.4 per cent to 1.6 per cent.

Such a rise was foreseen as a possibility by EEC leaders at their Fontainebleau summit in June 1984, when it was thought the British budget question had been laid to rest.

The Commission now moves into a series of meetings with ministers and the European Parliament in the hope that the immediate budget problems can be settled by the end of the month.

## Hiram Walker unit sale faces challenge

BY BERNARD SIMON IN TORONTO

OLYMPIA & YORK, the Toronto-based real estate and resources group, is expected to re-enter the takeover battle for Canadian energy and liquor group Hiram Walker Resources today by seeking a court injunction to block the proposed sale of Hiram's distilled spirits interests to the British food and drink group, Allied-Lyons.

According to unconfirmed reports an O & Y unit will also ask the Ontario Supreme Court to stop Fingas Investment Corporation, a new company in which Hiram and Allied-Lyons are the largest shareholders, from proceeding with a proposed offer for 50m Hiram common shares.

No details of O & Y's case were disclosed.

Both the sale of Hiram's liquor business to Allied-Lyons and the Fingas offer for Hiram shares are designed to foil a C\$1.6bn (£1.22bn) takeover bid for Hiram Walker by Gulf Canada, an 80 per cent-owned subsidiary of Olympia & York.

## Dollar and sterling advance

Continued from Page 1

sterling and Eurodollar deposit rates now stand at 4 per cent points.

Brokers argue that falling oil prices, which used to be regarded as bad for sterling because of their negative effect on the UK trade balance, reduce the expected level of inflation and thereby raise real interest rates.

Investors have been reassured

that the move to lower UK interest rates will not be too hurried by the Bank of England's firm action 10 days ago to resist downward pressure on money market interest rates. Three month interbank rates have remained near 11% per cent since then.

They have also been reassured that the pound has needed no support from the Bank of England.

The Finance Minister, Mr Jaime Ongpin, and Central Bank Governor Mr Jose Fernandez are to leave on Saturday for Washington and New York to renegotiate the economic programme previously agreed with the International Monetary Fund (IMF) by the Marcos Government.

The Philippines has not yet drawn SDR 212m (£243m) from a SDR 615m loan negotiated with the IMF in late 1984. The IMF held back the tranche earlier this year after the Philippines failed to meet economic targets set for the first quarter of 1986.

Mr Salonga was speaking on his return to Manila from New York, where he obtained more than 2,000 documents seized by US customs officials from Mr Marcos in Hawaii detailing the former President's extensive financial holdings abroad.

## Alberta grants C\$400m aid to energy companies

BY BERNARD SIMON IN TORONTO

THE CANADIAN province of Alberta has unveiled a C\$400m (US\$288m) package of tax and royalty concessions to alleviate the impact of lower oil prices on energy producers in western Canada.

The provincial Government and the oil and gas industry also plan to ask the federal authorities to support producers by cutting federal taxes. Calls are growing in western Canada for Ottawa to reimpose controls lifted last year on domestic energy prices in an effort to cushion local producers against the precipitous drop in international prices.

The measures, announced by Alberta's Energy Minister, Mr John Zaozirny, will be of greatest benefit to small producers. An existing royalty tax credit will be lifted from 75 per cent to 95 per cent to a maximum of C\$3m a year for each company. Mr Zaozirny estimated that this concession will boost the cash flow of the province's 2,500 small producers by C\$60m a year.

A second programme will allow companies to withhold C\$800,000 from each C\$1m of royalty payments up to an aggregate of C\$50m over the next three years, as presently planned.

The fall in oil prices has sharply

reversed a strong revival in the western Canadian industry sparked last by deregulation of domestic and export prices, the dismantling of punitive taxes imposed in the early 1980s and relaxed export controls. Canadian crude oil exports rose by 36 per cent in 1985 to 17.8m barrels. Oil is Canada's fourth largest export, with 1985 earnings reaching a record 12,000 in 1985 to 7,900.

The lower oil price has increased pressure on a number of heavily indebted Canadian energy producers, notably Dome Petroleum of Calgary. Dome recently asked its 56 lenders to postpone interest and principal payments on a large part of its C\$6.3bn debt.

Mr Zaozirny said that he plans to ask the federal Government next week to abolish immediately a 10 per cent petroleum and gas revenue tax instead of phasing out the tax over the next three years, as presently planned.

## Noisy clash sets tone for French political season

By David Housego and Paul Betts in Paris

NATIONAL FRONT and Communist deputies set the tone for the new French Parliament yesterday by noisily jeering at each other shortly after deputies crowded into the National Assembly for the opening session.

Yesterday she prepared to move

back to Soweto from her hotel room in northern Johannesburg. But although no longer banned Mrs Mandela remains a "listed person" whose words are not allowed to be quoted in South Africa. She also remains deprived of her husband who remains in Pollsmoor jail near Cape Town.

Speaking to journalists yesterday Mrs Mandela said she was now convinced that the Government had no intention of releasing her husband and that earlier rumours of his possible release were all a ploy to hoodwink the world and international bankers during the recent debt negotiations.

## THE LEX COLUMN

## Double indemnity from GRE

Composite insurance companies

make a great show of propriety in deciding what to put above the line, and what below. Unable to wriggle off the hook of professional liability insurance, Guardian Royal Exchange has chosen to write off £40m against pre-tax profits and then taken a further £55m as an extraordinary item.

Since GRE had only the most marginal profit before either of these actions no tax other than ACT on the dividend, and an attributable loss of £8.5m, the choice of parking place for these provisions had nothing but critical.

Indeed the 10.8 per cent increase in GRE's dividend hints rather firmly that the number which really matter to a composite are not to be found on the profit and loss account at all.

By large the comparison between successive balance sheets is more to present day tastes. Sun Alliance was able yesterday to justify a 28p rise of its dividend from reserves by gesturing at the much more massive growth of shareholders' funds. Over the last three months the bull market has pitched in something over £1.5bn.

In GRE's case the currency mix of its investments has stripped it of this comforting pretext. Net assets are down by £1.0m.

Yet the chances are GRE will at last pull out of its prolonged under-performance. Biting all the bullets of professional liability and asset-reserve strengthening elsewhere will protect whatever improvement is in the underwriting results.

Mr Raymond Barre, the former Prime Minister now blamed by some of colleagues for the narrowness of the right's victory, walked into the Assembly with a confident smile on his face.

In any event yesterday was not a day for shares to reject the smallest glimmer of good news. GRE finished 28p higher at 87.8p. Sun Alliance ended 29p the better at 71.6p.

### Enterprise Oil

The share price of Enterprise Oil has weathered the Opec storms better than most of its peers and yesterday

terday it comfortably outperformed a rising oil market.

The preliminary results themselves were more too surprising earnings advanced by £100,000 to £32.7m - but the company's repeated references to financial resilience were quickly interpreted as a veiled promise of maintained dividends in 1988.

On an average oil price of \$10 or less Enterprise has no more justification for holding the payment. At the very best the dividend would be funded by PRT credits. But the price of oil need not recover very far for Enterprise to reward its shareholders out of operating income to the oldest deputy.

Only the top few dozen UK companies can hope to tip the international bond markets and lesser corporate borrowers must now pay a higher margin over gilt-edged yields in the domestic market.

PEL's issue was priced to yield 1 percentage point above the benchmark stock. Before the Budget it might have paid a 75 basis point margin. The borrower not the investor is in effect paying the tax.

If the Chancellor fails to see the lobbyists' logic, the chances of a thriving loan stock market appearing onshore are slim unless the corporate finance boffins can find a way to issue them in bearer form and persuade investors to take the trouble of buying and holding unregistered securities.

### Telephone tips

Fund managers may by now be sophisticated enough to realize that they cannot get ahead of each other just by reading brokers' circulars. News that is old enough to be in print, the saying goes, is already in the share price. But brokers and institutions alike have tended to set some store by intimate and regular telephone contact. The idea is that if you hear the tip before the others can read it, you may be able to gain some small advantage, a little like being an insider.

Only a tiny, to judge by the results of some telephone tapping that was done - with the connivance of a leading broker - by Elroy Dimson and Paolo Fralelli of the London Business School. Their conclusion is that the "excess returns from being on a broker's telephone hit list are so small as to be statistically negligible. Even for funds that only deal once, a recommendation (and never sell), the benefits probably do not exceed the costs. So the comfort of having a hot line may be overrated.

### Corporate bonds

While Peal Holdings was placing a £35m debenture issue in the domestic bond market yesterday, lobbyists were preparing their case for the Chancellor to drop the 1/2 per cent stamp duty imposed on dealing in such bonds in the Budget.

No one in the City has yet understood the logic of the move, partly because it contradicts the Government's efforts to revive the corporate bond market beyond property company debentures and also because the tax seems unlikely to raise much revenue.

As Peal showed the tax has not quite killed the market stone dead but its effect has already been substantial. The confusion has delayed the start of dual-capacity trading in

such bonds.

Mr Charles Chahal-Delmas, the former Prime Minister and Mayor of Bordeaux, was elected president of the new assembly, although he fell three votes short of the required absolute majority in the first ballot yesterday. His insistence on standing for the post caused one of the first breaches within the new righting majority as Mr Giscard d'Estaing had also been a possible candidate.

The first major business of the assembly will be Mr Chirac's statement of policy next week to be followed by a vote of confidence.

But Mr Jean-Marie Le Pen, the National Front leader, staled the show yesterday. Many deputies declined to acknowledge him, but when he stepped out of the chamber he was immediately thronged by television cameras and parliamentary reporters.

## US lawsuits cost GRE over £95m

By Eric Short in London

THE GROWING trend among shareholders and corporations, particularly in the US, to sue their auditors when in financial trouble cost Guardian Royal Exchange, a leading UK composite insurance group, more than £85m (£132.8m) last year. This resulted in a massive after-tax loss for the group of £68.6m in 1985 compared with a profit of £24m in 1984.

GRE entered the professional indemnity insurance market in 1972, with a 6 per cent share of an overall liability underwritten mainly at Lloyd's. This contract insured partners in major UK accountancy firms with international practices against worldwide professional misconduct claims.

Mr Peter Dugdale, GRE's chief executive, said that in the early years this business had proved a real money-saver. But conditions changed, particularly in the US, with accountants being sued or threatened with legal action and claims began to come in.

GRE pulled out of the contract early last year because it could not obtain what it believed to be the necessary premium increases of about 10 times existing levels. But its action was too late to avoid heavy losses following the setting up of reserves to meet existing and future liabilities.

See Lex

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The Chairman, Mr J W H Morgan F Eng, reports:

"Main core businesses performed satisfactorily... areas of unacceptable performance dealt with... healthy cash position maintained... management strengthened... now set fair to resume steady progress and improvement."



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Please reply in confidence to: A. C. P. Milnes, Group Personnel Manager, London Forfaiting Company Limited, 1 St. Katharine's Way, London E1 9UN.

### INTERNATIONAL LAW FIRM

Established New York based International law firm with tax and commercial practice seeks:

BARRISTER/SOLICITOR

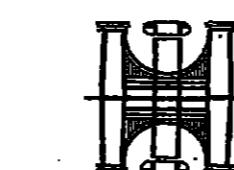
3-5 years' experience, for London representative office.

Salary commensurate with experience.

Apply in confidence to Box A0088, Financial Times, 10 Cannon Street, London, EC4P 4BY.

There are a limited number of opportunities available for experienced Options and Futures Personnel upon the opening of the London operation of a major international company in these fields. Interested applicants should send their detailed curriculum vitae to:

Box A0097, Financial Times, 10 Cannon Street, London EC4P 4BY.



HUNGARIAN INTERNATIONAL BANK LIMITED

### Treasury Manager

We are a successful and expanding bank noted for its forfaiting, asset based finance and countertrade operations. Due to the imminent retirement of our current Head of Treasury we are now seeking a Treasury Manager who will report directly to the Managing Director and who will help us in the further development of our foreign exchange and deposit trading department enabling us to participate fully in the new financial markets.

The person will ideally be between 30-40 years of age and will have had extensive experience working in a modern and active trading environment with a good knowledge of foreign exchange, deposit, interest rate swaps, futures and options markets. The Treasury Manager will be expected to communicate with senior personnel in both domestic and international banks and travel abroad on behalf of the Bank. To fulfil the full potential of the position the candidate we seek will need to possess good communicative and leadership skills.

We are offering an attractive salary and a range of other benefits appropriate to this senior position.

Write in confidence enclosing a detailed Curriculum Vitae to:

Mr J D Howse

Manager: Personnel

Hungarian International Bank Limited

Princes House

95 Gresham Street

London EC2V 7LU



CHASE

## Financial Communications Executive

The Chase Manhattan Bank in London is looking for a professional enthusiastic executive, to report to the Director of Corporate Communications, who is responsible for Europe, Africa and the Middle East areas.

Responsibilities will cover advertising, public relations and internal communications. Qualities and experience looked for will include a proven track record in advertising, financial knowledge, writing capability, an ability to learn quickly, some experience of personal computers and a European language.

Candidates should be able to provide examples of writing and communication skills.

To apply please write to or phone

Andrea Eccles at Chase Manhattan Bank,  
3 Shortlands, Hammersmith, London W6 8RZ.  
Telephone: 01-747 4477

**U.S. Fund Manager**

Our client, a City based Financial Group, are currently seeking to expand their Investment Department. The successful applicant will be part of a small team managing both trading and long term international investment funds.

Applications are invited from high calibre graduates or professionally qualified candidates with at least five years relevant fund management experience gained with a City institution. A good knowledge of the US market is essential and applicants should be capable of accepting the high degree of personal initiative and accountability expected.

The conditions of service are attractive and include a competitive salary, mortgage assistance and a company car.

**Confidential Reply Service:** Please write with full CV quoting reference 0286/DT on your envelope, listing separately any company to whom you do not wish your details to be sent: CV's will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 36 East Street, Bromley, Kent BR1 1QS.

**CHARLES BARKER**  
ADVERTISING SELECTION SEARCH

**SENIOR STERLING DEPOSIT DEALER**

Hill Samuel & Co. Limited, one of the country's leading Merchant Banks, as a result of continued expansion of its Treasury dealing operations, is seeking to recruit a Senior Sterling Deposit Dealer.

Applicants, ideally in their early 20's, will be expected to have a detailed knowledge of and a minimum of 3 years' dealing experience in Inter-bank Sterling Deposits, Certificates of Deposit and Bills. Some knowledge of the foreign exchange and/or financial futures market would be advantageous.

A competitive salary will be offered, together with the usual range of substantial banking benefits.

Please apply in writing with a full curriculum vitae to:

Peter Smith, Personnel Administration Manager,  
Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ

**HILL SAMUEL & CO LIMITED**

**Jonathan Wren****Treasury Operations Manager**  
£22,000 plus car plus benefits

Our client, a major British merchant banking group with unrivalled international connections, seeks to appoint an experienced Operations Manager.

The Operations Department is expanding to support an increasing range and volume of treasury products. This is a new position and the successful applicant will be responsible for managing an expanding team and the day to day running of the department. The ideal candidate, in their mid to late 30's, will possess drive and enthusiasm. They will have already demonstrated sound managerial ability and have acquired the necessary product knowledge in a major bank. In addition to the competitive salary the position carries a substantial benefits package including car, mortgage subsidy, loans scheme etc. Promotion prospects are excellent.

If you have the necessary qualities and experience please contact

Mark Forrester (Director, Merchant Banking)

All applications will be treated in strict confidence.

SYDNEY

**Jonathan Wren**  
Recruitment Consultants

HONG KONG

170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

**Operations Manager**

£30-35,000 + Excellent Benefits

Our client, a leading North American securities house, currently seeks to recruit an Operations Manager to head up its expanding operations function.

The ideal candidate will already have reached manager level within a well respected institution and have gained broad experience over a wide range of settlements, including Eurobonds, Foreign Exchange and Equities. The ability to control and co-ordinate a highly successful team is essential, as are strong management reporting skills. This senior position reports to the organisation's Financial Director.

The remuneration package is negotiable, according to previous experience, and benefits will include a car and a generous bonus.

Interested applicants should contact Kate Syms on 01-404 5751, or write to her, enclosing a comprehensive Curriculum Vitae, at 39/41 Parker Street, London WC2B 5LH, quoting ref: 3615.



**Michael Page City**

International Recruitment Consultants—London Brussels New York Sydney  
A member of the Addison Page PLC group

**JOB AGE SALARY**

Operation Manager Late 30s Fully negotiable  
(High)

Bond Settlements A leading investment bank needs an Operations Manager with a minimum of five years' experience as Manager of Eurobonds. Settlements, which will be placed on the co-ordinating role within the existing team as well as management reporting skills. This is a prestigious appointment calling for personal qualities of the highest order and complete understanding of the bond settlement function.

Legal Executive—Qualified 28s-30s £28,000 p.a.

Solicitor or Barrister upwards An expanding bank active in bond trading and swaps seeks a qualified solicitor or barrister to draft capital market transaction agreements and handle other legal matters.

ACIS for Bank's Secretarial 25/26 Negotiable from £15,000 p.a.

Department A chartered secretary with banking experience is sought by a prestigious bank to deal with its administration, the secretarial and various reporting functions.

Senior Capital Market 20s Various—according to age and experience

Administration Clerks Major bank seeks those experienced in co-lead managed bond syndications and asset sales distribution including sale of US treasury bills and FRNs against swaps.

2:1 Mathematics Graduates 20s Various

for Asset Sales and Treasury Support

Two highly numerate graduates with at least one year's banking experience, preferably gained in an investment bank, sought for analysis, one creating mathematical models and the other in a sales function. A third graduate with a year's experience in a bank's treasury department is also sought for treasury administration.

Please ring Elizabeth Haydon on 01-377 8600 to discuss in confidence.

**LJC BANKING**

146 Bishopsgate, London EC2M 4JX: 01-377 8600

**INVESTMENT ANALYST**

Major Investment Institution in the City requires an analyst specialising in the European market with a view to becoming a Fund Manager. Early twenties with previous experience preferred. Competitive salary and benefits.

Candidates should apply with curriculum vitae to:

Box A006, Financial Times  
10 Cannon Street, London EC4P 4BY

**Finance Director (Designate)**

HERTS: £22,000 + Car

A subsidiary of a successful public group within the electronics industry, our client is a profitable £7 million turnover Company which has experienced rapid recent growth and is poised for more. Operating from modern premises the Company sells and rents a wide range of electronic instruments and scientific micro-computers, and has an enviable reputation for quality and service. Profitable expansion and excellent prospects result in this new board position. Reporting to the Managing Director, responsibility is for all aspects of Finance. Above all, the successful candidate will be expected to substantially participate in the development and growth of the business. Candidates aged 27-40 must be qualified accountants and/or possess a relevant MBA/degree. Several years experience in Financial management within a commercial environment is vital, and should include exposure to DP systems and financial analysis, as well as company secretariat work. Candidates must have proven strengths in management and organisation whilst still retaining a 'hands on' style. Salary will not be a limiting factor for outstanding candidates. Assistance with relocation is offered.

Male or female applicants should write in confidence to David J. Kingston, Personnel Service Division with a comprehensive CV or telephone for a Personal History Form quoting Ref. B2002.

**P-E Consulting Services**

692 Warwick Road, Solihull, West Midlands, B91 3DX Telephone: 021-705 8233

**Ashdown Travel****CHIEF ACCOUNTANT**

Brighton

ASHDOWN TRAVEL is a highly successful and constantly expanding travel group with branches throughout Sussex and Surrey, whose full growth potential is as yet unrealised. To enhance that growth and maintain sound financial management within the group, they now wish to appoint a CHIEF ACCOUNTANT.

Candidates, preferably Qualified, will have proven experience in a commercial environment, travel/leisure background an advantage, and possess strong technical and staff management skills, plus the personality to enable them to work on their own initiative without supervision. Reporting to the Managing Director, the successful candidate may expect 1st class career and salary progression relative to their contribution to the group's continued growth and success.

For further information please write enclosing full C.V. or call ALEX STEELE as consultant to the client.

Gabriel Duffy Consultancy,  
Financial Selection Consultants,  
130A, Western Road,  
BRIGHTON BN1 2LA.  
0273 29822

*Gabriel  
Duffy  
Consultancy*

**Guinness Mahon****Fund Managers**

North America  
City Based

Far East

Two exceptional opportunities exist for investment professionals who can contribute to our client's reputation for investment performance. Retail trusts are a major activity but rapid expansion is envisaged in the existing pension fund management.

You will be a graduate with at least 3 years investment management experience and an intimate knowledge of either the North American or Far Eastern markets acquired within an investment house

or stockbroking environment.

You may already enjoy a high profile in the City, in which case either of these appointments should hold particular appeal.

An extremely attractive remuneration package will be negotiated for the right individuals.

To apply, please contact Fiona Law for an initial, confidential discussion quoting Ref: 9922.

**International Search and Selection**

160 New Bond Street, London W1Y 0HR  
Telephone: 01-408 1670

**ROAD TRANSPORT INDUSTRY TRAINING BOARD****DIRECTOR GENERAL**

£35,000

The Road Transport Industry Training Board is to appoint a successor to the present Director General who is to retire at the end of 1986.

The Board is a statutory body appointed by the Secretary of State for Employment and is responsible for providing or ensuring adequate training for over half a million people employed by some 25,000 companies in road haulage, motor vehicle repair and associated industries.

The Director General is appointed by the Board and, as its Chief Executive, heads a staff of over 400 throughout the United Kingdom. He is responsible for advising the Chairman and the Board on training, legal, financial and administrative matters, and for implementing through the staff the agreed policies of the Board.

The position carries a starting salary of up to £35,000 a year plus contributory pension and the usual benefits associated with an appointment of this level.

Applications are invited from those who meet the following essential requirements:-

- Good honours degree or equivalent professional qualification
- General management experience of an organisation employing significant numbers
- Experience in training at all levels
- Experience in industry or commerce
- Ability to communicate convincingly by spoken and written word to the media and from public platforms
- Successful record in leading a professional team
- Age between 35 and 55

The headquarters of the Board are in Wembley, but a considerable amount of travel in the U.K. is necessary and some visits overseas likely. The position has been advertised to employees of the Board and is open to men and women.

**R** Reply in strict confidence to  
John Armstrong, Chairman,  
Road Transport Industry Training Board  
Capitol House, Empire Way,  
Wembley, Middlesex HA9 0NG.

**Investment Manager**

Charter Consolidated PLC is looking for an Investment Manager with Far East experience to join a small team responsible for the active management of both trading and long term international investment funds and in which there is a strong element of personal initiative and accountability.

Applicants, male or female, should ideally be in their late 20's or early 30's and be graduates or professionally qualified. Applicants must have had experience with either a financial institution or stockbroker. A good knowledge of Far Eastern markets, particularly Japan, is essential as is an ability to trade and research on own initiative. Applicants with less than five years relevant experience would not be suitable for this appointment.

Salary will reflect the high personal qualities required. Attractive conditions of service include a generous mortgage interest subsidy scheme, company car and assistance with relocation if necessary.

Applications which will be treated in confidence to: The Personnel Manager, Charter Consolidated Services Ltd, 40 Holborn Viaduct, London EC1P 1AJ.

**CHARTER**

## Service Sales Professionals

£30,000 (OTE)

The market  
is ours  
The opportunity  
is yours

Since 1966, Extel Computing has been supplying the city with software solutions for improved financial information control. It has been 20 years of unprecedented success, during which time all the major institutions have repeatedly used and benefited from our expertise.

Our's is always a lively and changing market, but with de-regulation on the horizon there has been a sudden and permanent expansion. That is why we are looking to bolster our sales force with professionals who have the ability and potential to progress as rapidly as we do.

The people we have in mind could come from 2 different backgrounds - either salesmen already serving the city. Or a D.P. Professional with a knowledge of financial applications.

As an experienced salesman, you could already be involved in a similar product environment, but welcome the opportunity to work for a market leader. On the other hand, your selling experience may have been gained in a completely different product environment, and you are attracted by the challenge and rewards involved with systems sales.

In either case, an excellent commercial understanding of the city is vital. To a D.P. Professional closely involved with financial applications, the position offers the challenge only a commercial environment can offer.

Not to mention the financial rewards.

We are a company with a reputation for looking after our own. Apart from an excellent basic salary, you will receive high commission rates, an attractive company car and all the benefits of working for a major company.

For more details phone Kathy Griffiths on (01) 638 5544. Alternatively send your curriculum vitae to her at Extel Computing, Lowndes House, 19 City Road, London EC4.

**Extel**

### BECOME A CONFERENCE PRODUCER

Is this what you want from a career?

- Responsible position with authority
- Entrepreneurial activity w/ scope to develop your own ideas
- 50% commission and profit sharing
- Excel promotion opportunities
- Creative work
- P&L responsibilities
- Personal development in established international fast growing organization

Do you have a degree and a min of 3 years' commercial exp? Do you have an entrepreneurial spirit and the ability to home in on key issues of concern to top level executives? You may be the person we are looking for. As a conference producer you will be invited to contribute your own topical ideas for business conferences in the areas of finance, marketing, distribution and general management. You will also recruit top business leaders to participate in these seminars.

The job is both challenging and personalized. It requires tenacity and intelligence coupled with common sense.

Please ring or write and tell us why you think you are right for the job.

SELECTED APPLICANTS WILL BE

INVITED TO THE CHAIRMAN

ON 22nd/23rd APRIL

Replies to: The Managing Director,

IIR Ltd, 44 Conduit Street, London

W1R 9FS. Tel: 01-434 1017.

If you can contribute your technical skills, our thorough product training will give you every opportunity to realistically earn in excess of £30,000.

Operating within a small team environment you will be selling high value systems (up to £300,000) or further enhancements to our

Investment Accounting Service (IAS). Because of the complex nature

of the product we are looking for professionals to inspire the confidence

of both established and new clients can rely on.

With this spec in mind, it is almost certain that you are a graduate, aged 23-30 with the personality and confidence to build excellent client relationships.

We are a company with a reputation for looking after our own. Apart

from an excellent basic salary, you will receive high commission rates, an

attractive company car and all the benefits of working for a major company.

For more details phone Kathy Griffiths on (01) 638 5544. Alternatively

send your curriculum vitae to her at Extel Computing, Lowndes House,

19 City Road, London EC4.

## Investment Management Major portfolio

Scotland

Our client is a very substantial and successful investment trust with a diversified portfolio including a large proportion of assets in the US, Japan and Australia.

This is a new appointment which will carry responsibility and authority for portfolio management of specific geographic and industrial sectors.

The post demands proven experience of international investment gained in an investment trust, unit trust or pension fund environment or in stockbroking. Education to degree and/or professional qualification level is essential and the age indicator is late 20's to mid 30's.

Competitive negotiable salary with benefits including a car, non-contributory pension scheme, free medical insurance and, where appropriate, relocation assistance.

Please send a full CV — in confidence — to Michael Lawrence, REF. 67562.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited 39 St. Vincent Place, Glasgow G1 2ER

Circle 1 - Excls, the Americas, Australia and Asia Pacific

**HAY-MSL**

FINANCIAL SERVICES

# NORCROS

## Group Operational Director (EEC)

Norcros is an international group with over 40 companies located across five continents. We provide a select range of specialised products and services within five spheres of activity: ceramics, construction, distribution, engineering, print and packaging. Particular emphasis is placed on supplying the construction, building and do-it-yourself markets.

The company wishes to recruit a Main Board Director to be responsible for the operational control of their manufacturing companies within the EEC. The combined annual turnover of these profitable companies exceeds £300 million.

The ideal candidate who is most likely to be aged between 40 and 50 should be able to demonstrate a successful career to date and be currently employed in a senior management capacity in a similar environment. A move to Norcros for a candidate of this calibre would provide the scope, challenge and reward of greater responsibilities.

Further details will be provided to suitable persons after their applications have been considered. Salary and other benefits will be commensurate with the importance and seniority of this appointment.

This advertisement has been circulated within the Norcros group prior to publication.

Please address your applications, which should include full details of career to date, in strictest confidence to:

Robert Gee, Company Secretary

**NORCROS PLC,**

Highlands, Spencers Wood, Reading, Berks RG7 1NT



### ASSISTANT DIRECTOR IN FUND MANAGEMENT

£35,000

plus car

A high level of knowledge and experience in UK domestic or overseas markets for pensions, life and unit trust funds is essential in this position in a merchant banking subsidiary and requires an equally high level of decision making, organisation and management plus practical experience in fixed interest stock and bonds.

### CUSTOMER DEALER

£20,000

Is required by a major bank to maintain existing customers and develop new business in treasury and Foreign Exchange. Expertise in the spot and forward exchanges, deposits, CDs, FRAs, IRS is essential.

### EUROBOND DEALER

£35,000+

An experienced all-rounder is required to join a new Capital Markets operation in an established international bank.

### EUROCURRENCY DEPOSITS DEALER

£ Neg

Is required by a leading European bank. 3/4 years' experience in deposits and Sterling is necessary.

### OLD BROAD STREET BUREAU LIMITED

STAFF CONSULTANTS



TELE: 01-588 3991

### APPOINTMENTS

### ADVERTISING

### APPEARS EVERY

### THURSDAY

Rate £41 per Single Column Centimetre

For further information call

LOUISE HUNTER

01-248 4864

JANE LIVERSIDGE

01-248 5205

## BANKING EXECUTIVE

Within Hill Samuel & Co. Limited the commercial banking division continues to expand. We currently require a high calibre executive to join the group responsible for all domestic and international industrial lending.

The individual appointed will be responsible for the day to day control and marketing of a nominated group of varied customers. The range of transactions handled by the group is not limited to conventional credit provision and straddles a wide range of merchant banking products, including some which are unique to Hill Samuel. The executive will be required to adopt an innovative approach towards the bank's business and assist in the development of new concepts within the Hill Samuel specialities.

Candidates should be graduates in their 20's who have had a good credit training and at this stage in their career wish to join a prime United Kingdom bank. This appointment is a career opportunity and there is no limit to the potential for an able, innovative individual. Please send full details in strictest confidence to:

Mrs. A. W. Dunford, Senior Personnel Officer,  
Hill Samuel & Co. Limited, 100 Wood Street,  
London EC2P 2AJ

HILL SAMUEL & CO LIMITED



HS

## Become part of one of the U.K.'s most remarkable success stories

Sainsbury's is the U.K.'s foremost food retailer. Our turnover is well in excess of £5,000m, our 260+ supermarkets serve 6.5 million customers with 1.25 million items each week and we're growing at the rate of some 15 new stores each year.

To sustain this remarkable performance, we recognise the need for effectively controlled systems and hence the importance of a high-quality Internal Audit function. To further strengthen this department we're now seeking the following experienced professionals:

### Audit Manager Up to £20,000 + car

As Audit Manager you would be responsible for the scheduling, implementation, control and completion of audit work carried out by a young, tightly-knit team producing reports that will make an effective contribution to the Company's continuing success.

Since the Department is responsible for evaluating wide ranging and innovative systems, you'll find the variety of

audit work - from the security of retail laser scanning to control over group advertising spend - refreshing and the importance we attach to the audit function highly motivating.

Probably a qualified graduate accountant, you must have strong technical, analytical and interpersonal skills. The role is ideal for someone looking to lead in an environment which welcomes good ideas and recognises ability.

### Assistant Computer Audit Manager Up to £17,000

Auditing the DP installations and systems software.

Developing audit software.

Acting as technical support to the systems audit function.

You must be able to demonstrate computer audit skills, together with technical expertise gained either through successfully developing commercial systems or an equally successful background in auditing. We also regard diplomacy, the ability to communicate in non-CP terms, management ability and a capacity to generate innovative ideas as essential qualities.

To aid you in the performance of your task, extensive training will be given as and where necessary.

To find out more about audit at Sainsbury's, write enclosing brief details with a daytime contact number, to Chris Ward, Recruitment Manager, J Sainsbury plc, Wakefield House, Stamford Street, London SE1 9LL.

**SAINSBURY'S**

## FennoScandia

Limited

### Assistant Manager, UK Banking

FennoScandia Limited, jointly owned by Skopbank, Finland and SwedBank, Sweden, seeks an additional Marketing Officer reporting to the Manager UK for its expanding UK Banking Department.

Candidates will probably have a minimum of 5 years' corporate lending experience, demonstrate a strong credit background and the ability to generate new business on their own initiative. Candidates will have good interpersonal skills and be capable of negotiating at Board level. Considerable UK and some international travel will be required.

This is an opportunity to make a visible contribution within an expanding organisation with strong shareholder backing.

An attractive salary and benefits package is available to the right candidate.

Written applications, including full career details and current salary should be sent to:

The Personnel Officer  
FennoScandia Limited  
The Old Deans, Dean's Court, London EC4V 5AA  
Tel: 01-226 4060

### SALES EXECUTIVE

### FINANCIAL SERVICES

### £20,000 + GENEROUS COMMISSION

An expanding young company requires a highly motivated individual to plan and execute an intensive sales campaign aimed at major financial institutions in the U.K. and on the Continent. The objective is to identify clients' needs for independent research and support services, essential to successful investment management.

The ideal candidate will be 25-35, have a good educational background, be well acquainted with the major financial institutions, and be able to capitalise on this dynamic growth market.

Significant potential in excess of base earnings.

Please reply in confidence, enclosing a full C.V. to:  
Box A0107, Financial Times, 10 Cannon Street, London EC4P 4BY.

### PUBLISHER

for a successful and fast-growing publishing company to assist in developing its programme in the financial field. The Company publishes journals, newsletters, bound books and loose-leaf reference material, and the Publisher will be responsible for extending the range in any or all of these fields. Candidates should have 1) relevant and demonstrable publishing accomplishment 2) an interest in the City and in matters financial 3) a self-starting temperament 4) numeracy and commercial acumen.

Age range: c. 27-45. Salary: negotiable at an appropriate level, plus the usual benefits.

Please write with c.v. or telephone to:

Roger Stacey or Anna Kershaw at:

ASTRON APPOINTMENTS LIMITED  
(Recruitment Consultants)  
20-24 Uxbridge Street, London W8 7TA  
Tel: 01-229 6423/9171

JP Financials

# Accountancy Appointments

HEWITSON-WALKER (TAXATION APPOINTMENTS)

## TAXATION SPECIALIST

Central London Competitive Package

NCR is one of the world's largest computer suppliers. They are seeking a commercially aware Taxation Specialist to join their U.K. head office financial management team.

Reporting to the Financial Controller, the specialist will be fully responsible for the taxation function and its impact upon NCR's operations. This will include the provision of an expert service covering corporate and employee taxation matters, tax planning and both U.K. and U.S. compliance work. Opportunities to progress into a broader financial management role are encouraged as part of the management development programme.

Candidates should be qualified, aged 26-32, with two years tax experience of large companies gained in a major international firm.

In the first instance telephone or write to John Walker FCA

1 SNOW HILL COURT, SNOW HILL, LONDON EC1A 2DT 01-248 0441

**NCR**

Complete computer systems

## TAX MANAGER/ PARTNER DESIGNATE

ACAs/ATII 28-35 or  
Solicitors/Barristers/Inspectors

to £30,000 + car  
LARGE CATHEDRAL CITY

Our client is a "Top Eight" international firm of chartered accountants offering the prospect of partnership or equivalent status in around two years to a high calibre tax manager (male or female) currently in a large or medium firm's tax department (public practice or Inland Revenue or commerce/industry) or possibly an existing salaried tax partner in a small practice.

Candidates comprise mainly family businesses, from engineering to farming plus wealthy personal individuals with financial planning problems and trusts. The appointee will take responsibility for managing an established tax department and lead the firm's local tax practice development.

Candidates should have proven corporate and personal tax planning expertise and have a high degree of self assurance.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your fax technical C.V. to Douglas Llamblas Associates Limited at our London address quoting reference No. 6630.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
163a Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101  
India Buildings, 100 St George's Way, London SW1P 3AA. Tel: 01-227 1412  
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744  
Brook House, 77 Fonthill Street, Manchester M2 3EE. Tel: 061-236 1553

**DOUGLAS**  
**LLAMBLAS**  
Douglas Llamblas Associates Limited  
Accountancy & Management  
Recruitment Consultants

**DIA**

Yorkshire Post Newspapers Limited

## CHIEF ACCOUNTANT

Yorkshire Post Newspapers Limited requires a qualified accountant with industrial or commercial experience to manage its accounting functions in Leeds.

He or she will be responsible for all financial and management accounting requirements of the Yorkshire Post and Yorkshire Evening Post and their related activities, reporting to the company's Financial Controller, for whom the person appointed will act as deputy.

We are looking for a person, aged 28 to 40, with a sound technical knowledge, the ability to control a busy accounting section, and the understanding and inventiveness to produce speedy and useful management information, including the company's formal budgets and weekly and monthly reports.

The company is part of United Newspapers plc, an expanding group which has newspaper, magazine and retail divisions in Britain and interests in the United States.

The job carries an attractive salary, a company car, four weeks and three days annual holiday, and a good contributory pension and life assurance scheme, together with excellent welfare facilities.



Please write or telephone for an application form to:  
Mr C P Selby  
Personnel & Training Officer  
Yorkshire Post Newspapers Ltd  
PO Box 168  
Wellington Street  
Leeds LS1 1RF

## DIVISIONAL CHIEF ACCOUNTANT

South Herts.

Salary Circa £15,000 p.a. + Car

Our client is a large division with several subsidiaries operating internationally in the computing industry within a medium sized plc. The successful applicant will be responsible to the Divisional Financial Director for consolidating monthly management and annual statutory accounts, investigations, proposals and the production of other reports for the divisional and group accounts. This is a new appointment following a reorganisation which makes the divisional independent of the group accounts department. It is a demanding and challenging appointment.

Applicants will ideally be aged between 25 and 30 and should be a chartered accountant with sound professional background plus a period spent in industry, preferably at group level and/or within a construction environment.

Applications in confidence, specifying on a separate sheet of paper any companies to which you do not wish your application to be forwarded, to: Gordon Vivian, Recruitment Advertising Director (ref. 41/PT).

**T. Richard Johnson Ltd.**  
Main House, 24/25 New Bond Street,  
London W1Y 9HD.

## DIVISIONAL CHIEF ACCOUNTANT

Leicestershire

£20,000+car

This new position arises as a result of growth both internally and by acquisition within this expansive and highly profitable service division of a major British PLC. Their need is for a Qualified Accountant, aged probably late 20's to mid 30's possessing the drive and desire for involvement which is commercially minded and profit orientated.

Reporting to the Divisional Financial Director, the successful candidate will be a critical interface between regional management teams at both director and finance level and the divisional board.

The emphasis therefore in selection will be on inter-personal skills, communication ability and business acumen as well as accounting techniques and experience of both mainframe and micro-computer applications.

As expansion continues, career development for the successful candidate can be anticipated.

Applicants should write with full details of career to date and present earnings to Brian J. Smith, ACMA, quoting reference no. FT0303 at:

**QMS Recruitment**  
Quorn House, 6 Princess Road West  
Leicester LE1 6TP

## Manager Business Analysis

Progressive New Appointment  
North West London  
c£30,000 + Car

As dynamic leaders in the retailing of consumer equipment, our client is strongly committed to further growth and enhancement of their business. In order to play a key role in their further development within this expanding commercial sector, they now require a Manager - Business Analysis.

Reporting directly to the Finance Director and supervising a small professional team, the main function will be the investigation, analysis and reporting on an extremely wide range of business related matters, extending to the development of the company's

long term strategy. You will also develop close contact with other Directors and senior managers throughout the company and meeting critical timescales will be paramount to the success of this role.

The person sought should be a qualified accountant, with a minimum of 5 years' post-qualifying experience in a commercial environment or consultancy. Personal attributes are equally important and should include; self confidence, the ability to conceptualise and summarise, clarity of thought, resilience and the motivation to succeed. It is expected

that whoever is appointed will be of the calibre to progress to a senior level within the company.

Benefits will include a car, pension and BUPA and salary will not be a limiting factor for the right candidate.

Candidates should apply in confidence enclosing a full CV and quoting reference MCS/6075 to Alannah Hunt, Executive Selection Division, Price Waterhouse Management Consultants, Southwark Towers, 32 London Bridge Street, London SE1 9SY

**Price Waterhouse**

## Financial Director

Heart of England

£27,000 - £35,000

Retailing offers huge opportunities for people with bright ideas and shrewd commercial judgement and for those who get the formula right, the sky's the limit.

Our client has been in specialist retailing for many years and his skill is in understanding the needs of a specific target market. The business has an excellent growth record and very good returns have been achieved through its nationwide network of outlets.

As in all successful retailing ventures, however, tight financial control and prompt, reliable management information are of critical importance.

A vacancy exists for a top calibre Financial Director Designate reporting to the Managing Director. Your brief will be wide ranging, including budgetary control and asset management, and as a member of the small senior management team you will be heavily involved in the continuing growth and development of the company. You will be a Qualified Accountant, aged around 30-40, with several years' experience in a fast growing business. Retail experience is preferable but not essential. Experience of computer-based systems is important. It is anticipated a Board appointment will be confirmed after 6-9 months.

Please write in confidence, listing separately any companies to whom your application should not be forwarded, to: Melvyn Gadsdon

**IAS**

LONSDALE ADVERTISING SERVICES

Hesketh House Portman Square London W1H 0JH

## Financial Director

Southern England  
c£30,000 + Car + Share Options

Our client, a design and manufacturing company operating in the aircraft industry, is now nearing completion of a major reorganisation and has identified the need to appoint a Financial Director to complete the management structure.

Reporting to the Chief Executive your responsibilities will encompass complete control of the financial affairs of the company with particular emphasis on the high level costing systems, the monitoring of contract profitability and the control of the day to day treasury function.

Candidates likely to be aged 35-50, will be qualified Accountants, preferably FCMA, who can demonstrate a strong, creative and commercial awareness probably gained in an aggressive manufacturing industry environment and who are capable of working in a small but highly motivated professional team.

Interested candidates should send a detailed CV to Don Day FCA, quoting reference LMB5, at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

**Spicer and Pegler Associates**  
Management Services

## Financial Controller

South West  
c£25,000 + car

Our client, a strategic business with sales of approximately £30 million and part of an international group, seeks to appoint a Financial Controller for its UK and European operations which are currently experiencing significant export sales growth.

Reporting to the General Manager, the Controller will have total responsibility for the provision and interpretation of consolidated financial information for the operating units, as well as the preparation of business plans, budgets and forecasts thus assisting in the maximisation of company profitability.

The successful applicant, aged 30-35, will be a qualified accountant with a minimum of five years' industrial

**TP**

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group

# Accountancy Appointments

## Controller – accounting projects

Surrey, c£25,000 + car



At the centre of the principal subsidiary of one of the leading international consumer goods groups which has turnover in excess of £3 billion.

This is a new position at the heart of the business which will bring you into contact with all areas, designed as a springboard to rapid promotion. Your prime task will be to tighten financial controls, accounting procedures and disciplines, optimising the use of computer resources.

Qualified and in your 30's, you need sufficient experience to step rapidly into a senior financial controller level position, combined with the energy and ability to operate effectively in a hands on role. A background in industry is desirable but relevant experience obtained in the profession could be appropriate.

Career prospects throughout the group are excellent and the salary package includes generous large company benefits.

Please write enclosing your curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B296.

Coopers & Lybrand  
associates

Coopers & Lybrand Associates Limited  
management consultants

10 Bouverie Street  
London EC4Y 8AX

## Financial Controller

London

£20,000 + Car

Our client, a privately owned company, is a successful service organisation with worldwide interests. The company has now entered a significant new phase in its development and, due to internal promotion, requires a Financial Controller for a major subsidiary. The job will encompass responsibility for the production of sound financial and management information to the highest standard. It will also require commercial interpretation of such data and an ability to make recommendations for action to top

management and board members. Candidates must be qualified accountants, aged about 30-35, with commercial experience preferably in a service industry. Please write enclosing a full curriculum vitae, quoting ref. 102 to:

Philip Cartwright FCMA,  
97 Jermyn Street,  
London SW1Y 6JE.

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## GROUP FINANCIAL CONTROLLER

£25,000 p.a. + car and benefits

### The Job:

Housebuilding group with substantial turnover. Reporting to Finance Director to control all financial functions.

Location—Surrey.

### The Successful Candidate:

Will be under 30 and qualified A.C.A. with an ability to communicate at Board level and positive decision-making and organisational skills. Membership of the Institute of Taxation will be an advantage though not essential.

### The Next Step:

If the job sounds interesting and you fit the profile, please send your c.v. to:

Box A0095, Financial Times  
10 Cannon Street, London EC4P 4BY

## Create Management Information Systems

### Merchant Bank

### Excellent Prospects

Channel your ambition into this problem solving role which can lead to rapid progress into management.

As administrator within a prestigious British Merchant Bank, you will fulfil a new key role, created to keep pace with significant expansion in the Computer Department.

Reporting directly to the Department Head and responsible for a team of two, you will establish, coordinate and maintain management information systems to ensure purchasing control, meaningful forecasting and the standardisation of procedures. The operations and development staff in the Department already number over 100 and computer hardware includes a variety of mainframes and minis with over 100 terminals and micros.

**Cripps, Sears**

A qualified accountant in your late 20's or early 30's, you have experience of management reporting and computer auditing. A problem solver by nature, you have the maturity to deal with high level personnel, the confidence to handle responsibility and the tenacity to make things work.

Based in the City of London, you will enjoy a salary of c£20,000 plus bonus, subsidised mortgage and other benefits. After meeting this immediate challenge successfully you can also look forward to further appointments within the Bank.

Please telephone or write to Sue Jagger of Cripps, Sears & Associates Limited, Personnel Management Consultants, 88-89 High Holborn, London WC1V 6LH. Tel: 01-404 5701.

## Financial Controller (Director Designate)

Rural West Midlands  
Circa £22,000 + Car

Our clients are a young highly profitable technology-led organisation, continually appraising their products, applications and development. Specialists in the design, production and marketing of sophisticated electronic sound equipment, their markets encompass the whole spectrum of broadcasting, radio, television and many more associated uses. With a recent USM listing, a substantial acquisition, an expanding US subsidiary and a commitment to further growth and development, prospects for continued success are excellent.

To compliment this growth and development, they are now seeking to appoint a talented Financial Controller to manage the company's financial planning and control, legal and tax requirements, further development of computerised accounting systems and management information systems. Reporting to the Managing Director you will control a small accounting team.

Candidates should be age 28-38, qualified accountants – preferably A.C.A./FCA with at least 2 years post-qualification experience in industry. They should also possess a knowledge of UK company taxation and a proven track record in the use and development of computerised accounting systems.

Salary will be negotiable as indicated, along with an excellent benefits package, including Share Option Scheme and relocation assistance, where necessary.

**Price Waterhouse**



## FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

WEST LONDON TO £20,000 + Benefits

Toff Marketing Limited is a successful and rapidly expanding importers and distributors of fashion accessories, whose turnover (Project £10 million for the current year) has been increasing rapidly. In view of this growth and that anticipated in the future, we require a bright qualified controller to join us as Financial Controller.

The role will be varied and interesting involving many aspects of financial management, including preparation of budgets, monthly management reports, year-end financial statements, cash forecasts and the installation of a computerised accounting system. In addition, the position will involve working closely with the Managing Director, assisting with the daily management of the Company and participating in the formulation of the future financial strategy.

The successful candidate will be a self-motivated graduate aged in their late 20's/early 30's with at least three years' experience of a commercial environment, good communication skills and considerable experience of computerised accountancy systems. Future prospects are good, including a possible position on the Board of Directors.

Candidates should apply with full C.V. to:

The Managing Director  
TOFF MARKETING LIMITED  
5 Perivale Industrial Park  
Horseenden Lane  
Perivale  
Greenford  
Middlesex UB6 7RL



## Young Accountants

### A career in investment analysis

to £16,000

Central London

Our client, a major UK pension fund, has a number of opportunities for recently qualified accountants interested in a career in portfolio management.

The initial appointments would be as investment analysts within a team of professional managers and analysts. You will work closely with a portfolio manager fully analysing a wide range of companies and industries.

Candidates should have been qualified for up to two years' and have the ambition to develop their career in a City environment.

Salary will, initially, be up to £16,000 but prospects for promotion are excellent with substantial rewards available to those who succeed. Attractive conditions of employment include generous holiday entitlement and home to office travel allowance.

Please write with full career details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Ann Herbert, ref. B2372.

These appointments are open to men and women.

HAY-MSL Selection and Advertising Limited,  
52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

**HAY-MSL**

CONFIDENTIAL ADVERTISING

## BANKING HEAD OF INTERNAL AUDIT

28-35

London

£22,000 + bonus

Our client, an international foreign bank in London, wishes to recruit a Head of Internal Audit. The bank is committed to upgrading its management systems and consequently requires an outstanding accountant to ensure that maximum benefit is obtained from its new procedures.

Candidates must be qualified accountants who have audit experience with computer based accounting systems. Some knowledge of SWIFT and EFT is preferred and experience in banking would be an advantage.

Ability is required to produce concise reports and practical recommendations as well as to communicate at all levels.

Remuneration will be negotiable to £22,000 and a bonus equal to one month's salary. There are attractive fringe benefits, including assistance with mortgage and non contributory pension scheme. Ref: 2649.

**EDP SYSTEMS AUDITOR – £16,000 + bonus**

A senior internal auditor is also required; candidates should be suitably qualified candidates with good internal or external auditing experience, especially as an EDP systems auditor, including some knowledge of SWIFT and EFT. Salary will be negotiable to £16,000 with a bonus equal to one month's salary and the usual banking benefits. Ref: 2649.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting the relevant reference number to W.L. Tait, Executive Selection Division.

**Touche Ross  
The Business Partners**

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

## Finance Director

Custom Leasing Ltd, the wholly-owned sales-aid subsidiary of Morgan Grenfell & Co. Limited, seeks a Finance Director (Designate) to become the third member of their senior management team. The successful candidate will be a professionally qualified graduate, probably in the late twenties or thirties, and commercially orientated. This key position includes overall responsibility for the accounts function, rental collections, administration and treasury matters, as well as a major role in credit decisions. The remuneration and benefits are attractive.

Applications, giving brief details of qualifications and experience, should be sent to the Managing Director.

**Custom  
LEASING**

Sheffield House, Gales Way,  
Stevenage, Hertfordshire SG1 3NN

## Watney Mann National Sales

### Financial Analysts

London, £12,500 to £16,000

Watney Mann National Sales, a successful subsidiary of the world-wide Grand Metropolitan Group, is the UK market leader in the lager beer sector.

#### The Positions

To strengthen and add to the future management potential, opportunities exist within this sales and marketing led company for financial analysts. As part of a decision making team responsibilities will include: financial and commercial forecasting, asset management, the planning and reporting of performance, as well as providing financial recommendations to senior managers to assist in major trading decisions.

#### Career Development

Able, ambitious and committed professionals can expect excellent career progression in a fast moving exciting environment.

#### Your Background

Successful candidates aged 25-30 will ideally hold or be studying for an accountancy or MBA qualification and should have at least three years experience in a financial analytical or asset management role. Excellent communication and presentation skills are essential.

Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting reference 21032/FT.

**Hoggett Bowers**

Executive Search and Selection Consultants

## The Financial Times SALES EXECUTIVE

### Recruitment Advertising

The Financial Times is the market leader for financial recruitment advertising and is looking for an additional Sales Executive to join a small and energetic sales team.

The successful candidate will be aged 20-26 with previous experience of marketing a recruitment medium to advertising agencies and recruitment consultants. It is most likely that this experience will have been gained in a tele-sales environment. To join us you will need to be enthusiastic, positive, self-motivated and have a flair for creative selling. If you want to be part of the FT's very successful Classified Department and possess the necessary experience call:

James Jarrett on 01-248 4601  
or write to him at  
The Financial Times  
10 Cannon Street, London EC4P 4BY

# Accountancy Appointments

## FINANCIAL DIRECTOR

### SALARY NEGOTIABLE

We are a young and dynamic company involved in the manufacture and marketing of consumer goods. The company has shown strong growth from its Tyneside base during the past two years and the directors forecast significant further expansion over the next three years.

Consequently we are now seeking an experienced Financial Director capable of guiding the company through the next critical phase of its development. The successful applicant will work closely with the Managing Director and will be assisted by a qualified Accountant who has responsibility for the accounting and standard costing systems. The applicant must be a fully qualified accountant with at least 15 years' experience, preferably within a public company. Experience in raising finance and working alongside Financial Institutions and Government Bodies is essential.

It is unlikely that candidates under 40 years of age and currently earning less than £20,000 per annum will have the necessary experience.

In the first instance please apply to our Auditors, Messrs. Spicer and Pegler, Central Exchange Buildings, 93A Grey Street, Newcastle upon Tyne NE1 6EA, quoting reference DPW/FD.

## CHIEF ACCOUNTANT —RETAILING

**YORKSHIRE** £17,000 to £20,000

A Chief Accountant is needed to fill the senior financial position in the Retailing Division of a major PLC, Yorkshire based. The Company has 200 confectionery, tobacco and newsagent retail outlets nationwide and is expanding at a fast pace.

Reporting to the Managing Director, the Chief Accountant will be responsible for providing monthly management accounts, cash flows, budgets, profits forecasts and other financial information for both local management and Group Head Office use.

He or she will also be expected to contribute significantly to the commercial success of the Company.

Aged 30 to 45, candidates should hold a recognised Accounting qualification and have previous experience of heading an Accounts Department in the retail sector. As well as being a self-starter and having a keen preference for close involvement in commercial decision-making, the successful candidate will have had previous micro-computing and spread-sheet experience.

Please send details of previous experience and salary history to:

Box A0098, Financial Times  
10 Cannon Street, London EC4P 4BY

Oxford University Press



## FINANCIAL CONTROLLER Publishing, Oxford c. £23,000 + CAR

OUP is a large international publishing and printing house, having a world-wide turnover of £50 million. It is prominent in the fields of Academic, Reference, Educational and ELT publishing.

The Financial Controller will be responsible to the Group Financial Director for the financial function of our UK Publishing Divisions, and run a central service department of 40 staff. In addition to the regular production and management accounting functions, the post will work closely with the Managing Directors of the individual publishing businesses and be a member of their boards of management.

This is a key position in a successful organization which provides a stimulating working environment. It requires sound technical skills and should be suitable for someone with the ability to communicate financial information effectively and to play a constructive role in the formulation of business plans.

Applicants should be qualified accountants who may well presently be either senior audit manager or chief accountants and in their mid thirties.

The salary is negotiable and there are excellent supporting benefits. Assistance with relocation expenses where necessary.

Please write, enclosing a C.V. to:

Mr D C Meedy, UK Personnel Director,  
Oxford University Press, Walton Street, Oxford OX2 6DP.

## GROUP FINANCIAL CONTROLLER SALARY NEGOTIABLE, VICTORIA, LONDON

A small, but rapidly expanding Public Company requires a young **QUALIFIED ACCOUNTANT** to assume responsibility for the financial management of a variety of commercial enterprises within the organisation. Candidates, aged c. 30, must demonstrate a sound professional training and discipline, combined with a strong commercial ability and flexible attitude. Previous commercial experience and exposure to acquisitions/disposals and corporate finance would be advantageous. This is an exciting entrepreneurial environment, demanding total commitment, but offering rich rewards.

Please apply in strictest confidence enclosing full C.V. and desired salary to Company Secretary:

Box A0103, Financial Times  
10 Cannon Street, London EC4P 4BY

## Financial director designate

Central London, c£25,000 + car



For a young, dynamic and fast growing plc with interests in hotels, property and engineering. With turnover in excess of £7m continued growth and development of the group has created the need for a Financial Director Designate.

Reporting to the Group Chief Executive you will have total responsibility for the financial function and will, in addition, act as Company Secretary. A leading member of the small head office team you will play a key role in the group's future development. An important element of the work will be the establishment and operation of comprehensive and meaningful management information systems.

A qualified accountant aged around 30 you will already have obtained broad commercial experience preferably in the head office of a smallish plc. Knowledge of the hotels, property or leisure sectors will be an added advantage but it is not a pre-requisite. A self-starter, you must be outgoing and have the ambition and drive to succeed.

Résumés including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref. S448.

Coopers & Lybrand  
associates

Coopers & Lybrand Associates Limited  
management consultants

10 Bouverie Street  
London EC4Y 8AX

## Group Finance Director

West London

Salary c£40,000 + Stock Options + Car

Our client is an entrepreneurial Sales and Media Advertising plc which has recently enjoyed dynamic growth in the area of marketing of creative advertising space and is committed to future growth. Currently consolidating its substantial market position it has identified the need for a Group Finance Director to play a significant role in this exciting environment.

Reporting to the Chief Executive, responsibilities will encompass all aspects of the financial function, strategic planning and management support services including enhancement of financial computer systems. Candidates, who are likely to be aged 35-45, will be Chartered Accountants who can demonstrate a forceful financial background with strong commercial experience gained in a fast moving entrepreneurial environment.

The salary and benefits package will not be a limiting factor in this demanding, stimulating and challenging appointment.

Interested candidates should send a detailed CV to Don Day FCA, quoting reference LM95, at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

Spicer and Pegler Associates  
Management Services

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

### Financial Controller

Industrial Products Distribution  
Cheshire, To £25,000, Car

The company is the principle member of a major distribution and service group plc which has overseas interests. Turnover exceeds £50 million from a range of premium priced products which are marketed through a nation-wide network of depots. Accounting is centralised, with all systems computer-based. The Controller, who will report to the Chief Executive, is responsible for all accounting, cash management, budgetary control, and business systems development. There is a large, well established support team. The finance function is totally involved in the business, and much emphasis in the specification is placed on the need for a close relationship with the sales and distribution operations. Applicants, qualified accountants, aged 30-40, must have a first class and varied accounting pedigree which includes experience at a senior level within a multi-site operation where computer systems are well developed.

R.D. Howgate, Ref: 27426/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. John's Court, 78 Gartside Street, MANCHESTER, M3 3EL.

## Group Finance Manager - plc

### A Young Chartered Accountant

London W1

to £20,000 + car

This is an exceptional opportunity for a young Chartered Accountant looking to enter industry. Our clients are a major force (£30m T/o) in their service-based sector and about to embark on a programme of organic growth and acquisition in the UK and abroad. The Group Finance Manager will work closely with the newly appointed Finance Director to create modern planning and control systems which will provide the Board with accurate and relevant management information. He/she will be involved in most aspects of the finance function including treasury management, acquisition studies, statutory accounts and contact with financial institutions. The group's growth projections provide ample opportunity for sustained career development. Ref: 1623/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter  
Selection Consultants

## Opportunities in Accountancy

£16,000 - £18,000 + car

We are Allied Dunbar, one of the best known success stories of financial management, and we're currently looking to recruit more highly-skilled people into our Finance Division, which has wide-ranging responsibilities within the Group. The financial expertise provided by the Division has been a key factor in our continued success, and the people we recruit enjoy a stimulating, progressive environment where individual input and development is consistently encouraged.

We are looking for two recently qualified accountants, with good audit experience initially gained in a large professional office. Background for both positions must be one of high professional standards, challenging work and significant achievement.

As the MANAGEMENT ACCOUNTANT, you will be capable of combining analytical skills, creativity and business awareness to work alongside management, finding cost-effective solutions to business problems.

As the GROUP ACCOUNTANT, you will need particularly strong technical accounting skills as you will be involved in co-ordinating and developing management information on all material aspects of the Group's activities.

If you can combine your qualifications and drive with excellent communication skills, this could be the opportunity for you to really progress. We think you'll find the rewards attractive too - in addition to the high salary and company car, you'll benefit from free life assurance, BUPA membership, profit sharing scheme, a non-contributory pension plan, excellent sports and social facilities, plus generous relocation expenses.

We are an Equal Opportunities Group. Applications are welcome regardless of sex, marital status, ethnic origin or disability.

Call Christine Clarke on Swindon (0793) 45344 (24 hour answerphone) for an application form, or write to her at Allied Dunbar Assurance plc, Allied Dunbar Centre, Swindon SN1 1EL.



ALLIED  
DUNBAR  
THE FINANCIAL MANAGEMENT GROUP

Share in our success

## Qualified Accountants with development potential

c. £19,000 + Car

West Midlands

TI Group, an international engineering group, produces a wide variety of consumer, capital and semi-finished goods. With Headquarters in Birmingham, the Group has over 80 subsidiaries.

We require high calibre Accountants to make a positive contribution to the effectiveness of operational management in the Group.

You will be responsible for reviewing financial and management control systems covering all aspects of the Group's activities, where extensive use is made of computers. Your role will be to check and assess all systems and procedures for their effectiveness in relation to the particular businesses and produce reports and recommendations to management. The job will involve travelling throughout the U.K. as necessary and occasionally overseas.

You will need to be qualified, in your early 30s, and have several years' experience at management level. You will also need to be well-practised in assessing and developing financial procedures and controls, and have sound analytical and problem-solving skills together with an ability to communicate clearly and succinctly.

Success in these jobs is likely to lead to promotion to senior financial appointments within the Group.

Salary is negotiable, and benefits include car, medical cover and relocation where appropriate.



Apply, in strict confidence, to:  
T G Hicks, Personnel Manager, TI Central Organisation,  
TI House, Five Ways, Birmingham, B16 8SQ.

## GROUP INTERNAL AUDITOR Starting Salary c£20k + Car + Benefits LEEDS BASED

William Hill, a subsidiary of Sears plc, operates 850 Licensed Betting Offices in the UK and 345 in Belgium. A new post has been created for a Group Internal Auditor.

The person appointed will report to the Financial Director and be responsible for establishing a small but highly professional internal audit function. Information technology is being introduced into the Group at a rapid rate and candidates must be able to demonstrate wide experience of computer systems as well as a successful career in the audit of financial and administrative systems.

Candidates must be first class communicators, have a high level of personal integrity and be commercially aware. They should possess a professional qualification in Accountancy, Internal Audit or Computing and will have operated in a

systems and/or an internal audit environment at a senior level. It is unlikely that anyone under the age of 35 years would have the range and depth of experience we are seeking.

A working knowledge of French would be a considerable advantage.

Benefits include a Company car, free Life Assurance, Pension Scheme, Medical Insurance, and, in appropriate cases, relocation expenses. There are good prospects for career advancement.

Applicants should send a full CV which highlights how they meet our exacting requirements to Alan Eggleton, William Hill Organization Plc, 15 Mark Lane, Leeds LS1 8 BLB.

William Hill

## CAREER OPPORTUNITY

As Managing Director of an expanding Group of Companies operating mainly in the South, I am looking for a bright, young and enterprising recently qualified Accountant (ACCA or ACMA) to come and join our team. Salary negotiable, car provided. Only those wanting to fully share in our endeavours and to make a career with us need apply.

Please write with full cv to:  
The Managing Director, Oakley Investments Ltd,  
City Gates, 2/4 Southgate, Chichester, West Sussex. Tel: 0243 786548

# Accountancy Appointments

"An extremely unusual and challenging opportunity for an accountant with entrepreneurial potential"

## FINANCIAL CONTROLLER/ POTENTIAL COMMERCIAL DIRECTOR

ACAs from 27-35  
London

Our client is a sizeable family controlled group of companies involved in trading activities throughout Europe and the Far East seeking to recruit a Financial Controller with the potential to move into general management.

Duties will include the development of existing financial and management accounting reporting systems plus financial budgeting and planning. In the medium term, responsibility for overall company expansion in the Far East is envisaged, coupled with Board status.

Candidates should ideally have some experience of trading organisations from audit experience or line management and see themselves as having entrepreneurial skills. A willingness to travel extensively in the Far East is essential.

If you wish to be considered, please write with a copy of your C.V. to George Oomrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) to Douglas Llamas Associates Limited at our London address quoting reference No. 6634.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
163a Bath Street, Glasgow G2 4SC. Tel: 041-226 3101  
India Buildings, Water Street, Liverpool L2 0RA. Tel: 051-227 1412  
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744  
Brook House, 77 Fountain Street  
Manchester M2 2EE. Tel: 061-236 1553

DOUGLAS  
LLAMAS  
Douglas Llamas Associates Limited  
Accountancy & Management  
Recruitment Consultants



## Financial Planning Director

Age 30-35

Our client is a significant division of a major British diverse public group. The Company produces, markets and distributes its range of consumer products through a number of decentralised businesses managed by a strong finance function at the centre based in the London area. The Company promotes an entrepreneurial style environment within a strong corporate culture.

Promotion of the previous incumbent has created the requirement for an ambitious and commercially minded individual to lead the central financial planning and analysis function. This highly visible and crucial appointment reports to the Divisional Finance Director and provides for very direct exposure to the Chief Executive and His Board, as well as to the Finance Directors of the separate businesses.

Supported by a small highly-qualified professional team, including Senior Managers, main responsibilities will cover: controlling the monthly review of operating performance to ensure that the Board is provided with independent critique of financial performance of individual businesses and preparing financial reports for the Divisional and overall Group Board; the co-ordination/consolidation of financial plans, forecasts and

capital expenditure plans, and the provision of a financial planning and analysis service to the Company Directors.

Candidates will be qualified accountants or MBAs with at least 5 years' commercial experience, ideally gained in a highly-qualified and marketing-oriented environment having a manufacturing base. Individuals must have demonstrated man-management experience and previous exposure to a strong financial planning function would be an advantage. Tact, self-confidence, a strong personality combined with ability to influence through good communication skills and a commercial approach are essential.

Promotional prospects within or outside of the finance function, both in this Company or the wider Group are outstanding. In addition to a flexible salary and a fully-expensed company car, an extensive benefits package is provided.

If you feel that you can meet the requirement you should telephone Harry Chrysophanes BA, BBA, FCA on 01-439 6911 or write to him enclosing a CV and current salary details at: Financial Management Selection Ltd, 21 Cork Street, London W1X 1HB.

Financial  
Management  
Selection

### AMBITION PROFESSIONALS To £26,000 South East

Our comprehensive professional client base includes many firms who are currently seeking to recruit ambitious ACA's at all levels from Senior to Partner Designate in Audit, Tax, Insolvency, Technical Consultancy, Investigations and General Practice. If you are contemplating a career move we would be happy to advise on your best course of action.

Ref: KRJL

### MANAGEMENT ACCOUNTANT To £24,000 + Car London

This is a challenging post at the headquarters of a major dynamic public company prior to taking up a financial controllership. Initial responsibilities may include acquisition and viability studies, financial negotiations and systems recommendations. Candidates aged 24-32 should have exceptional analytical and interpersonal skills and be seeking a high-profile 'fast track' appointment.

Ref: DES

### FINANCIAL CONTROLLER c£22,000 + Car C. London

A small, well established and highly profitable financial services company seeks to strengthen its general management team by the appointment of a Financial Controller. The successful candidate will assume full financial responsibility and be expected to provide sound guidance on commercial matters. Applicants should be ACA's aged 27-38 with proven line and systems skills.

Ref: MJH

### FINANCIAL SERVICES To £20,000 + Bfts City

This prestigious investment company, a subsidiary of a prominent financial institution urgently seeks a top calibre Accountant aged 25-30. The successful candidate, who must have relevant professional or sector experience, will be expected to contribute in all areas, including presentations to the board and short-sleeve troubleshooting exercises.

Ref: JFH

### DIVISIONAL CONTROL c£20,000 Surrey

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Interested applicants should write to Alan Dickinson, quoting ref. 7034, at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ. Tel: 061-228 0396.



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Initial enquiries to Mr. J. Rose, Group Personnel Manager, BBA Group PLC, P.O. Box 20, Whitechapel Road, Cleckheaton, West Yorkshire BD19 6HP.

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday April 3 1986

Erith plc  
BUILDERS MERCHANTS

### Mitsubishi pays Mobil \$255m for Angola oil

By Yoko Shibata in Tokyo and  
Stephanie Gray in London

MITSUBISHI Corporation, Japan's largest trading house, has chosen Angola as its newest oil source in a \$255m deal in line with the Japanese Government's strategy of securing low-cost crude supplies worldwide.

Mitsubishi Petroleum Development (MPDC), its energy offshoot, yesterday confirmed the purchase from Mobil of a 25 per cent stake in Block Three of Angola's producing offshore fields.

Mr Kiyoshi Hama, MPDC president, said in Tokyo that the purchase was in line with the company's strategy of securing diversified crude sources, even though world oil prices are falling.

Mitsubishi has set up a new unit, Angola Japan Oil Company, to undertake exploration and development in Angola. Five other Japanese companies will be brought in as minority partners, among them Mitsui Oil Exploration and Taiyo Oil.

Production from the partially developed Palanca and Pacassa fields averages 42,000 barrels a day. Somangol, the Angolan national oil company, estimates the fields may yield as much as 116,000 b/d.

Elf Aquitaine of France has a half share of Block Three, where it is the operator. Agip of Italy has 15 per cent.

The Mitsubishi acquisition reflects efforts by Japan's Ministry of International Trade and Industry (Mit) and its Resources and Energy Agency to promote Japanese ownership of oil reserves.

Conditions for this are more than usually favourable - the decline in crude prices has created a buyers' market for exploration areas, and the high yen exchange rate is another boost to dollar denominated purchases.

For the financial year which began on Tuesday, investment incentives offered by the Japan Petroleum Development Corporation have been enhanced.

In Lisbon a spokesman for Dr Joao da Savim's rebel Unita movement in Angola said yesterday that Japanese companies have been interested in taking over the interests of European and US oil companies for some time. The operators have come under pressure from Unita's military activities.

US companies, chiefly Chevron and Texaco, have been urged by the Reagan Administration to wind up their activities in Angola, which account for most of the Marxist Government's \$2bn annual oil revenues.

Mobil denied yesterday that there was any political motive behind the sale.

### Polaroid moves up-market with new camera

By Louise Kehoe in Los Angeles

POLAROID Corporation aims to boost its instant-camera sales with a new up-market camera launched in Los Angeles yesterday.

The Polaroid Spectra will sell in the US for \$225 and will be available next month. Spectra represents Polaroid's entry into the medium-price range amateur camera market, where it will compete with 35mm automatic cameras offered by Japanese manufacturers and recently by Kodak.

Polaroid's challenge is to give instant photography a quality image. Previously, its \$35 and \$99 cameras have been regarded as mere "toys" by camera enthusiasts. Polaroid will spend \$40m this year on a new advertising campaign for Spectra.

The new camera offers a significant improvement in picture quality over earlier instant cameras and incorporates features such as automatic focus and flash. Polaroid's new film for the camera will sell for \$11.75 for an ten-exposure pack, making its instant pictures roughly twice as expensive as those taken with conventional cameras.

### BASF profit tops DM 3bn as growth pattern continues

By JOHN DAVIES IN FRANKFURT

BASF, the West German chemical company, increased its group pre-tax profit by 20.6 per cent to DM 3.04bn (\$1.3bn) last year, as the hope that prices of some chemical products will continue to fall, in line with the dollar and the cost of oil.

BASF's worldwide sales revenue rose 9.6 per cent last year to DM 47.69bn. Leaving aside businesses newly acquired, however, sales revenue showed little growth in the fourth quarter. Earnings in the final period were also restrained by revaluation of raw material stocks and depreciation provisions.

Mr Hans Albers, the chief executive, has already indicated that the BASF parent company will pay a higher dividend for 1985, but it will not decide on the amount until later this month. The parent company boosted pre-tax profit last year by 45 per cent to DM 1.9bn on sales 13 per cent ahead at DM 20.46bn.

Bayer and Hoechst, the other two big West German chemical groups, have not yet announced their 1985 results. Like BASF, however, they have long been hit by a dividend rise. All three companies paid a dividend of DM 9 a share for 1984 and DM 7 for 1983.

The chemical companies are expecting a further high level of sales this year. But they have been facing increased competition from US

### VW to lift spending 25% in five years

By KENNETH GOODING IN LONDON

VOLKSWAGEN-AUDI of West Germany will boost capital spending on new products and production facilities by 25 per cent in real terms over the next five years to DM 20.5bn (\$12.75bn), according to Dr Carl Hahn, the chairman.

Dr Hahn hopes all the money will be generated internally, but points out that the motor industry is plagued by uncertainties.

Full results for 1985, due to be achieved shortly, will show the group achieved its objective of a 3 per cent return on sales, he said.

Last year group sales increased by nearly 15 per cent from DM 45.7bn in 1984 to DM 52.8bn. For 1984 VW-Audi reported a net profit of DM 2.45m.

"We will have to fight hard to continue to show a 3 per cent return on sales. It will be much more difficult in future."

He recalled that last year VW-Audi gained windfall profits in the US because of the high value of the dollar and these would not be repeated in 1986. The current volatility of the DM-dollar relationship made forecasting 1986 profits very difficult.

Dr Hahn said the large increase in capital expenditure was due only in part to the acquisition of Seat from the Spanish Government, a deal to be completed soon.

### IBM lightweight computer unveiled

By PAUL TAYLOR IN NEW YORK

IBM, the world's largest computer manufacturer, yesterday unveiled its long-awaited battery-powered, laptop computer - its first entry into the lightweight laptop market - two upgraded versions of its existing desktop computers, and sharp price reductions on current personal computer models.

The package of announcements, the first major additions to IBM's PC line for 18 months, represents a further aggressive move by the group to expand its dominance of the personal computer market.

IBM's laptop - the IBM Convertible - will sell for under \$2,000 with a detachable liquid crystal display and two internal 3½-inch disk drives, and is expected to "legitimize" the laptop market which so far has underperformed industry projections. The same time, IBM's

new products and price reductions are expected to boost flagging PC sales growth and put additional pressure on rival manufacturers who sell cut-price, IBM-compatible machines - some for under \$1,000.

With IBM these manufacturers hold an estimated 60 per cent of the \$15bn-a-year US personal computer market but have faced growing pressure as new competitors, including Japanese and South Korean manufacturers, have entered the market.

Management Science America (MSA), a US software supplier, is to acquire Ireland's largest software manufacturer, Real Time Software (RTS), writes Hugh Carnegy in Dublin.

MSA, with revenues last year of more than \$150m, is based in Atlanta, Georgia.

The joint venture will combine the fermentation technology of Chemap, the Alfa-Laval subsidiary, with Pharmacia's activities in separation and purification.

Pharmacia has established itself

that the joint venture will be the first company in the world "with the expressly stated aim of designing processes and systems for the large-scale manufacture of biotechnological products."

The company will have a workforce of around 200 and expects annual sales of around Skr 500m (\$80m) within two years.

In most countries it will utilise Pharmacia and Alfa-Laval sales organisations but will establish its own marketing channels in the US and Japan.

The two companies said the fu-

### MCorp bites the bullet on energy loans

By WILLIAM HALL IN NEW YORK

FOR WEEKS the financial markets have been waiting nervously to see what sort of impact the collapse in world oil prices would have on the balance sheets of the Texas banks, which have the most to lose from the fall of more than 50 per cent in the oil price over the last four months.

The news that MCorp, the second biggest Texas banking group, plans to report a first-quarter loss of up to \$130m gives the first real cue to the extent of the damage. The Dallas-based MCorp, which plans nearly to double the size of its loan loss reserve, describes the move as "a necessary and prudent response to recent developments," and Mr Gene Bishop, chief executive, says that it should eliminate a large measure of uncertainty relative to the effects of the energy downturn on MCorp."

The problems of the Dallas-based Interfirst Group, which ran into difficulties with over-aggressive energy lending in 1983, and more recently First City Bancorp of Texas and the much smaller BancFirst group, have been common knowledge for some time. But until now MCorp and its two main rivals, Dallas-based RepublicBank and the Houston-based Texas Commerce Bancshares, have remained silent about the impact of lower oil prices on their loan portfolios.

Superfos chief  
quits after  
profits dive

By Hilary Barnes in Copenhagen

SUPERFOS, the Danish fertilisers, chemicals and construction materials group, has parted company with Mr Jorgen Trygved, its managing director since 1981. "We have agreed to end our co-operation," said chairman Mr Ernst Klaesel.

The resignation follows the collapse of Superfos' earnings last year, when it suffered losses of about Dkr 200m (\$23m) in its American fertiliser subsidiary, Royster, which it acquired at the end of 1984.

Net profits fell from Dkr 274m in 1984 to Dkr 11m last year on turnover up from Dkr 9.8bn to Dkr 11.2bn.

Superfos returned to profit in 1983 after two years of losses arising from its participation in a German ammonia plant. Mr Trygved pulled Superfos out of this venture only to plunge it into the Royster engagement at a moment when the US market for fertilisers collapsed.

Industry output in both West Germany and Mexico had been raised by working three shifts a day, six days a week.

WV-Audi was not considering building a new engine plant in Germany, Dr Hahn insisted.

However, the group was helping the East Germans produce 300,000 engines a year, and had a similar deal in China to make 100,000 engines annually.

WV-Audi had also started negotiations for the construction of an engine plant in the Soviet Union. This would give WV-Audi its first Soviet presence but would not include any engine buy-back arrangements.

On a consolidated basis profits were L1.91bn in 1985, compared with profits of L14.2bn in 1984.

Consolidated sales amounted to L2.307bn, an improvement of about 10 per cent compared with 1984. Industrie Pirelli accounts for about 40 per cent of the worldwide consolidated sales of the Milan-based Pirelli Group.

Industrie Pirelli benefited from improved profits in the tyre sector but profits for the cables sector were lower. The third sector, which makes diversified products, had better results.

Loss for Baker

BAKER International, the big US oilfield tools and services group, will record a loss of \$3.85 a share - around \$280m - for its second quarter ended March 31 due to a financial restructuring linked to the collapse in oil prices.

The restructuring includes a write-down of assets, principally property, plant and equipment, excess costs of acquisitions and stock surpluses. The company said it remained profitable on an operating basis.

Management Science America (MSA), a US software supplier, is to acquire Ireland's largest software manufacturer, Real Time Software (RTS), writes Hugh Carnegy in Dublin.

MSA, with revenues last year of more than \$150m, is based in Atlanta, Georgia.

The joint venture will combine the fermentation technology of Chemap, the Alfa-Laval subsidiary, with Pharmacia's activities in separation and purification.

Pharmacia has established itself

### TEXAS BANKS

Assets \$bn	Percentage of loans to Energy	Percentage of loans to Property	Mexico	Equity as % of assets	Loan loss reserve as % of loans
Republic	22.2	13	19	5.4	1.48
Corp	22.6	11	16	5.6	2.4
InterFirst	22.1	16	14	5.5	1.69
Texas Comm.	20.1	21	18	8.2	2.1
First City	16.8	19	17	5.9	1.43
Allied	10.2	9	15	6.4	1.5
Average	15	17	1	5.8	1.58

\* After latest provisions  
Source: Texas Bank Stocks, March 1986, Donaldson, Lufkin & Jenrette

prices, rapidly eroding real estate (loan collateral values), slow or negative loan growth, and the powerful "multiplier effect" of falling energy prices on the Texas economy - especially in Houston where conditions are worst.

The uncertainty has already been reflected in a slump in the share prices of the banks over the last few months. Only two years ago the shares of Texas Commerce Bancshares (TCB), the most glamorous of the Texas lenders and one of the best capitalized banks in the US, were trading at just under \$50, a premium of more than a third over book value. Yesterday, TCB shares were changing hands at \$20, which compares with a 1983 book value of \$35.82.

The shares of First City Bancorp of Texas, which has slashed its dividend twice in the last year, were trading at \$7, compared with a peak of over \$40 a few years ago and a book value of \$24.59. Only the Dallas-based RepublicBank, often regarded as one of the most conservative banks in Texas, has escaped the worst of the sell-off.

The problems of First City Bancorp of Texas, which has slashed its dividend twice in the last year, were trading at \$7, compared with a peak of over \$40 a few years ago and a book value of \$24.59. Only the Dallas-based RepublicBank, often regarded as one of the most conservative banks in Texas, has escaped the worst of the sell-off.

Other Texas banks yesterday refused to speculate on whether they would be adding substantial sums to their loan loss reserves to reflect the effect of the collapse in oil prices.

In a detailed survey of the Texas banks, published last month, Mr Salem concluded that they were "caught in a web of declining oil prices.

at one stage this week. MCorp, which is less exposed than many of its rivals to the problems, has given the first hint of how the Texas banks will be affected by \$15 a barrel price cuts.

MCorp, which was formed from the 1984 merger of Mercantile Texas and Southwest Bancshares, will make a provision of up to \$220m in its first quarter. This will increase the allowance for loan losses from its end-1985 level of \$196m to around \$370m. The action will increase its loan loss reserve from 1.28 per cent of loans to 2.4 per cent. MCorp says the price reductions or already resulted in major weaknesses in business prospects for the service, supply and drilling sectors. This follows sub-

sstantial cutbacks in exploration budgets, reduced collateral values and coverage ratios for reserve-based production loans, further weakening of regional economies dependent on energy and related industries and increasingly serious concern for Mexico, Venezuela and other nations substantially dependent upon oil exports.

Mr George Salem, who follows US bank stocks for New York brokers Donaldson, Lufkin & Jenrette, said yesterday that MCorp was "dealing more honestly with the problems" of the oil price collapse than some of its rivals.

In a detailed survey of the Texas banks, published last month, Mr Salem concluded that they were "caught in a web of declining oil prices.

The Vancouver bank is one of several Canadian institutions which have experienced a serious run on deposits since the collapse of two small Alberta banks last September. Since then, two other banks have been forced to merge with larger institutions, while Bank of BC and Continental Bank of Canada in recent weeks. Bank of BC's chairman, Mr Edgar Kaiser, said the bank's borrowings amount to less than one-third of its assets of \$33.2bn and that retail deposits have increased in recent weeks.

Continental Bank arranged lines of credit last October worth \$2.9bn with the Bank of Canada and the

six largest commercial banks. Unless renegotiated, the arrangements expire at the end of April.

Mr Kaiser, who has overseen a financial restructuring of Bank of BC since taking over 18 months ago, also announced that he is relinquishing the position of chief executive officer, but will remain as chairman. The new president and chief executive will be Mr Dale Parker, who joined the bank from Bank of Montreal a year ago.

Mr Parker said that Bank of BC will in future concentrate its resources on British Columbia "to ensure a strong and viable bank."

### Bank of BC plans drastic cutbacks

By BERNARD SIMON IN TORONTO

This announcement appears as a matter of record only



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Midland Bank plc

March 1986

## HUTCHISON WHAMPOA LIMITED

## MESSAGE FROM THE CHAIRMAN

Hutchison Whampoa Limited is one of Hong Kong's largest, strongest and most diverse trading and investment holding companies. The Hutchison Group derives its financial strength from a number of autonomous subsidiaries and interests in several high-performance associated companies. It has major profit centres in property, container terminal operations, trading, retailing, China Trade, engineering, quarrying, and power supply and generation, and is looking for further expansion opportunities outside Hong Kong.

1985 was an eventful year for Hutchison with the Group making several significant acquisitions and investments in Hong Kong.

The Group's audited consolidated net profit after tax for the year ended December 31, 1985, was HK\$1,185 million (£105.1m) compared with HK\$1,023 million (£90.8m) earned in 1984, an increase of 16%. Earnings per share were HK\$2.17 (19p) compared with HK\$1.81 (16p) in 1984. In addition, the Group earned extraordinary income of HK\$369 million (£32.7m) resulting mainly from the sale of shares in The Cross-Harbour Tunnel Company Limited and Hongkong Electric Holdings Limited and realised surpluses from the sale of property. This compares with extraordinary income of HK\$269 million (£23.9m) in 1984.

The directors recommend a final dividend of 70 cents (6p) per share. This, together with the interim dividend of 35 cents (3p) paid on October 15, 1985, gives a total dividend of HK\$1.05 (9p) for the year and represents a 25% increase on the 84 cents (7p) paid in respect of 1984.

In general, the Group performed well in 1985. The residential sector of the property market improved during the year. The Group has successfully sold more than 3,600 flats in its Whampoa Garden development, a HK\$4,000 million (£355m) project in Hung Hom, Kowloon, which is due for completion in phases over the next four years.

Hongkong International Terminals Limited (HIT), the Group's container terminal operator, continues to perform well and handled a record throughput representing approximately 45% of the Kwai Chung container port's total volume during the year. In view of the continued growth in throughput and pressure on existing facilities, and in accordance with previous plans, the Group has agreed with Government to proceed with the construction and operation of Terminal 6 at Kwai Chung. The new 3-berth terminal, due for completion in 1989, will double the Group's existing capacity, and will cost approximately HK\$2,000 million (£177m).

Profits from the Group's trading and retail operations have shown an increase over 1984 in a very competitive market and, in particular, Hutchison-Boag Engineering and the A.S. Watson group have shown improved results. The progress of Hutchison Telephone Company has been satisfactory during its start up year, and the Sheraton-Hong Kong Hotel enjoyed another very successful year. The quarrying, asphalt and ready mixed concrete operations performed well to show improved results in very competitive market conditions.

During the year, the Group continued to invest in support of many of its subsidiaries with the acquisition of several new businesses to complement their existing activities. In addition, the Group has expanded further its coal trading activities through the formation of a 50:50 joint venture with the Total Group of France which will contribute to profits during its first year.

The financial soundness of the Hutchison Group is reflected in the balance sheet with shareholders' funds growing over the year from HK\$5,078 million (£450.6m) to HK\$6,474 million (£574.4m). While the recent acquisitions have temporarily utilized the Group's cash resources, the overall gearing ratio remains low.

Head office: Hutchison House, 22nd Floor, Hong Kong  
European office:  
9 Queen Street, Mayfair, London W1X 7PH

Li Ka-shing  
Chairman

Hong Kong, April 2, 1986

(Note: Exchange Rate as at December 31, 1985, £1 = HK\$11.27)

## 1985 GROUP RESULTS

1985 £M	1985 HK\$M	1984 HK\$M
Profit:		
98.9	1,115	1,262
35.4	399	49
134.3	1,514	1,311
20.6	232	198
113.7	1,202	1,113
8.6	97	90
Profit before extraordinary items	1,185	1,023
32.7	369	269
137.8	1,554	1,292
Earnings, per share	HK\$2.17	HK\$1.81
Ordinary Dividends, per share		
— Interim	35c	28c
— Final	70c	56c
	HK\$1.05	HK\$0.84

Hutchison

## INTERNATIONAL COMPANIES and FINANCE

## Pao seeks rest of Eastern Asia

BY DAVID DODWELL IN HONG KONG

SIR YUE-KONG PAO, the Hong Kong property and ship-owner, yesterday revealed plans to take full control of Eastern Asia Navigation (EAN), his publicly listed shipping group, at a cost of HK\$574m (US\$73.5m).

The company, in which Sir Y.K. and his family connections already hold 78 per cent stake, said the move was proposed to give Sir Y.K. greater freedom in dealing with problems confronting the group. The near future of the difficulties of the shipping sector worldwide continue to deepen.

Prospects of new charters on profitable terms are negligible, Sir Y.K. says. As the group is reorganised, profits and dividends are understood to be imminent.

As a number of risky corporate leaves will be needed to ensure the survival of a group

which is currently debt-free, from Sir Y.K. insists shareholders should be given the opportunity to bail out.

Through Maritime Finance and Capital Corporation, a private company controlled by the Pao family interests, it is offering minority shareholders HK\$1.45 per share in cash. This compares with last-traded price of HK\$1.84 in 1985, up 86 per cent but falls 7.5 per cent short of a consolidated net asset value for the company of HK\$2.65m, or HK\$1.57 a share.

The directors of EAN have appointed Sir Sze-Yuen Chung and Mr John Mardon, both board members, to form an independent committee of the board which can advise shareholders.

Schroders Asia has been appointed financial adviser to the independent committee, while Sir Y.K. is being advised by Wardley.

Documents detailing Sir Y.K.'s proposals, which will require the approval of minority shareholders at a forthcoming meeting, will be sent to shareholders during May, the group said yesterday.

## Afro-West in diamond and gold project talks

By Kenneth Marston,  
Mining Editor

AFRO-WEST MINING of Australia has announced that negotiations with an overseas country—believed to be in West Africa—are at an advanced stage for the development of a sizeable diamond and gold mining project. It is hoped to have an initial agreement signed by mid-year for the venture which could cost some US\$600m (£500m).

Afro-West, a small exploration company, estimates that the combined diamond and gold resources have a value of more than \$1bn. Ore reserves are thought to be sufficient to support a mine life of 11 years and there is the "strong" possibility of extending this life by the discovery of additional reserves.

The venture would be a gem diamond operation, extending from the present government-controlled mining workings to adjoining Kimberlite pipes. It would be worked initially on an open-pit basis and later extended to underground operations.

## Capital reshape for Field Industries

FIELD INDUSTRIES of Africa, the troubled South African aircraft maintenance and rubber products company, has been obliged by its bankers to restructure its capital with help from Hunting Associated Industries, its British parent, writes Jim James.

Hunting is to provide an additional Rm 345.6m (US\$45.6m) equity capital to Field. It will also convert Rm 60m of debt into equity and issue contingent guarantees to Field's South African bankers as a condition of their continued support. Hunting, which owns two-thirds of Field's 4.65m shares, will acquire 8m new convertible redeemable preference shares.

## Gulf Riyadh Bank balance sheet declines

GULF RIYADH BANK of Bahrain showed a slight decline in assets and loans during 1985, which ended on June 30, which is 40% owned by Ras Al-Khaimah, 25% by Kuwait, 20% by Saudi Arabia and 15% by Credit Lyonnais of France. Deposits increased from \$1.96bn to \$1.97bn.

The bank blamed the decline on the economic climate of the region. Loans and advances dropped 10 per cent to \$455m, but profitability improved because of concentration in the Treasury and investment sectors. Net profit after provisions amounted to \$3.6m, up 4 per cent.

## Pioneer Concrete shows 32% rise at six months

BY LACHLAN DRUMMOND IN SYDNEY

PIONEER CONCRETE Services of Australia has produced a 32 per cent increase in net earnings for its December half-year after a strong performance from its petroleum operations and its overseas quarry and concrete businesses.

It also revealed that the Total oil group of France is to exercise redemption and option rights relating to the 1983 sale of its Australian operations to Pioneer's Ampol oil refining and marketing subsidiary. This will give Total a 10 per cent stake in Pioneer later this year.

Pioneer's half-year net profit—after preference dividends—totalled A\$4.84m (US\$40m) compared with A\$3.65m, riding on the previously increased 48 per cent increase from its 78 per cent-owned Ampol offshoot to A\$3.7m.

Earnings per share were 85 cents compared with 63.5 cents with the interim dividend steady at 6.25 cents a share. A one-for-five bonus issue has been promised for later this year with the new shares ranking for an at least steady final dividend of 6.25 cents.

Activities in the UK improved materially.

Earnings per share were 85 cents compared with 63.5 cents with the interim dividend steady at 6.25 cents a share. A one-for-five bonus issue has been promised for later this year with the new shares ranking for an at least steady final dividend of 6.25 cents.

Two Birla companies raise dividends

TWO leading companies in India's Birla group—Century Spinning and Manufacturing and Hindustan Aluminifer Corporation (Hindalco)—have raised dividends for 1985 and propose bonus issues, setting a strong pace for results from the country's corporate sector, writes R. C. Murphy in Bombay.

Century more than doubled its pre-tax profits to Rs 47.51m (£3.1m) from Rs 22.6m

in 1984. Earnings per share were 85 cents compared with 63.5 cents with the interim dividend steady at 6.25 cents a share. A one-for-five bonus issue has been promised for later this year with the new shares ranking for an at least steady final dividend of 6.25 cents.

After providing for depreciation and tax, profits were up some 40 per cent to Rs 65.8m. The company raised the dividend to 28 per cent and announced a two-for-three bonus issue.

Hindalco, India's biggest private aluminium producer, posted only a 3 per cent increase in pre-tax profits to Rs 165.8m on a 7 per cent rise to Rs 3.06bn in sales. Profits after tax were down by one-third to Rs 43.7m.

The dividend, however, was raised by 1.5 points to 15 per cent and a one-for-two bonus issue is proposed. Hindalco hopes to service the expanded capital by an increased profit margin this year.

The bank blamed the decline on the economic climate of the region. Loans and advances dropped 10 per cent to \$455m, but profitability improved because of concentration in the Treasury and investment sectors. Net profit after provisions amounted to \$3.6m, up 4 per cent.

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Two Birla companies raise dividends

## INTL. COMPANIES

## Hennessy lifts sales and market share

BY PAUL BETTS IN PARIS

HENNESSY, the cognac-producing division of the French Moët-Hennessy group, saw its consolidated sales rise by 14 per cent to FF 2.47bn (\$342m) last year compared with 1984. But Mr Gilles Hennessy, a member of the cognac company's board, expects sales to flatten out this year, increasing by only 2 to 3 per cent, as a result of the impact of the declining US dollar on turnover.

With sales of 26.5m bottles last year, Hennessy confirmed its position as the world leader in the cognac market with a 20 per cent share of the market. Hennessy also outperformed the market as a whole with a 8.5 per cent increase in volume sales compared with a 2.2 per cent growth for the market as a whole.

This growth was essentially the result of higher sales in the US market, which accounted for about 10m bottles last year; Ireland, with 2.5m bottles; Japan, with more than 2.5m bottles; Britain and West Germany.

## Profits from airline push Chargeurs ahead

BY PAUL BETTS IN PARIS

CHARGEURS, the diversified French transport group, reported a 54 per cent increase in net earnings to FF 495m (\$69m) last year from FF 321m in 1984. Sales rose by 8.2 per cent to FF 12.6bn.

The improvement reflects a strong contribution of FF 502m from UTA, the long distance airline owned by Chargeurs. This was 85.3 per cent higher than the previous year. But the deficit from sea and road transport activities increased to FF 261m compared with a loss of FF 211m the year before. Cruise operations lost FF 224m a deterioration from a FF 128m loss the previous year.

## CSX earnings hit by slow property sales

BY OUR FINANCIAL STAFF

LOWER first-quarter earnings have been shown by CSX Corporation, with the net result at \$35m, or 50 cents a share, against \$30m, or 48 cents a share in the corresponding quarter a year earlier.

Revenues of this Virginia-based transport, energy, technology and property concern were also down at \$1.7bn compared with \$1.99bn.

The company said reduced property sales activity significantly af-

fected net income during the first quarter.

CSX also cited pricing pressures in its rail division.

• Loews Corporation, the diversified US conglomerate, has boosted its stake in CBS, the broadcasting concern, to 16.7 per cent from 12.3 per cent by purchasing 1,040,400 common shares from Fisher Brothers, New York property developers. AP-DJ reports from New York.

**Malaysia**  
US \$650,000,000  
Floating Rate Notes Due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 3rd April, 1986 to 3rd October, 1986 the Notes will carry an interest rate of 7.1% per annum. Interest payable on 3rd October, 1986 will amount to U.S. \$344.54 per U.S. \$10,000 Note and U.S. \$9,213.54 per U.S. \$250,000 Note.

Morgan Guaranty Trust Company of New York  
London  
Agent Bank

U.S. \$200,000,000  
**Hydro-Québec**  
Floating Rate Notes, Series FV,  
Due May 2005

Interest Period 1st November 1985  
1st May 1986  
Interest Amount per  
U.S.\$10,000 Note due  
1st May 1986 U.S.\$399.58

Credit Suisse First Boston Limited  
Agent Bank

Weekly net asset value  
**Tokyo Pacific Holdings (Seaboard) N.V.**  
on 31st March, 1986 US \$ 126.43  
Listed on the Amsterdam Stock Exchange  
Information: Pierson, Heldring & Pierson N.V.,  
Herengracht 214, 1016 BG Amsterdam.

The Prospects for  
**TOURISM** in Britain  
22 & 23 April, 1986

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NEW ISSUE

27th March, 1986

**FUJITA**  
**FUJITA CORPORATION**  
(*Fujita Kogyo Kabushiki Kaisha*)

U.S.\$50,000,000

4 per cent. Guaranteed Bonds due 1991

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Mitsui Bank, Limited  
(*Kabushiki Kaisha Mitsui Ginko*)

with

Warrants

to subscribe for shares of Common Stock of Fujita Corporation

Issue Price 100 per cent.

Nomura International Limited

Banque Paribas Capital Markets Limited

Citicorp Investment Bank Limited

Deutsche Bank Capital Markets Limited

Morgan Grenfell &amp; Co. Limited

New Japan Securities Europe Limited

Tokai International Limited

Daiwa Europe Limited

Mitsui Trust Bank (Europe) S.A.

Mitsui Finance International Limited

Bayerische Landesbank Girozentrale

Credit Suisse First Boston Limited

Lloyds Merchant Bank Limited

Morgan Stanley International

Swiss Bank Corporation International

KOKUSAI Europe Limited

Sanwa International Limited

March 1986 New Issue  
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## Financière CSFB N.V.

(Incorporated with limited liability in the Netherlands Antilles)

U.S.\$ 150,000,000  
Junior Guaranteed  
Undated Floating Rate NotesGuaranteed on a subordinated basis  
as to payment of principal and interest by

## Financière Crédit Suisse-First Boston

(Incorporated with limited liability in Switzerland)



Lloyds Merchant Bank Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Banque Paribas Capital Markets Limited

County Bank Limited

Crédit Lyonnais

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Fuji International Finance Limited

Kidder, Peabody International Limited

LTCB International Limited

Mitsubishi Finance International Limited

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

Nomura International Limited

Salomon Brothers International Limited

Sumitomo Finance International

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## Latest prices:

At last some help for the hard pressed Imperial shareholder.

Mindful that share prices can vary daily, we are publishing a bulletin showing the value of each of the offers for your company.

In order to be perfectly fair, the values we've quoted are based on the best possible offers.

The next closing date of our offer is April 11 at 5 pm.

## HANSON BID WORTH:

378.5 P.

## UNITED BISCUITS BID WORTH:

355.7 P.

## HANSON BID BETTER BY:

+22.8 P.

Figures based on the market prices at 3.30pm on Wednesday.

## HANSON TRUST

CONTINUING GROWTH FROM BASIC BUSINESSES.

The values of Hansons Trust's and United Biscuits' offers depend on their respective share prices. The above offer values are for Hansons Trust's Share and Convertible Stock Offer and United Biscuits' Offer.

The offer values take account of rebates by House Gavel Ltd. of the values of the relevant ordinary share prices, of the 10% convertible loan stock of Hansons and the convertible preferred shares of United Biscuits.

## INTERNATIONAL COMPANIES and FINANCE

David Gardner on a rescheduling deal at Cermoc that takes repayments beyond year 2000

## Mexican brewer rolls out historic debt agreement

**CERVECERIA Moctezuma** (Cermoc), the debt-laden Mexican brewer which has been in dispute with its foreign creditors for the past two years, has reached a rescheduling agreement, which—it is believed for the first time in Latin America—stretches out debt repayments beyond the year 2000.

The deal represents a considerable victory for Mr. Bailleres, until recently the majority shareholder of Cermoc, and the head of business empire which includes Industrias Penoles, the world's largest private silver producer and one of Mexico's major dollar earners. By contrast Cermoc's \$4 billion creditors, headed by Chase Manhattan Bank of America, Wells Fargo and Pacific, which are each owed more than \$100m, including

arrears. The restructuring divides up the debt into two \$100m tranches, and simply leaves arrears, said by one banker to amount to \$120m.

The first tranche, described as that portion of the debt best serviced in the past, is repayable at five year Libor (London interbank offered rate) plus a quarter percentage point, over 20 years, with 10 years grace.

The second tranche is repayable at fixed 3 per cent interest rate, between 1987 and 1989.

But bankers familiar with the deal say that, in effect, a large portion of the second tranche may be written off. The first portion of the debt takes priority in servicing. If the second portion cannot be serviced, part or all of it becomes converted into the first tranche, which would be rolled over beyond the year 2000.

Cermoc's inability to service its debt became a problem in January 1984 when one of its smaller creditors started legal

proceedings against the brewer, to recover its loans. Mr. Bailleres moved first, however, and declared a suspension of payments which under Mexican law, gave Cermoc court protection against any immediate prospect of liquidation.

In subsequent negotiations, Mr. Bailleres turned down a bank inspired restructuring plan whereby he ceded part control of the company in return for capitalisation of a holding company which is the more traditional corporate model here.

By July last year Mr. Bailleres had once again taken successful evasive action by effectively ceding majority control of Cermoc to the Visa Group, Mexico's second largest private holding company which owns the Cuauhtemoc brewer. This second sector in local beer production, after the family owned Modelo Brewery and just ahead of Cermoc.

A new holding company called Fomento Proa was set up, with ownership of 53.45 per cent of the shares of both Visa and Cermoc. Mr. Bailleres received 10.5 per cent

of Proa and indirectly, between 5 and 6 per cent of Visa.

Neither the banks nor the government had much leverage against the Bailleres group, since the different interests owned by Mr. Bailleres are held separately and not within a holding company which is the more traditional corporate model here.

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of Proa and indirectly, between 5 and 6 per cent of Visa.

From the beer industry's point of view, the Proa deal meant a considerable simplification, with two of the three major players running a co-ordinated and complimentary strategy, against the other.

From the Government's point of view, it meant jobs were preserved and that the beer industry stays in Mexican hands.

For Visa, the Proa arrangement further consolidated the group's majority share holding in the Garza Laglera holding company which owns the Cuauhtemoc brewer. This is precedent for other Mexican private foreign debtors, nearly all of whom have already allied with Visa.

Moreover, these companies' cashflows are being heavily boosted by a Government sponsored foreign exchange risk scheme, known as Flora, which covers \$1.16 billion of total private sector foreign debt estimated at about \$1.8 billion.

bay and a foothold in a company on its way back to financial health after Visa's administration's rescheduling of its \$1.8 billion foreign debt. This was on terms which exempted it from payment of the 15 per cent withholding tax on dollar debt.

As for the banks, under the rescheduling they will at least get some returns on their loans and there is no intrinsic reason why the extraordinary terms arranged for Cermoc, not to mention Mr. Bailleres' unorthodox tactics, should create precedent for other Mexican private foreign debtors, nearly all of whom have already allied with Visa.

Interest will be reset annually at a margin of 10 basis points over the medium-term Government bond in French francs since the Eurocurrency deposit rate in the market opened in 1987 in other currencies.

The bonds are priced at 100 per cent, with the premium price including a one-year option for investors to convert into a fixed rate of 8.1 per cent with a call option at 10.1 in 1988.

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And if you give Lord Hanson a ring, he'll give you even more reasons to accept the Hanson Trust offer.



**H A N S O N T R U S T**  
CONTINUING GROWTH FROM BASIC BUSINESSES.

## UK COMPANY NEWS

## Enterprise warns after year of static profits

BY DOMINIC LAWSON

Enterprise Oil, one of the UK's leading oil explorers, yesterday announced static net profits for 1985 of £62.7m, and warned about the prospects of a reduced output, falling oil prices and profits, as a result of the collapse in oil prices since the end of last year.

The company, which until 1984 constituted the oil producing arm of the British Gas Corporation, is paying an unchanged final dividend of 5p per share, bringing the net total to 8.5p, an increase of 0.5p over 1984's debut profit as a private sector company.

Last year Enterprise encountered an average selling price for its 35,000 barrels a day of oil over £20 each.

The current oil price is equivalent to less than £7, but the chairman, Mr William Bell, the chairman,

said yesterday: "We have the financial resources to weather the storm even if it lasts for some time, and where appropriate to take advantage of the opportunities which these conditions create."

This was a reference to the chance of buying up oil and gas properties of companies offered in distress sales.

At year-end Enterprise held net cash of over £90m, in contrast to some other UK oil companies with heavy levels of debt.

A fortnight ago British, a similarly well financed oil producer, announced a 40 per cent cut in planned exploration expenditure and yesterday Enterprise's chief executive, Mr Graham Hearne, said that the company had already initiated a 40 per cent cut in its exploration budget for 1986.

Last year Enterprise spent £76.4m in capital expenditure, of which exploration and appraisal drilling accounted for £50.4m.

The group's proven and probable reserves grew by 33 per cent over the year to reach 243m barrels of oil equivalent.

This was the chief result of the £122m take-over of Saxon Oil in August.

Mr Hearne warned yesterday that Enterprise could face balance sheet write-offs in relation to assets which had been deemed commercial before the recent oil price slide.

Enterprise's turnover last year was £66.3m (£26.7m), on which it made pre-tax profits of £11.1m (£18.3m). After tax profits were 20.2m (£8.2m), leaving earnings per share unchanged at 28.5p.



Mr. Graham Hearne, chief executive of Enterprise Oil.

See Lex

## Exchange gains dominate Lyle Shipping results

Lyle Shipping are dominated by the impact of currency exchange movements.

The relative strength of sterling against the US dollar during 1985 contributed exchange gains and releases from provisions of £14.75m, whereas losses and provisions from this source in 1984 amounted to £12.35m. As a result, Lyle made a pre-tax profit of £6.81m, against a £16.8m loss before.

The continuation of exceptionally adverse market conditions caused further shipping losses of £5.85m (£3.22m) and also from offshore services—£3.95m (£2.82m)—where the process of equity accounting for the results of Lyle's associate has eliminated the carrying value of this asset in the books. Accordingly, there will be no further attributable losses from this source.

The company says shipping prospects for 1986 are not good and the year has started badly with freight rates very weak, even by comparison with the "abysmal" levels of recent years. Lyle notes that charterers rather than owners have benefited from falling oil prices.

## BOARD MEETINGS

TODAY	
Interims:—Acorn Computers, Burton, Druck, Merivale Moore, Finalis, Cluff Oil, Ealing Electric, Optics, English Electric, GKN, GVA, Istock Johnson, JSC Computer, William Morris, Supermarkets, Reckitt and Colman, Wayne Karr, VTRON	Apr 7
Finals:—Bectec and Wallace Arnold Trust, Finalis, Packaging, Fothergill and Harvey	Apr 8
French Connection, John Stuart Plant, Portals, President Entertainments, Scanro	Apr 10
Interims:—Future Dates	Apr 15
Arenson	Apr 8

## Ocean Transport held by ship disposal loss

A SWING of £11.4m to losses of £5.6m on the disposal of ships has left taxable profits of Ocean Transport & Trading just £1.8m ahead at £51.9m for 1985.

After tax of £11.8m (£8.3m) earnings are shown as 17.5p (16.8p) on a net basis, 17.6p (18.2p) nil distribution, while the dividend is lifted by 1p to 6.5p with a final payment of 3.5p (£3.5m).

## comment

Ocean's efforts to present itself as an industrial services company received scant support from yesterday's preliminary results, which showed the business of ocean transportation accounting for almost two-thirds of both profits and capital employed. Within the marine division, Ocean's wholly-owned operations appear to be making not much above 6 per cent on capital, while even after a doubled dividend OCL's profit contribution bears no relation to the payment received by Ocean. Small wonder that the group is focussing the spotlight on the Cory division, which goes from strength to strength. This year Cory's growth should be sufficient to offset the inevitable decline at OCL, leaving profits before ship sales a little higher at about £39m, but it may be that by the time those figures are published the group will have been transformed by the disposal of OCL or absorption by P & O. Ocean would clearly prefer to remain independent, which makes its cautious dividend policy something of a puzzle. The balance sheet has been put straight but, even after yesterday's increase, the annual payment remains below the 1982 level and leaves the shares yielding 4.7 per cent at last night's 197p.

The auditors have again qualified their opinion to cover the possibility that the net book value of the fleet may not be recovered through future trading. They have also referred to the fact that the majority of the wholly-owned businesses improved their trading results, he adds, while the associate company, OCL, achieved record profits.

Turnover for 1985 amounted to £76.9m (£77.8m) and with trading profits of £18.8m (£16.2m) were split as follows: Cory £20.9m (£18.8m), OCL £14.9m (£13.8m), OIL £7.2m (£5.2m), Ocean Marine £121.8m (£120.1m) and £4.3m (nil); other £8.5m (£11.5m) and 22.4m loss (£3.4m) on ship disposals.

## comment

Attributable profits came through at £16.4m (£14.1m) after minorities, £1.1m (£1.3m), exchange gains £0.7m (£1.5m losses) and extraordinary profits of £3.5m (£2.8m).

## comment

The group was confident of the prospects for beverages cans in the US, but wanted to review its business in other areas.

The technical agreement with Metal Containers was described as an enabling agreement. Metal Box said: "For a consideration, we open our doors to them, and they're entitled to take whatever bits of our technology they like on a negotiated basis."

It is understood that the agreement primarily concerns technology for making cans lighter in weight, which is of central importance in large-scale can making. Metal Box has also been asked to audit the structure and layout of Metal Containers' next plant.

The agreement is the second reached by Metal Box in the US in recent months. The group has also signed a \$100m joint venture with Alcoa, the US aluminium manufacturers, to develop and manufacture new Metal Box products in the field of plastic packaging.

As with the Metal Containers agreement, this will involve the exploitation of ideas coming from Metal Box's research laboratories at Wantage.

The group has a worldwide reputation for innovation and engineering skill in the packaging field, but has also been criticised for making insufficient commercial use of its ideas.

## Metal Box abandons US can operation

By Tony Jackson

Metal Box is abandoning the manufacture of drinks cans in the US, selling its only US plant to Metal Containers, the can subsidiary of Anheuser Busch, America's largest brewer.

The deal coincides with a technical agreement between Metal Box and Metal Containers, whereby the US firm is paying a fee for access to Metal Box's research.

Metal Box is to receive just over \$4m (£27.7m) for the plant, which made pre-tax profits of \$2.2m on sales of \$9.2m last year, was not disclosed.

The can-making subsidiary, Metal Box Can, consists of the plant at Carson, outside Los Angeles. Its entire output of 1bn cans a year is taken by Pepsi Cola.

Metal Box said the plant, built six years ago, was technologically advanced, but was too small an operation to carry the burden of technological innovation on its own.

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## Christies shares fall as profits drop to £12.2m

BY DOMINIC LAWSON

IN ANOTHER active year, 1985 profits of Christies International, auctioneer, commercial, exceeded 1983 levels, but as forecasted at the interim stage, failed to reach the previous year's record figures.

Pre-tax figures for 1985 fell by some £4m to £12.25m and yesterday the shares dropped 13p to 313p.

With stated earnings per 10p share at 14.83p (adjusted 18.14p), the dividend is in effect maintained at 5.5p net with a final of 4p (same equivalent).

In spite of major fluctuations in the world's currencies the international art market remains strong.

Mr J. A. Floyd, the chairman, says the board continues to keep levels of expenditure under rigorous control and the terms of trade throughout the group under constant review.

"Although it is too early to make any firm predictions about the outcome for 1986, I believe that the increasing benefits of our recent capital expenditure and the experience and expertise of the staff will combine so that your group will make further progress at home and overseas," he says.

The chairman is to receive a £1.5m (£1.2m) bonus.

Other salerooms performed well with the exception of New York which suffered in the second half from adverse publicity received in the summer.

Mr Floyd says indications are that confidence has been restored.

## comment

Christies could not have been expected to do as well in 1985 as in 1984 when the sale of the Chatsworth drawings turned an excellent year into a record one, and when everything including exchange rates was pointing Christies' way. Nevertheless, these results were disappointing, especially in the US where, despite a static turnover, it is not clear whether this was due to the after effects of the Bathurst scandal or to Sotheby's aggressive marketeering.

Reviewing the year, the chairman says that demand for works of art, while not as insatiable as in 1984, has been very strong in almost all areas of activity.

The company continues to expand its services to clients and last year opened an office in Hong Kong where the first sale took place in January.

Last December saw a successful inaugural sale in Canada where the late Sir Charles Clore's French furniture accounted for the largest part of the £24.4m total.

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Mr Floyd says indications are that confidence has been restored.

## Manufacturing boosts BSG to 55% growth

By Richard Tomlins

A SIGNIFICANT pick-up in the manufacturing division has helped the BSG International group to produce a 55 per cent lift in pre-tax profits in 1985.

They are up from £4.21m to £5.52m on a turnover 18 per cent higher at £33.6m.

In 1984 manufacturing suffered a decline mainly through strikes at vehicle manufacturers.

Compared to that, the 1985 turnover has risen 16 per cent to £55.5m and the trading profits have expanded by 53 per cent to £5.52m.

Mr H. Whittall, says recent seat belt legislation will help the profitability of the British seat belt and child safety seats, manufacturers in 1985. Umbrella, the aircraft equipment manufacturer, made excellent progress in 1985 and has a strong forward order book.

In vehicle distribution turnover improved 19 per cent to £260.5m and trading profits by 29 per cent to £5.08m. Autolease ended the year with some 9,000 vehicles out on contract hire and lease.

This year's profit includes £234,000 post acquisition from Adams & Gibbon, the car dealer purchased last September.

As overall prospects for 1986, it is too early to forecast but the chairman says management accounts for the initial two months indicate a significant improvement in profit over the previous year.

After tax £1.3m (£1.86m) and minorities £15.8m (£18.00m) the 1985 net attributable profit came to £5.06m (£2.16m). Earnings are shown at 3.7p (2.1p) and the final dividend is 0.715p for a net total of 1.1p (1p).

## comment

With profits surging ahead as fast as this, it is sometimes hard to remember that just four years ago BSG International was incurring losses. The group is in the enviable position of experiencing a coincidence of cycles: the vehicle distribution division is enjoying buoyant market conditions for new and used car sales, while on the manufacturing side, seat belt and child safety seats, furnishings for fast food outlets and equipment for aircraft interiors are all in big demand. None of the cycles appears likely to turn downwards this year and profits of about £2.25m are in sight.

Putting the shares up 1p at 40p, on a prospective p/e of nearly 10, the rating may look mean against the wider market.

BSG's cyclical activities, diversifications are an attempt to counter this—manufacturing already accounts for half the profits—but the share price has had a good run and now looks up with events.

## Utd Trust lifts profit and plans to join USM

United Trust & Credit, an issuing house and financial services group which has its shares traded on the over-the-counter market, has announced an increase in profits from £302,000 to £762,000 for the year to December 1985 and says it is likely to join the USM in June.

UTC's turnover, which rose from £8m to £13m last year, comes mainly from market-making in OTC and Stock Exchange quoted securities, but the corporate finance division is the main contributor to profits.

The group is active in the new issues market and has so far brought 10 companies to the OTC and USM. Among the USM issues have been Galahouse (now on the main market), John Kent, Saiger, Photographic and Pavilion International.

Mr Geoffrey Simmonds, who founded UTC in 1982 with Mr Richard Owen, said the group saw itself as an embryonic merchant bank and a flotation on the USM would be a step towards achieving that status.

"We now have a three-year trading record and feel it would be appropriate to move from the OTC to a better, more mature, market," he said.

# "Further encouraging progress."

W. N. Menzies-Wilson, Chairman

- Steady improvement in Cory
- Excellent year for OCL
- Dividend up 18%

	1985 £m	1984 £m
Turnover	766.9	779.8
Trading profit	18.8	16.2
Profit before tax and ship sales	37.5	24.3
Profit attributable to stockholders	16.4	14.1
Earnings per stock unit	17.5p	16.8p
Dividend per stock unit	6.5p	5.5p

The Ocean Annual Report will be available on 28th April. To receive a copy, please complete this coupon and return it to: The Secretary, Ocean Transport & Trading plc, India Buildings, Water St, Liverpool L2 0RB.

Name \_\_\_\_\_

## UK COMPANY NEWS

## Pearson in £22m Fairey sale

BY DAVID GOODHART

Fairey Holdings, the engineering arm of Pearson, has sold Fairey Engineering to Williams Holdings, the Midlands-based industrial holding company.

Williams, which recently pulled out of a £150m bid for McKechnie Brothers, has paid £22m for the company which is exactly the same price that Pearson paid when it bought it from the National Enterprise Board in 1980.

Fairey Holdings announced in January that it was seeking a buyer for Fairey Engineering because of the cyclical nature of the business and its wish to focus more on high technology. About 70 per cent of its esti-

mated £61.2m turnover comes from military bridge engineering, in which it is a world leader, and the rest is divided between the manufacture and installation of special control equipment for nuclear power stations.

Fairey Engineering's pre-tax profits were £12.7m in 1984 and £10.6m in 1985. However, because of fluctuations in bridge orders it is expected to fall this year to between £8m and £10m and may not rise to 1985 levels again until 1989.

Williams is paying for Fairey with a vendor-placing for which it has issued 3.7m of its increasingly popular shares (13 per cent of its enlarged share

capital). The placing at 590p was said to be heavily oversubscribed.

Mr Brian McGowan, the Williams managing director, said he would be seeking to even out the peaks and troughs in the business, but was very happy with the existing management team. "Although we have bought it at the bottom of a trough we can see a large number of contracts in the pipeline," he said. "It has just received a £2m cost-plus bridge order from the US.

Although Fairey Engineering satisfies Williams' interest in specialist niche businesses, it is of a higher technical quality than most of its previous acquisitions. Fairey has net assets of

£190m and net assets of £88m.

Williams' share price rose 61p to close at 671p. Pearson fell 61p to close at 497p.

## COMPANY NEWS IN BRIEF

**STANLEY MILLER** Holdings, building contractor, cuts its loss from £43.9m to £6,000 in 1985 and is paying a final dividend of 50p for 10p net total (nil). The rest of the time account of the loss of the oil and gas assets in Saudi Arabia, and associate, the Nine there is an extraordinary £266,000 to write off the investment in that company, now in liquidation. Turnover came to £26.32m (£18.6m) and operating profit to £120,000 (£272,000) per loss.

**FLOYD - OIL** Participations, USM-owned oil and gas exploration company, reports a net loss of £12.975m (£12.975m) for six months to end-1985 after tax credit of £164,581 (charge £75,590). There was an extraordinary credit this time of £243,071, giving a retained profit of £227,196 (£585,008). There is still no dividend.

**ELYS (WIMBLEDON)**, retailer, reports taxable profits of £500,000, against £473,000, for year to February 1 1986. From £10,000 to turnover of £7.72m (£7.81m for previous 53 weeks). Earnings per share were 25.8p (19.5p). Final dividend is 8.5p (8p), making 9.5p (6p).

**EXECUTEX CLOTHES** raised 1985 turnover to £4.87m (£4.24m) and pre-tax profits to £377,300 (£117,200). Earnings amounted to 16.49p (5.5p) per 20p share and dividends are restored with a 2p net payment. Tax took £25,900 (nil). Extraordinary debts £20,200 (£51,000). The directors are engaged in preliminary negotiations with another company which they feel can be smoothly integrated into existing operations.

**MAGNOLIA GROUP** (Morganings) raised 1985 turnover from £11.65m to £15.06m and pre-tax profits from £504,000 to £1.06m. Earnings emerged at 10.43p, up from 6.97p, and a final dividend of 2.6p makes a total of 3.56p net, compared with 2.6p. Sales are ahead of those for the comparable period of 1985.

**KLEINWORT** Benson Sterling Asset Fund net asset value per participating share £19.9 (51p) for the six months ended March 31 1986. The dividend is reduced from 5.1p to 4.9p gross per share. Net revenue is shown as £3,044 (£5,056).

**TOP TOP DRUGSTORES**, which claims to be the largest drugstore in the North of England

## Ramus margins suffer midterm

Ramus Holdings, the USM-quoted ceramic tile distributor, returned virtually unchanged taxable profits of £211,000, against £217,000, for the six months to January 6 1986.

Turnover was higher at £14.78m compared with £14.78m. Earnings per share were 0.5p higher at 8p. The interim dividend has been held at 1.5p.

Mr Ernest Ramus, the chairman, says the turnover increase was based on "our continued progress with ceramic tiles supplied by vinyl and carpet flooring and did not reflect our new ranges of furniture and sanitaryware."

He says that a changeover to

distributing ranges of kitchen furniture made by Spring Ramus caused a temporary loss of turnover and contributed certain costs associated with disposal of the discontinued products.

The company's profits are traditionally better in the second half.

**Newman Tonks**

Newman Tonks the hardware branded products group which is fighting off an unwelcome bid from McKechnie Brothers announced yesterday that it has acquired the export office from the Middle East and Far East totalling £3m. The McKechnie bid closes on Sunday.

Mr Brian McGowan, the Williams managing director, said he would be seeking to even out the peaks and troughs in the business, but was very happy with the existing management team. "Although we have bought it at the bottom of a trough we can see a large number of contracts in the pipeline," he said. "It has just received a £2m cost-plus bridge order from the US.

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## Panel raps Guinness over share dealings

By David Goodhart

Guinness yesterday received another reprimand from the Takeover Panel for not revealing until the publication of its offer document that four Guinness pension funds had been buying Guinness shares.

The Panel said that under rule 8 of its code details of the purchases should have been publicly announced by 12 noon on the next business day. It added that as it has not found out the precise timing of the purchases it could not for certain establish if the rule had been broken.

Guinness has until tomorrow to increase its offer for Distillers if it wishes to, and there was a strong market rumour yesterday that it would do so today.

The Court of Session in Edinburgh will today continue to consider the Argyll challenge to Guinness's takeover. Article 86 of the Treaty of Rome. Yesterday Argyll made its submission. A result is not expected until Friday.

Argyll last night released the offer document for its final offer. The offer document for its final offer.

United Biscuits has accepted

## Mr Brierley has 6.5% of Ultramar

By CHARLES BACHELOR

IEP Securities, the investment holding company controlled by Mr Ron Brierley, a New Zealand businessman, yesterday revealed that it has built up a 6.5 per cent stake in Ultramar, the British oil company.

Ultramar said IEP had begun building up a shareholding over months ago and it now owned 17.5m shares. Mr David Elton, an Ultramar director, said the company had not met Mr Brierley but "given Mr Brierley's custom he is expected to be in touch."

Ultramar's share rose 4p to 190p yesterday to value the group at £515m.

Mr Elton said Mr Brierley

appeared to be making "a good contra-cyclical investment" in Ultramar at a time when falling oil prices had depressed the oil sector's shares.

"Mr Brierley probably has investment in about 50 British companies," he added. "He seems to have a variety of motives for making investments. He has a reputation for being a very good analyst."

Mr Brierley has moved on from investment stakes to control of Tozer Kemsley and Millbourn, a vehicle and property group. TRIM last month

announced a £71m takeover bid for Kenning Motor Group but this was immediately rejected.

The price of the deal was close to the approximate film profit that CHI made on selling its 27.7 per cent stake in Banro Industries last month. CHI had built up its stake in the fellow car components company following an unsuccessful take-over attempt last year.

Mr Tim Hearn, chairman of CHI, said that Valor Bruce had just the capacity for extra sunroof production that he had been seeking from the bid for Banro. "It's really a smiley version of Banro," he said.

Motor Wholesaler, the sun-roof company 50 per cent owned by CHI, has just announced a £2.4m sun-roof contract with Austin Rover for the Montego and Maestro.

Valor Bruce, which last year made pre-tax profit of £300,000 on a turnover of £3.5m, is the car component subsidiary of CHI.

Motor Wholesaler's chairman, Mr Tim Hearn, said: "Bruce has had a patchy record roughly in line with the performance of the motor manufacturing industry."

## CHI in £1m agreed sun roof acquisition

By David Goodhart

CHI Industries, the chemicals and specialist engineering group, has taken to the acquisition trail with an agreed deal for Valor Bruce costing just under £1m.

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Motor Wholesaler's chairman, Mr Tim Hearn, said: "Bruce has had a patchy record roughly in line with the performance of the motor manufacturing industry."

## Hanson has 30% of Imps

Hanson Trust yesterday

announced that it spoke for 30.2 per cent of the shares of Imperial Group, controlled by 21.96 per cent holding controlled by United Biscuits, its bid rival, on Tuesday.

Hanson said it had received acceptances from the holders of 7.02 per cent of Imperial's equity

and owns further shares taking its total holding to 21.96 per cent.

Hanson is permitted to buy up to a further 4.86 per cent of Imperial, but United is not allowed to make any further purchases.

Imperial claimed yesterday that Hanson or its associates had bought call options over Hanson shares to boost the value of its bid. Hanson said it was not allowed to buy options over its own shares and it denied that it or its associates had made such purchases.

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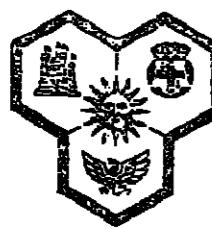
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## Over-the-Counter Market

High	Low	Company	Price	Change	Total	Corporation	Total	for	last
			div.	(p.)	year	div.	year	last	year
146	118	Asa. Brit. Ind. Ord.	132	-	7.3	5.5	8.1	7.5	7.5
161	121	Asa. Brit. Ind. CULS.	132	+1	6.4	5.9	12.0	15.7	15.7
75	42	Arcofing	122	+1	6.4	5.7	5.4	5.2	5.2
177	109	Barclay Hill	177	-	4.3	12.3	4.3	5.2	5.2
64	42	Bry Technologies	58	+1	4.0	2.3	2.2	2.3	2.3
201	136	CCF Ordinary Co. Pr.	99	-	12.0	9.7	14.4	12.5	12.5
152	97	Carborundum Ord.	128	-	4.8	3.4	7.2	11.3	11.3
94	83	Carborundum 7.5% Pl.	91	-	10.7	11.8	10.7	11.8	11.8
65	48	Deborah Services	85	-	7.0	12.1	6.7	7.5	7.5
32	20	Frederick Parker Group	110	+1	4.0	4.5	4.5	8.1	8.1



# SUN ALLIANCE INSURANCE GROUP RESULTS FOR 1985

The group results for 1985, subject to audit, are as follows:-

	1985 £m	1984 £m
Premium Income		
General Insurance	1,778.5	1,606.7
Long-term Insurance	576.6	505.1
	2,355.1	2,111.8
General insurance underwriting loss	(183.4)	(198.7)
Long-term insurance profits	20.9	18.4
Investment and other income	200.2	227.9
GROUP PROFIT BEFORE TAXATION	37.7	47.6
Taxation	2.8	4.1
GROUP PROFIT AFTER TAXATION	34.9	43.5
Minority interests	7.2	6.5
GROUP NET PROFIT FOR YEAR	27.7	37.0
Adjustment to exclude net loss incurred by Phoenix prior to acquisition	—	4.0
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	27.7	41.0
DIVIDEND	34.5	30.6
RETAINED PROFITS TRANSFER	(6.8)	10.4
EARNINGS PER SHARE	14.0p	20.8p
DIVIDEND PER SHARE	17.5p	15.5p

## TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	1985		1984	
Premium income	Under-writing result	Premium income	Under-writing result	
United Kingdom & Ireland	817.9	(69.9)	669.3	(83.2)
Europe	199.1	(30.8)	184.5	(11.5)
U.S.A. (note 1)	180.2	(18.0)	272.1	(35.0)
Canada	92.8	(17.8)	105.1	(16.2)
Australia (note 2)	66.5	(16.7)	53.6	(6.7)
Other overseas areas	120.8	(11.7)	141.0	(17.0)
Reinsurance	29.2	(14.8)	36.9	(22.0)
Marine and Aviation (worldwide)	153.0	(3.7)	144.2	(7.1)
Reinsurance from Chubb Corporation	1,659.5	(183.4)	1,606.7	(198.7)
	119.0	—	—	—
	1,778.5	(183.4)	1,606.7	(198.7)

Notes - (1) The U.S.A. figures for 1984 include the Phoenix's Continental pool business which was terminated on 1.1.1985.  
 (2) The 1985 results for Australia include the business of Phoenix Prudential (formerly an associated company) which became a wholly owned subsidiary with effect from 1.1.1985.

**GENERAL INSURANCE UNDERWRITING RESULTS**  
 The premium income for the year included a premium of £119.0m receivable under a range of loss insurance agreements with Chubb Corporation relating to anticipated future claims in respect of discontinued U.S. medical malpractice business. This reinsurance, with a fixed limit of liability, was a non-recurring facility afforded to Chubb because of the Group's close association. Excluding this reinsurance premium, general business premium income increased by 3.3% in sterling terms. The underlying premium growth, after allowing for currency fluctuations and changes in the business portfolio was 19.3%.

At Home, the household results were badly affected by the severe weather at the beginning of the year and further adverse weather claims in December. Better results were achieved in commercial property classes, reflecting a reduction in the number of large fire losses, but substantial underwriting losses were suffered in both the commercial and private motor accounts.

In Europe, the deterioration was mainly attributable to sharply increased underwriting losses in Holland and unfavourable motor experience in Denmark.

In the U.S.A. most commercial lines are beginning to benefit from the improving market conditions but liability results remain unsatisfactory. The underwriting loss does not include the Group's additional claims provisions in respect of its own discontinued medical malpractice business which have been met by a transfer from retained profits.

In Canada, the result suffered from an increase in large property claims and continuing poor experience in the automobile account.

The increased underwriting loss in Australia was partly due to weather losses in Brisbane at the beginning of the year and in

The above statement is a summary of the year's results. The full audited Report and Accounts will be posted to shareholders on 25th April, 1986 and delivered to the Registrar of Companies after the Annual General Meeting, 2 April, 1986.

**SUN ALLIANCE AND LONDON INSURANCE plc**

To the Shareholders of Novo Industri A/S

NOVO

The Company will hold the Ordinary General Meeting on Thursday, 24th April, 1986 at 4.30 p.m. at the Company's Headquarters, Novo Allé, Bagsvaerd, Denmark

**Agenda:**  
 1. The Board of Directors' report on the Company's activities in the past financial year.

2. Presentation of the financial statements, auditors' report and consolidated group accounts.

3. Resolution concerning adoption of profit and loss account and balance sheet and the discharge of Management and Directors from their obligations.

4. Resolution concerning application of profit as per the accounts adopted.

5. Election of members to the Board of Directors.

6. Election of auditors.

7. A proposal from the Board of Directors to the effect that the Board of Directors until next year's Ordinary General Meeting be authorized to acquire up to ten per cent of the Company's share capital at a price between 90 and 110 per cent of the official quoted price at the time of the acquisition.

8. Miscellaneous.

Admission cards and voting papers are available for collection or by postal application at the Company's office, Novo Allé, 2880 Bagsvaerd, Denmark, on all business days from 7th April and up to and including 16th April, 1986, both days inclusive between 10 a.m. and 3 p.m.

Where B Shares are registered by the Company under the holder's name, admission cards and voting papers will on application be issued directly to a shareholder (stating the serial numbers and nominal value of his shares). In respect of other shares, admission cards and voting papers are issued against production of the share certificates identified by serial numbers and nominal value, in the bank, that the shares bear no endorsement to the effect that they have been registered under the holder's name, and that the shares will remain deposited in the bank until the day after the General Meeting for which the shareholder requests an admission card. Unless the shareholder specifies an address

to which the admission card shall be sent, the admission card must be collected at the Company's office not later than 23rd April, 1986.

The agenda, the complete proposals and the financial statement, auditors' report and the consolidated group accounts will be available for inspection by the shareholders at the Company's office from Monday, 7th April, 1986. The financial statement etc. are available from the Company or Morgan Grenfell & Co. Limited, Registrars Department, 21 Austin Friars, London EC2N 2BS as from 7th April, 1986. However, the financial statement will be sent to the shareholders whose shares are registered under the holder's name in the Company's Register of Shareholders.

The Dividend as approved at the General Meeting may - after deduction of withholding tax - be paid beginning Friday, 25th April, 1986 through Akieselskabet Kjøbenhavns Handelsbank, Copenhagen, against surrender of coupon No. 10.

Bagsvaerd, April 1986.

Signed by  
the Board of Directors

NOVO

## UK COMPANY NEWS

Eric Short reports on insurance company results

# Sun Alliance down despite lower underwriting losses

A DECLINE of 20 per cent in pre-tax profits, from £47.6m to £37.7m, in 1985 is reported by the Sun Alliance Insurance Group, despite a fall in underwriting losses from £183.4m to £183.4m. Net profit for the year fell from £20.8p to 17.5p.

The group is increasing its

dividend payment for the year

by 13 per cent from 15.5p to 17.5p.

General insurance premium

income rose by 11 per cent

from £1.6bn to £1.7bn,

including a £19m reinsurance

premium from the Chubb Cor-

poration. The underlying pre-

mium growth allowing for

exchange rate fluctuations and

changes in the business port-

folio was 19.3 per cent.

Investment income showed a

12.4 per cent drop in sterling

terms from £227.9m to £200.3m,

arising from the strength in

sterling and loss on income on

the financing costs of the ac-

quisition of Phoenix Assurance.

The underlying growth rate

allowing for these factors was

around 17 per cent.

Underwriting losses world-

wide climbed from £114m to

£134m, while investment income

rose by 10.6 per cent

from 26.7p to 28.75p through a

higher final profit of 17.5p,

the decision being justified by

the underlying financial strength

of the group.

Premium income on general

insurance operations only rose

slightly in sterling terms from

£1.25bn to £1.29bn, the under-

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## UK COMPANY NEWS

## Bunzl tops £42m and set for sustained growth

AT £42.67m, the pre-tax profit from Bunzl for 1985 has exceeded the minimum forecast by around £2.67m, and compares with the £27.65m achieved in the previous year.

The dividend is lifted from 7.5p to the promised 10p net with a final of 5.75p. Shareholders will also receive a two-for-one scrip issue.

The profit and dividend forecasts were made with Bunzl's abortive bid for Brammer. In November, Bunzl made a successful offer for Stewart Plastic and United Parcels.

Activities of the group are the merchandising and distribution of pulp, paper and paper products, the manufacture of specialised paper and plastic products, and transportation.

Mr Ernest Beaumont, chairman, says the group has established the necessary range of activities to provide sustained growth over the next few years and has the right geographical balance with the UK and US accounting for around 80 per cent of trading profit.

With 80 per cent of sales invoiced in foreign currencies, and especially US\$, changes in the value of the pound have a very significant effect on the trading value of the group's sales.

This was one reason for the 1985 turnover showing a decline from £557.5m to £57.6m. The other reason was that pulp trading experienced a steep decline in prices and some reduction in volume.

Trading profit moved ahead from £52m to £41.24m and was analysed as to: distribution £23.76m (£17.25m); transportation £5.44m (£5.84m); Filtrons £8.81m (£7.16m); industrial £3.85m (£2.41m); less central costs £1.22m (£1.24m). The worldwide weakness of the pulp and paper market towards the end of the year prevented the merchandising division from matching its 1984 record.

Mr Beaumont says there has been an encouraging start to the current year. Business activity in the US remains rather sluggish, but has been more than offset by the continuing high tempo in the UK and Europe. He is confident that 1986 will prove successful.

Pre-tax profit for 1985 included share of associates £1.88m (£2.4m) and net interest and dividends received £53.000 (£6.78m charged). There were currency losses on trading £217.000 (£58.000 gains), forward currency contracts gains £2.68m (£412.000 loss), and reversal of previous £735.000 provision for loss on forward currency contracts.

Tax takes £18.85m (£12.22m), including UK £7.45m (£2.49m), and minorities £1.86m (£1.76m), to leave the net attributable profit at £22.55m (£13.87m) for earnings of 29.2p (21.9p) per share. Extraordinary charges come to 24.5m (£1.75m) the principal item being costs of

## Improved margins lift A. G. Stanley

A. G. Stanley Holdings, retailer of home decorating products and maker of wall-coverings, lifted pre-tax profits by 51 per cent from £1.78m to £2.69m for 1985. Turnover rose 7 per cent to £59.82m, against £55.82m.

The profit margin improvement apparent at the interim stage was maintained throughout the year.

The dividend is maintained at 2.5p net with a final of 1.5p (same). Earnings per 5p share increased from 3.45p to 5.62p.

There was a substantial increase in profits at the group's wall-coverings mill, which contributed £362,000 to 1985 results. This was the result of continuous investment over the past three years in technically advanced products, bringing a 14 per cent rise in export sales and a 47 per cent increase in home market sales to 100 per cent.

During 1985 more Fads decorative products stores were opened and the group ended the year with 208 stores totalling 696,184 sq ft. It is anticipated that a further 22 stores will be opened in 1986, adding some 126,000 sq ft to the retail selling area.

## ● comment

The market has never been able to muster much enthusiasm for A. G. Stanley, a stubbornly unfashionable member of the very fashionable retail sector. Nonetheless these results surpassed expectations and the share price by 6p to 89p yesterday. With management's introduction of extra capacity and more expensive products added an unexpected fillip to profits. But Stanley's long-term plans are still pinned on retailing and its Fads chain of High Street shops. Having missed out on the out of town DIY boom of the early 1980s, Fads is concentrating expansion on the High Street, which will absorb 10 of this year's 12 new "edge of town" superstores. Whether Fads joins them or not the out of town sheds still dictate prices to the DIY market, and margins are a perennial problem. Stanley succeeded in alleviating some pressure on margins last year by increasing sales of own-label paints through Fads, but DIY in 1986 is unlikely to be as any less competitive than in 1985. With profit projections of £52m for 1986, Stanley's p/e at 11.5 is markedly lower than the sector average. But the combination of continued competition and fears that Fads is approaching market saturation could scupper any chance of improvement.

## ● comment

The importing division increased its profitability but severe currency fluctuations reduced margins and depressed an otherwise reasonable trading profit.

Exceptional items charged to the profit comprise £143,000 for redundancies on the restructuring and £188,000 cumulative cost arising on a change in depreciation charges for plant and machinery.

Sports and leisure showed improvement but the packaging companies' contribution was somewhat lower. Group turnover was £24.77m (£31.68m).

Further progress is anticipated for the group this year, although conditions in some markets were not favourable in the first quarter. It is proposed to change the name to M.Y. Holdings.

Silkolene profits fall

Losses in its used oil refining activity, poor quality feedstock and technical problems in the final quarter, have reduced Silkolene Lubricants' pre-tax result for 1985 to £225,000. But for this, directors say the results would have been in line with the final achieved in 1984.

They are proposing a lower dividend total of 6p (9p) with the final reduced to 3p (6p). Earnings are shown down from £15.2p to 6p.

Sales for this Derbyshire-based group, which makes and distributes petroleum products, improved by £1.15m to £26.91m. Operating profits fell to £525,000 (£979,000).

## Margins cut at Lambert Howarth

REDUCED MARGINS means that profit growth at footwear manufacturer Lambert Howarth has been limited to 5 per cent in 1985, from £1.56m to £1.64m pre-tax. And then exceptional charges cut this year's figure to £1.31m.

Earnings show an improvement from 18.9p to 19.5p, and the dividend is up to 5.75p net with a final of 4.25p. Last year the total was equal to 4.79p.

Sales of the group, which lists Marks and Spencer among its customers, rose by 14 per cent to £27.56m. On the manufacturing side additional capacity needed to support rising demand did not come on stream in time and turnover fell 1.5 per cent. Rationalisation of the factories has been expensive in terms of cost, margin and management.

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## Scottish Heritable lifts profit by 71% to £3.3m

The diversified Scottish Heritable Trust has lifted its turnover from £23.32m to £32.97m and its pre-tax profit from £1.9m to £3.25m in 1985, percentage gains of 36 and 71 respectively.

A final dividend of 1.6p makes the total 3p net for the year, compared with 2.5p. This year's figures include nearly 10 months from Hopkins and Norton. The acquisition of Robert Kitchen Taylor at the end of the year substantially increased the property interests of the post-management buy-out of the fabric division is still under discussion but the rest of the RKT group has been integrated successfully.

Assuming normal trading conditions prevail, the directors would expect the group as

presently constituted to continue its progress.

The Goswell Road, London, EC, property is fully let to one tenant, and its current rent is £225,000 rising to £300,000 by end 1987. The property has been valued at £25.5m, the surplus over cost being taken into the accounts.

Net assets per share are shown at 55.9p at 31.12.1985. Estimated current market value of gravel reserves, building land and investments exceeded the balance sheet values by £4m, or 19p per share.

LADBROKE INDEX  
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## Guardian Royal Exchange Group Results for 1985

Subject to audit the results of the Guardian Royal Exchange Group for the year ended 31st December 1985 are as follows:

	1985	1984
Investment Income	£m	£m
Less Interest Payable	193.6	202.7
	14.3	16.0
	179.3	186.7
Underwriting Results		
Short-term insurance business	(154.3)	(111.2)
Long-term insurance business	19.1	16.7
	(135.2)	(94.5)
Profit before loss on discontinued international professional indemnity business, taxation and extraordinary item	44.1	92.2
Loss on discontinued international professional indemnity business	(40.6)	—
Profit before taxation and extraordinary item	3.5	92.2
Less taxation	15.0	34.9
minority interests	2.3	3.0
	17.3	37.9
(Loss)/profit after taxation and before extraordinary item	(13.8)	54.3
Extraordinary item - contingency claims provision in respect of discontinued international professional indemnity business	(55.0)	—
(Loss)/profit transferred to retained profits	(68.8)	54.3
Earnings per ordinary share (after taxation and before extraordinary item)	(8.7)p	34.5p
Statement of retained profits		
Retained profits 1st January	373.7	345.5
(Loss)/profit for the year	(68.8)	54.3
	304.9	399.8
Ordinary Dividends		
Interim 9.00p per share	14.2	13.4
Proposed Final 19.75p per share	31.4	27.5
Total 28.75p per share (1984: 26.0p)	45.6	40.9
	259.3	358.9
Contingency reinsurance fund profit	1.6	.1
Profits less losses on investments sold less taxation	61.7	14.7
Retained profits 31st December	322.6	373.7

## Results by Territories (before taxation)

	1985	1984
Net Premiums	£m	£m
Underwriting Result	£m	£m
Investment Income	£m	£m
Australia	80.3	99.9
Canada	100.0	16.6
Germany	197.0	9.6
Republic of Ireland	35.7	2.6
South Africa	34.5	2.0
U.K.	459.7	66.9
U.S.A.	173.6	20.2
Miscellaneous	205.9	31.7*
	1,286.7	154.3
	179.3	123.8
	1,238.6	111.2
	186.7	186.7

The territorial results are stated after reinsurance protection from group companies including protection under the worldwide stop loss arrangements. The 'Miscellaneous' underwriting result includes this reinsurance in respect of the territories shown opposite:

\*Excluding loss on discontinued international professional indemnity business.

Exchange Rates	1985	1984	1985	1984
Australia	2.12	1.40	1.2	16.7
Canada	2.02	1.53	—	2.7
Germany	3.54	3.65	(11.5)	21.0
Rep. of Ireland	1.16	1.17	(7.0)	21.0
South Africa	3.73	2.30	(6.7)	4.5
U.S.A.	1.45	1.16	(2.5)	5.0

The Chairman's Statement last year referred to the adverse effect of professional negligence claims, particularly those written in London on an international basis involving leading accountancy firms. This class of business has been discontinued but large numbers of claims have continued to be notified on earlier years of account and estimates on many existing claims have been substantially increased. This has been shown as a separate item of £40.6m under loss on discontinued business. In some cases the contract provides however that we must continue to offer cover to existing clients for up to three years during the run-off period. To provide for any losses which may occur under this future commitment we have thought it prudent to make provision of a further £55m this year as an extraordinary item. The long tail nature of this business makes it difficult to estimate with accuracy, particularly in predicting the future of American legal practice, but we believe we have established a realistic estimate on the basis of current information. Tax relief will be dealt with as losses emerge and accordingly no deferred tax benefit has been assumed; the amount of tax relief on the contingency claims provision is estimated to be approximately £19m.

The short-term business underwriting results for the year were impacted severely by claims in the first half of 1985 from natural disasters in Australasia, a cyclone affecting Canada and the U.S.A. and heavier than usual weather related claims in the U.K., Germany and France. The short-term business underwriting results for the second half of 1985 however have shown a significant improvement over the underwriting results for the first six months of the year and in part reflect the corrective action which has been taken.

If approved at the Annual General Meeting to be held on 25th May 1986 a payment at the rate of 19.75p per share (gross equivalent 27.82p) in respect of the final dividend will be made on 2nd July 1986 to holders of Ordinary shares whose names appear on the register at 3pm on 30th May 1986 making, with the interim payment in January last, a total of 28.75p (1984: 26.0p)

per share (gross equivalent 40.67p; 1984: 37.14p).

The audited Annual Report and Accounts for the year ended 31st December 1985 and the Audited Statement of the Revenues of Company.

Guardian Royal Exchange plc  
Royal Exchange, London EC3V 3LS

An insurance service worldwide

## UK COMPANY NEWS

## AB Ports firmly back in profit after £24m swing

A STRONG performance over the second six months of 1985 enabled Associated British Ports Holdings to swing from losses of £7m to profits of £17.2m pre-tax for the full year.

Mr Keith Stuart, the chairman, says the results demonstrate the group's underlying strengths, the benefits of the action taken to increase efficiency at the ports and the potential for further growth in the business as a whole.

Looking to the future he tells shareholders that overall prospects for the group's continued prosperity and expansion are excellent.

Meanwhile the total dividend for 1985 is being lifted by 18 per cent to 10p net by a final of 6.75p. A scrip issue on a one-for-one basis is also proposed. Earnings came through at 32p (losses 2.3p).

The £14.2m turnaround in profits was in line with City expectations. The port services contributed £13.2m (£8.5m loss) after charging £4m (£10.1m) severance costs and allocating £700,000 to the employee share scheme.

Profit chipped in £5.5m (£3.6m) and other income

20.6m (£1.2m). Interest charges increased by 50.6m to £2.1m.

During the year most sections of port services activity showed an upward trend and performed profitably, reflecting both increased business and a reduction in costs.

The capital investment programme has been stepped up to meet the rising level of new business opportunities and totalled £21.6m in 1985, almost double the previous year's £11.9m.

All four Humber ports reported better results and are benefiting from a programme of new investment. At Southampton, the turnaround was described by the directors as dramatic.

The South Wales ports also achieved significantly improved results, partly reflecting the recovery in coal traffic.

The directors say the group's ports are unlikely to be seriously affected by the decision concerning the Channel tunnel.

The group's land and property has been professionally valued at £104.2m. This compares with £94.2m at December 1983, with a book amount of £35.6m.

**Blockleys**  
23% ahead  
at £1.92m

Blockleys, a brick and building products manufacturer, raised its 1985 turnover from £1.22m to £1.5m and saw its profits before tax rise to £1.22m, an improvement of 23 per cent over 1984's £1.57m.

Earnings moved ahead from 68.9p to 75.11p and a final dividend of 10p lifts the net total by 5p to 26p on the capital enlarged by a one-for-seven rights issue in 1984.

The profits improvement was brought about by better sales from the established plants and higher profit margins.

The directors say they are encouraged by a high level of demand for the company's paving and wirecut facing bricks and add that there is every indication that this demand will continue.

They are confident that Blockleys will obtain an increasing share of the market, leading to a steady improvement in profits and dividends.

## Alexandra Workwear up to record £2.9m

IN ITS first full year as a public company, Alexandra Workwear lifted pre-tax profits from £1.95m to a record £2.92m. Turnover for the 53 weeks to February 1, 1986, was £55m higher at £66.23m.

During the first seven weeks of the current year, orders and sales have continued to grow steadily, according to plan. Production efficiency is increasingly benefiting from the extra space now available.

A final dividend of 3.75p makes a 6p net total. Stated earnings per 10p share advanced from 10.8p to 16.4p. Current tax took £923,000 (£359,000) and deferred £177,000 (£384,000).

Sales continued to develop well in all areas during the year. The policy of giving special attention to specific market areas by means of specialised selling divisions has been continued and new divisions

Export sales fell from £1.6m to £1.4m, but within these

figures sales to the EEC market, mainly Holland, were up 59 per cent.

## comment

Alexandra's profits certainly justify the shares' lofty rise since the flotation at 100p just over a year ago. Prices were lifted by 5 per cent at the beginning of the year so volume has increased by somewhere around a fifth. The market generally is expanding but quite clearly the company is capturing market share from its rivals and with an extra 2 points on pre-tax margins the 50 per cent profits advance comes out a little ahead of most expectations. Prices will be raised by only 21 per cent on much of the range within a matter of days and again the company is anticipating another surge in volume. Margins could be a little fatter and it would be disappointing if profits could not pass the £3.5m mark in 1986-87 for a prospective p/e of just under 14 at 288p.

## AMEC down after losses from subsidiaries

THREE LOSSES in four of its subsidiaries have affected the 1985 results of AMEC, civil engineer, which has announced a £1.6m fall in pre-tax profits to £25.5m.

Mr J. W. Morgan, the chairman, says that steps have been taken to deal with the problems in the subsidiaries, and in spite of difficult market conditions the core activities remain strong.

The directors are recommending a maintained 1p final dividend, to give an unchanged total of 1p.

AMEC's stated earnings per 50p share were down from 29.6p to 24.8p.

Turnover in 1985 rose from £68.7m to £71.5m. The group's realisations and income from investments improved substantially to £2.6m (£700,000).

Exchange losses amounted to £1m against gains of £1.8m.

Tax took £9.5m (£7.6m). There were extraordinary debits of £2.3m (credits £500,000), relating to net p/e of 12, suggesting that investors have yet to lose their sense of value.

## comment

AMEC could almost be criticised for hiding its light under a bushel of write-offs. The fall in pre-tax profits being reported is more than the result of admirably conservative presentation than of the underlying trend. As a result, the temptation must be to add back the £1m of trading losses taken above the line which will not be repeated this year. Three of the four units involved have been closed or sold. The fourth, Worley, has become a joint venture with Santa Fe (behind which sits Kuwait Petroleum Company) and must look more stable now in spite of the state of the oil market. Other exceptional items suggest that as much as a further £1m might be available, provided exchange rates do not turn too sharply against the group. This makes forecasts of £80m look rather too easy to achieve and the shares on a prospective p/e of 9 at 27p, something of a snip.

With the rationalisation phase firmly behind it, the question has to be: what next? If some of the group's £47m cash pile is to be put to better use, why not the UK house-building market which, unlike cash in the bank, will be gaining as interest rates fall.

## Coates Bros. hit by sharp downturn in printing inks

A SHARP downturn in four of its printing ink activities in the second six months left Coates Brothers' pre-tax profits £300,000 lower for the 1985 year.

Currently, group profit is very similar to the equivalent period in 1983.

The results for 1984 have been adjusted. In the year the shareholdings of significant numbers of subsidiaries were changed to December 31 and 14-month figures were included for those subsidiaries.

The adjusted figures are directors' estimates based on management accounts of the group results as if no change had been made to the year-end of these subsidiaries.

## comment

After a "savage year" in the printing ink and resin business, Coates Brothers has turned in profits just about in line with expectations. Adverse foreign exchange rates were used and had this method been applied in 1985 turnover and pre-tax profit would have been £8.65m and £1.01m lower respectively. The results for 1984 would not have been materially different if average exchange rates had been used.

In the UK a setback within the ink and resin operations wiped around £1m of profits with more than half of this accounted for by adverse currency movements.

Coates companies in New Zealand, Hong Kong and most parts of Africa, and some companies in India, Sri Lanka and Spain all produced profits well ahead of 1984, but in North America problems in Colonial continued and urgent measures to correct the situation are in hand.

UK sales increased. However, improved performances by graphic products and screen inks were offset by reduced profits in other areas, resulting in an overall fall of 13.2 per cent in total UK profits.

The UK ink division is expected to benefit in 1986 from the branch rationalisation and completion of the new

Gabici ahead to £330,000 and confident

Gabici, a USM-quoted designer, importer and supplier of menswear, raised its first-half profits from £250,000 to £330,000 pre-tax and saw growth in all areas is continuing.

The interim dividend is being stepped up by 0.1p to 1p net from earnings of 3.4p, up from 2.6p per 5p share.

Turnover for the period, to December 19, 1985, pushed ahead from £2.7m to £4.32m.

The directors are confident that the results for the year will be satisfactory.

The Autumn season for 1985 represented the most successful season so far and the company's spring collection is selling well in over 2,000 retail outlets.

Mr J. R. J. Jerson, chairman, says that with an order intake, last year, 31 per cent higher than in 1984, and with a much higher opening order book, prospects for the current year are encouraging.

After the year's tax charge of £655,000, against £586,000, earnings are given as 4.32p (£3.24p) while the dividend is stepped up from 3.1p to 2.6p with a final payment of 1.5p.

Mr P. R. van Romunde has been made executive director of HASELMERE ESTATE LTD and is to work with Mr G. D. Powell as joint managing director. Four non-executive directors have also been appointed to the board.

## APPOINTMENTS

## BP company secretary

Mr Richard G. Grayson, assistant company secretary of THE BRITISH PETROLEUM COMPANY. He succeeds Mr John Wedgbury, company secretary since 1979, who is retiring. Mr Grayson has been in the industry since 1972, when he joined Burmah Oil as deputy legal adviser and in 1972 was posted to Perth, Western Australia, as legal manager for the North West Shelf Consortium. He joined BP in 1975, having joined BP's legal department before being seconded to the Iran Consortium for 18 months. He returned to the company in 1979 as assistant secretary and, with the exception of one year spent with BP's legal department, has been with the company ever since.

Mr Richard Opperman will join the board of NOLUN on April 1 as non-executive director. He will have responsibility for the management of Nolun Securities, the group's corporate finance, business broking and securities dealing company. He was a corporate finance director of Equity Finance Trust. He is and will remain a non-executive director of Craystal Holdings.

BAIRSTOW EVES has made board following the merger with Hambrus. Mr J. Bairstow and Mr J. H. W. Pooley have resigned; Mr C. H. Sporborg has been appointed chairman; and Mr Lewis has been appointed director.

Mr Alan G. Chandler has been appointed a director of SUPER-DRUG STORES. He was an associate director in charge of store operations for the following appointments to be made: Mr J. E. Langford will undertake responsibility for the principal UK based contracting operations; other UK units will be managed by Mr D. A. Anderson who becomes chairman of the UK building division, which is responsible for building activities in UK and Europe. Mr J. F. Reeve will devote the whole of his time to his responsibilities as British joint director-general of the regional centres in the UK and local branches closed but the cost savings look small. Across the Channel more drastic measures look likely now that the emphasis is on management performance. In 1986 there is little prospect of Coates escaping from the profits plateau of recent years and forecasts are for £12.5m pre-tax. The tax take should be still be at the lower 42 per cent rate which produces a prospective multiple of 9 for the shares at 15p. This suggests that there is not much to go in the shares unless some of the lost margin of the last few years can be clawed back thanks to lower oil prices. Unfortunately Coates customers read newspapers as well.

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Mr Richard Watson has joined PRICE WATERHOUSE as a partner, and will specialise in VAT matters. He was a member of the Cabinet Office secretariat.

Mr N. L. Banzky, Mr J. L. McNaughton and Mr S. W. Oldfield have become partners of SCOTT GOFF LAYTON & CO, stockbrokers. Mr Banzky has been appointed head of the firm's corporate finance department.

Mr Peter J. Head has joined PRIZZEL INTERNATIONAL as divisional managing director of Prizzel International Non-Marine.

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Mr N. L. Banzky, Mr J

## BUSINESS LAW

## British insurer a legal case against European barriers

By A. H. HERMANN, Legal Correspondent

IN THE big legal battle for the freedom of cross-border insurance services, the UK, the Netherlands and the EEC Commission are opposed in the European Court by Germany, France, Ireland, Denmark, Belgium and Italy. The second group is listed in order of importance as potential markets for British insurers.

The separate complaints brought by the Commission against Germany, France, Ireland and Denmark (Belgium and Italy merely supported them in court) were heard by a court for three days at the beginning of November. A fortnight ago, Sir Gordon Slynn, one of the court's Advocates-General, delivered his opinions.

He presented a strong legal argument in favour of his conclusion that the restrictions imposed by the defendant countries were not only contrary to the interests of the Council, but also of Articles 55 and 60 of the EEC Treaty, requiring that restrictions freedom to provide services within the Community should be progressively abolished during the transitional period.

The Advocate-General's task was a difficult one, not only because of the mountain of legal argument piled up by the defendant countries, but also because he was up against the communautaire spirit generated by the majority of member states wishing to stop the penetration of the "common" market by British insurers. As a result, the Commission directed the Council to make crucial points vague and ambiguous to the point of expressly leaving contested interpretations of earlier EEC law to the future case law of the European Court.

The inability or unwillingness of the Council of Ministers to agree that freedom of services should apply, even if it benefits a substantial UK business, raises a more general issue than the legalistic dispute over the interpretation of two Treaty articles and two Council directives.

The EEC institutions, going far beyond the call of duty imposed by the Treaty, protect French, German, Italian and Danish agriculture to such an extent that they provoke US retaliatory measures which will hit the UK with particular force, not to speak of the financial burden involved. The EEC has achieved removal of internal tariffs, the prime objective of Germany. But this has not led to a levelling out of prices and a number of measures adopted by the EEC institutions to protect parallel importers have had an adverse effect on British, Swiss and US producers—the most recent examples concern whisky and motor cars.

The UK is particularly interested in providing technological services, but the protection afforded to patents and trademarks has been systematically eroded by the Commis-

sion and by the Court. The leading insurer is authorised in accordance with the conditions laid down in the first co-ordination directive.

This directive, number 73/239, requires member states to subject to official authorisation both domestic insurers and branches or agencies of foreign EEC insurers. As Sir Gordon Slynn pointed out, this directive, however, deals with establishment and not with the provision of cross-border services.

In its minutes, the Council of Ministers emphasised that the adoption of Article 2/1 was without prejudice to the resolution of the dispute between the member states and the Commission on the interpretation of the court's judgment in Van Bissbergen (case 33/73), the leading case which opened cross-border services to accountants and other professionals.

According to the Commission, this judgement does not authorise member states to require insurers established in another member state to establish a branch or to obtain an authorisation in order to be able to do business. Most member states take the view that the judgment allows such requirements. The Commission's Minutes state in 15 minutes that national provisions relating to the establishment of the leading insurers should be appraised on the basis of other professional services.

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The complaint brought by the Commission against all four defendant states concerns the level of thresholds under which these states do not allow co-insurance by insurers from other member states. The Commission considers these thresholds to be too high. Moreover, and possibly more importantly, the Commission complains that all these countries require that the insurers leading a co-insurance consortium be authorised and established in a territory where it might do business only occasionally; the high cost of establishment might shut him out altogether.

As to the high thresholds for co-insurance, he concluded that there was no business of the member states to fix such thresholds but only of the Council of Ministers. He added that the market would create its own thresholds as no one would go to a consortium (which might result in multiple litigation) if he could go to a single insurer.

Sir Gordon found no merit in arguments defending the German rule that brokers established in Germany might not arrange contracts with insurers established in another member state. This was not genuine consumer protection. On the contrary, a German national seeking insurance might be better off by using the services of a German broker with a command of foreign languages and capable of selecting the most suitable foreign insurer.

The other pseudo-legal arguments seemed to be collapsing under the force of the Advocate-General's opinion. However, it will not be law but politics which will in the end decide the issue.

## AUTHORISED UNIT TRUSTS

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## COMMODITIES AND AGRICULTURE

## Clean air may cost US smelters \$1bn

By STEFAN WAGSTYL

THE US copper industry has to invest \$1bn in anti-pollution measures in order to survive in its current form, according to Metal and Minerals Research Services.

In a report on the US copper industry, the London-based research company says that a number of companies will have to invest heavily to clean up the emissions at their smelters to meet the standards set by the Clean Air Act, which comes into force on January 1, 1987. The industry has already spent more than \$2bn on environmental improvements since the Act was passed in 1972.

However, despite the financial difficulties of the last four years, the US copper industry is determined to survive, says MMRS.

It suggests that the future of the industry lies between two extremes—on the one hand prices could remain depressed at some 70 cents a pound, and mine costs and smelter charges could remain unchanged. Then by 1990 mine capacity could fall to 1.34m tonnes a year and refined copper production capacity to 1.19m tonnes.

On the other hand, says MMRS, if copper prices rise to 80 cents a pound, labour costs fall and smelter charges rise, then mine capacity could be a healthy 1.65m tonnes a year and refined production capacity 1.31m tonnes.

MMRS believes the outcome will be somewhere between these two extremes. Copper prices could rise above 70 cents a pound and bottom-out at that level in future recessions. Labour rates could fall by some 20 per cent in industry-wide pay talks currently under way and smelter charges could rise slowly.

*The Fate of the US Copper Industry: National and World Implications, MMRS, 222-225 Strand, London WC2R 1EA.*

## Drought hits Indian tea production

By P. C. Mahand in Calcutta

A PROLONGED drought in North India, hitting the main tea growing areas of Assam, Valley, Darjeel and Cachar, has adversely affected tea output in the first four months of the current year, according to the Tea Association of India.

The Association estimates the first four month's crop at only 45m kilos compared with 82m in the same months of last year.

The 17m kilos drop amounts to a fall of 27 per cent.

The national crop in 1985 totalled a record 657m kilos exceeding the year's target by 7m and showing a rise of 12m over that of 1984. The target for the current year is 670m kilos according to tentative figures from the Indian Ministry of Commerce.

## Creditors closing in on International Tin Council

By STEFAN WAGSTYL

CREDITOR BANKS and metal brokers are closing in on the International Tin Council, which precipitated the tin crisis in October by defaulting on gross debts of \$900m.

Standard Chartered Bank, which is suing the council for just over \$10.8m, is taking its case to the High Court next Wednesday. It will be pressing the court to give a judgment in its favour by the end of the day.

Among the brokers of the London Metal Exchange, MacLaine Watson, a subsidiary of the Drexel Burnham Lambert financial house, has won an award for £3.25m against the ITC in a case heard under LME arbitration rules. This was only a partial victory for MacLaine Watson since the broker claimed a total of about £25m for the tin contracts it had with the council.

The arbitrators' award covered only margin payments on the contracts. The arbitrators decided that they could not order the council to pay the full amount of the contracts since the LME market had been suspended from October 24. Under arbitration rules they could not take into account the fixed price settlement and closure of the tin market on March 12 since this had occurred after the arbitration proceedings had started.

MacLaine Watson is now considering what to do next. But it is under some pressure to move quickly because of Standard Chartered Bank's action.

Other creditors declined to take the view that whoever secured unencumbered tin first deserved to get it.

Bankers acknowledged that Standard Chartered is well placed because its loan documentation was better than most in that it specifically included clauses in which the tin council waived its immunity from legal action. "They were particularly prudent," said one banker.

Among other banks, Arab Banking Corporation, Banque Indosuez and the Bank of Nova Scotia have all served writs on the tin council.

assets—which consist largely of a stockpile of some 1.700 tonnes of tin—worth just over £6m at current prices. The rest of the metal the ITC accumulated in its attempts to support tin prices was held as security to banks and brokers.

At least one other creditor is annoyed that the pursuit of the ITC could turn into an undignified scramble for these assets. Mr Malcolm London is a partner in Cork Gully, the accountancy firm, which is acting as the receiver for LME broker KMC Metals (now in liquidation), which has a claim against the tin council. He says the way the tin council is treating its creditors is "totally scandalous".

His firm has urged the ITC to appoint its own receiver so that its assets can be shared out equally. Alternatively, Cork Gully wants the UK Government, member of the 22-nation council, to unilaterally revoke the ITC's legal immunity, allowing the creditors to go after a winning defendant.

Other creditors declined to take the view that whoever secured unencumbered tin first deserved to get it.

Sir Adam Ridley, a director of Hambrus Bank and spokesman for the creditor banks, has concluded that their legal losses in the tin market could amount to £420m—£160m shared among banks, and £260m among metal traders.

The banks face a capital loss of some £80m on the 40,000 tonnes of tin they held as collateral—assuming the tin can be sold at an average price of £4,500 a tonne. The broking companies, which also have some 40,000 tonnes of tin, face capital losses of £180m, again assuming that the tin can be sold at £4,500 a tonne.

On top of this both groups face interest costs—Sir Adam calculates that if the tin can be sold over four years and interest rates average 10 per cent then banks and brokers will together pay out another £160m.

But Sir Adam warns that the total sum claimed in law suits is likely to be much higher than £420m. Banks and brokers can be expected to claim the gross amount owed to them, rather than their net losses.

"The claim may offset one another in fact but each represents yet another tedious expedition to the courts, with its uncertainty and burden of costs," says Sir Adam.

The tin council's legal expenses, which consist largely of a stockpile of some 1,700 tonnes of tin—worth just over £6m at current prices. The rest of the metal the ITC accumulated in its attempts to support tin prices was held as security to banks and brokers.

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At least one other creditor is annoyed that the pursuit of the ITC could turn into an undignified scramble for these assets. Mr Malcolm London is a partner in Cork Gully, the accountancy firm, which is acting as the receiver for LME broker KMC Metals (now in liquidation), which has a claim against the tin council. He says the way the tin council is treating its creditors is "totally scandalous".

His firm has urged the ITC to appoint its own receiver so that its assets can be shared out equally. Alternatively, Cork Gully wants the UK Government, member of the 22-nation council, to unilaterally revoke the ITC's legal immunity, allowing the creditors to go after a winning defendant.

Other creditors declined to take the view that whoever secured unencumbered tin first deserved to get it.

Sir Adam Ridley, a director of Hambrus Bank and spokesman for the creditor banks, has concluded that their legal losses in the tin market could amount to £420m—£160m shared among banks, and £260m among metal traders.

The banks face a capital loss of some £80m on the 40,000 tonnes of tin they held as collateral—assuming the tin can be sold at an average price of £4,500 a tonne. The broking companies, which also have some 40,000 tonnes of tin, face capital losses of £180m, again assuming that the tin can be sold at £4,500 a tonne.

On top of this both groups face interest costs—Sir Adam calculates that if the tin can be sold over four years and interest rates average 10 per cent then banks and brokers will together pay out another £160m.

But Sir Adam warns that the total sum claimed in law suits is likely to be much higher than £420m. Banks and brokers can be expected to claim the gross amount owed to them, rather than their net losses.

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## LONDON STOCK EXCHANGE

## MARKET REPORT

Account Dealing Dates  
Option  
First Declarer - Last Account  
Dealing Dates Dealings Day  
Mar 10 Mar 26 Mar 27 Apr 7  
Apr 10 Apr 10 Apr 11 Apr 21  
Apr 14 Apr 21 Apr 21 May 6  
New-dealers may take  
place from 9.30 am two business days  
earlier.

Another good equity market performance, the fourth in a row, saw the two main indices pass last month's all-time highs and on to fresh records yesterday. The FTSE 100 share index completed a further chapter in its short history, breaking through 1700 for the first time to close 181 up at a record 1695.9, while its long-established sister index, the FT Ordinary share, recorded a gain of 1.72 to a peak of 1419.4, after initially falling to 1395.4.

In numerous instances, prices were chased higher until brokers had fulfilled their clients' buying orders. Jobbers' short book positions were constantly aggravated and attempts to rectify the situation only accelerated the upside in values. The early market session, however, was one of mixed content.

Wall Street's sharp decline overnight was expected to curb enthusiasm and caused dealers to open prices lower. This prompted some nervous short-term holders to panic and sell, but the market was rarely at a loss. When an oversold market in oil shares quickly showed signs of improving, many other equity sectors followed. Crude oil prices rallied after Tuesday's drop but settled below the best levels.

Overseas securities continued to profit-taking after the recent bout of strength. The overnight trend in the US bond market—where longer issues gave up big early gains to close only marginally higher—thus heralded a more cautious approach to international bonds and the London market was no exception. Sterling rose 1.2p higher against most European currencies but potential buyers would not be tempted and prices drifted back from Tuesday's enhanced late levels to end with losses stretching to 1.

## GRE dip and rally

Guardian Royal Exchange slumped to \$330 on news of the sharp annual profits contraction to a meagre \$3.5m, but rallied strongly following reassuring remarks made later at an analysts meeting to close a net 28 higher on balance at 878p. Meanwhile, fellow Composites' issues San Gobain and the better-than-expected preliminary profits at £37.7m—brokers' estimates had ranged between £23m and £30m—with a rise of 29 to 716p. General Accident advanced 15 to 918p and Commercial Union firm 5 to 308p in sympathy. Elsewhere, Sun Life's results were well received and the share closed 17 down at 880p, while London and Manchester ended 9 up at 878p after the satisfactory preliminary statement.

## FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Wed April 2 1986									
	Index No.	Day's Change %	Est. Earnings Yield % (Net)	Gross Div. Yield % (Net)	Ext. P/E Ratio (Net)	ad adj. 1985 to date	Index No.	Index No.	Index No.	Index No.
1 CAPITAL EQUIPMENT (212)	735.05	+1.0	7.84	3.22	16.08	3.97	727.97	719.78	715.12	80.88
2 Building Materials (24)	883.36	+4.5	7.88	3.23	15.91	3.65	829.17	817.46	802.67	94.94
3 Construction, Construction (26)	1181.97	+1.1	7.82	3.20	16.25	3.65	1164.75	1148.73	1139.89	701.33
4 Electrical (7)	882.45	+0.8	7.82	3.20	15.91	3.65	829.17	817.46	802.67	94.94
5 Electronics (36)	1691.37	+2.0	8.48	3.49	15.14	3.65	1526.97	1523.14	1522.44	227.75
6 Mechanical Engineering (64)	416.77	+1.0	8.44	3.45	14.94	2.63	412.63	409.38	408.37	301.68
7 Metals and Metal Forming (7)	229.84	+0.6	6.68	15.13	18.22	0.00	331.80	327.61	325.87	194.25
8 Motors (17)	297.13	+0.3	8.01	3.21	14.79	2.63	296.91	293.92	291.36	142.21
9 Other Industrial Materials (22)	1339.81	+1.2	6.26	2.92	19.12	1.08	1329.40	1313.03	1305.01	929.51
10 OTHER INDUSTRY (185)	954.56	+1.2	7.12	2.95	17.73	4.33	946.19	934.92	924.62	630.95
11 Builders and Distributors (22)	825.25	+0.9	8.25	3.19	15.44	2.25	840.78	851.01	848.42	561.59
12 Food Manufacturing (22)	1926.02	+0.1	7.15	2.60	15.25	2.00	1926.02	1926.02	1926.02	1926.02
13 Health and Household Products (10)	2591.84	—	4.47	2.03	21.28	1.51	1594.42	1555.16	1552.52	1552.52
14 Leisure (24)	968.51	+0.8	7.29	3.60	17.83	1.07	960.46	964.40	957.71	656.57
15 Publishing & Printing (14)	273.81	—	7.04	3.80	17.92	4.93	267.50	259.00	253.56	174.21
16 Packaging and Paper (14)	486.95	+0.5	7.46	3.34	15.96	1.58	466.62	459.97	459.54	312.52
17 Stores (23)	982.64	+2.4	5.68	2.30	23.85	1.52	926.77	903.13	893.93	568.72
18 Tobacco (31)	1172.96	+1.0	18.93	4.44	10.67	2.60	1161.64	1159.00	1157.56	380.65
19 OTHER GROUPS (85)	854.25	+0.5	8.02	3.44	11.91	4.78	849.75	835.40	829.47	675.36
20 Chemicals (19)	925.11	+0.4	10.07	4.32	11.97	14.93	917.43	916.36	912.97	750.35
21 Office Equipment (4)	244.54	+1.4	7.32	3.75	16.74	1.81	260.44	257.56	257.36	176.82
22 Shipping and Transport (12)	1626.69	+1.0	7.41	3.56	16.74	14.45	1626.45	1626.04	1626.29	1150.29
23 Telephone Networks (2)	1063.49	+0.1	7.95	3.12	17.25	0.93	1057.82	1063.83	993.09	635.01
24 Miscellaneous (49)	1065.81	+1.1	6.69	3.16	16.27	2.67	1049.43	1042.79	1021.51	829.19
25 INDUSTRIAL GROUP (183)	881.99	+0.9	7.52	3.13	16.84	4.82	874.33	862.23	855.12	525.59
26 Oil & Gas (17)	1175.36	+1.0	18.56	7.68	13.86	3.65	1163.65	1160.34	1159.63	1118.51
27 SMC SHARE INDEX (500)	909.34	—	8.62	3.59	14.47	7.05	901.13	893.50	883.43	673.11
28 CONSTRUCTION INDEX (118)	628.72	+0.7	4.06	2.85	11.77	5.90	626.62	617.12	611.52	466.40
29 Banks (7)	127.08	—	8.02	4.19	8.17	1.00	127.08	126.70	126.40	126.40
30 Insurance (Life) (9)	922.99	+1.6	3.99	2.69	11.60	4.58	918.62	918.04	917.57	648.37
31 Insurance (Composite) (7)	502.65	+2.3	3.98	2.69	11.60	4.28	491.34	490.11	482.08	338.49
32 Insurance (Savers) (8)	1627.27	+0.7	7.12	3.65	18.72	1.17	1527.71	1525.74	1522.81	1157.58
33 Merchant Banks (11)	352.03	+0.4	2.99	2.69	11.60	1.60	349.50	349.33	339.32	229.78
34 Property (52)	749.05	+0.4	5.31	2.66	25.25	1.50	744.50	742.55	738.57	495.78
35 Other Financial (25)	384.27	+0.5	7.32	4.10	16.38	1.64	381.50	381.00	380.50	288.65
36 Tobacco (31)	1172.96	+1.0	18.93	4.44	10.67	2.60	1161.64	1159.00	1157.56	380.65
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46 CONSTRUCTION INDEX (118)	628.72	+0.7	4.06	2.85	11.77	5.90	626.62	617.12	611.52	466.40
47 Mining & Minerals (52)	710.42	+2.2	12.36	5.88	10.27	1.00	708.42	707.74	707.25	625.21
48 Overseas Traders (14)	921.30	+0.8	7.52	3.60	16.27	0.89	918.43	917.74	917.25	625.21
49 ALL-SHARE INDEX (738)	825.00	+0.6	3.64	2.69	11.60	6.56	810.22	810.48	810.63	613.51
50 FTSE 100 SHARE INDEX 4	1762.9	+18.9	1704.7	1674.1	1664.8	1.00	1653.9	1653.9	1653.9	1247.6
51 FT-SE 100 SHARE INDEX 4	1762.9	+18.9	1704.7	1674.1	1664.8	1.00	1653.9	1653.9	1653.9	1247.6
52										



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 41



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

### Depression eases late in session

THE QUESTION mark hanging over world oil prices again depressed US financial markets yesterday, writes Terry Byland in New York.

In both the stock and fixed-interest sectors, investors shied away from the threat of a reversal of the slide in oil prices which has fuelled Wall Street's upside during the past three months.

Treasury bonds and stock prices opened lower but steadied at mid-session.

At the close the Dow Jones industrial average was 5.15 up at 1,785.20.

Wall Street is divided on the outlook for world oil prices, which have played a strong role in the boom in US securities markets. Many analysts still urge that the oil-producing nations will be unable to lift oil prices, but others are more cautious, awaiting news from the Middle East, where US Vice President George Bush will discuss price stabilisation with the Saudis.

Oil strengthened, but airlines made little response to the hint that the slide in fuel costs may be over. Major banking stocks, where energy portfolios are already a serious problem, were still weak.

A rise in the dollar cut into the pharmaceuticals sector. Merck, a constituent of

Citicorp was again a notable casualty among banks, falling 5 1/4 to \$49 1/2 in thin trading. J. P. Morgan gave up another 5 1/4 to \$75 1/2. Bankers Trust 5 1/4 to \$45 and Chase Manhattan 5 1/4 to \$44 1/2. Among the thrifths, now facing serious mortgage lapses across the US energy industry states, Financial Corp of America, the largest home finance lender, shed a further 5 1/4 to \$14 1/2.

Depressing major stock market indices was a fall of 5 1/4 to \$82 1/2 in General Motors, which is making a further substantial reduction in production as industry sales continue to fall. But other car stocks continued to move up, hoping that sales will recover soon without serious harm to this year's profits at the Detroit car makers. Ford jumped 5 1/4 to \$82 1/2 in brisk trading and Chrysler 5 1/4 to \$43 1/2.

The rally in stocks was led by the technology sector, where IBM edged up 5 1/4 to \$149 1/2 after rallying in heavy turnover from 5 1/4 to \$149 1/2. Also firm were Honeywell, up 5 1/4 at \$73 1/2, and Burroughs, up 5 1/4 at \$64 1/2. However, Digital Equipment eased 5 1/4 to \$153 1/4.

There was an upswing in leading Japanese equities traded in New York in response to strong gains in the stocks in their home markets. Honda gained 5 1/4 to \$63 1/2, Matsushita 5 1/4 at \$62 1/2 and Hitachi 5 1/4 to \$46 1/2.

In oils Chevron gained 5 1/4 to \$37 1/2 after concluding the sale of its Italian operations. Exxon added 5 1/4 to \$56 and Mobil 5 1/4 to \$29 1/2, the latter in heavy trading. Ashland, however, lay dormant at \$48 1/2 as the Belzberg offer faded from sight.

A rise in the dollar cut into the pharmaceuticals sector. Merck, a constituent of

the Dow average, fell 5 1/4 to \$174 1/4. Syntax at \$53 1/2 lost \$2 1/2.

Chemical issues, however, were narrowly mixed, with Union Carbide shedding 5 1/4 to \$207 and Monsanto 5 1/4 easier at \$60. The steadiness in this sector, traded by the major institutions, suggested confidence in a continuing weakness in oil prices, a major feedstock cost to the industry.

Stocks in the Wall Street brokerage houses softened as investors pondered the outlook for the financial markets in which the sector's profits are based.

Merrill Lynch at \$38 1/2 shaded 5 1/4 or hints that a senior executive in the capital markets division may depart. Phibro Salomon Bros (now renamed Salomon Bros), eased 5 1/4 to \$54 1/2.

In a weak retail sector May Department Stores fell 5 1/4 to \$75 while Toys R Us, the speciality store chain, gave up 5 1/4 of recent strength to stand at \$42 1/2.

Bond prices tried to rally after the Fed resurrected hopes of an easing in credit policy by making a further \$2bn in customer repurchase arrangements, bringing the total to \$7bn in less than a week.

But, lacking a recovery in the bond futures contract, the key long bond remained more than a full point down. Despite the Fed's intervention, short-term rates edged higher, but this reflected little more than the technical factors involved in the banking settlement.

### TOKYO

### Profit-taking prompts steep decline

PROFIT-TAKING hit a wide range of stocks in Tokyo yesterday, and the Nikkei average suffered its steepest decline this year, writes Shigeo Nishizuka of *Jiji Press*.

Amid the general downturn, blue-chip electricals and precision instruments firmed.

The index of 225 select issues plummeted 190.36 to 15,555.51, with volume shrinking from 1,487.15m shares on Tuesday to 825.18m. Losses outpaced gains 509 to 367, and 80 issues remained unchanged.

Investors, who had already become cautious as the market indicator soared by more than 2,200 points during March, were prompted to sell in small lots.

Nippon Yusen, which had been popular as an asset-heavy stock, continued to fall, losing Y28 to Y467 under massive selling. Mitsubishi Estate plunged Y120 to Y2,010 and Nippon Express Y51 to Y84.

Utilities went down, with Tokyo Gas dropping Y27 to Y45 and Tokyo Electric Power finishing Y120 down at Y3,820. Low-priced large-capital issues such as Nippon Steel lost Y4 at Y1,771, and Mitsubishi Heavy Industries dropped Y18 to Y408.

Sumitomo Bank, which attracted speculative buying in the previous session, plunged Y130 to Y2,100 and Nomura Securities Y100 to Y1,880. Tokio Marine and Fire closed at Y1,270, off Y80. Among constructions Obayashi finished Y24 lower at Y785 while Kajima went down Y21 to Y785.

Biotechnologies also suffered. Takeda Chemical and Sankyo dropped Y40 to Y1,560 and Y70 to Y1,500, respectively.

Most blue chips advanced, however, reflecting the slowing of the yen's appreciation against the dollar. Toshiba, the third busiest stock with 25.88m shares changing hands, added Y2 to Y420. Hitachi Y24 to Y829 and NEC Y30 to Y1,400. Olympus jumped Y70 to Y1,070.

Market observers said investors had shifted their targets to blue chips only temporarily because major issues, benefiting from domestic demand stimulation, were losing ground.

As the market began to show wild movements, investor interest shifted to volatile stocks. Among them was Nihon Cement, which spurred Y43 to Y560 on the heaviest trading of 33.99m shares. Biotechnology-related Asahi Chemical came in second with 26.15m shares, advancing Y17 to Y862.

Elsewhere, Kimation Manufacturing scored a daily limit increase of Y101 to Y1,080 while Renown finished at Y814, rising 50.

On the bond market massive selling was unleashed by the rally in the crude oil price to over \$10 a barrel and the plunge in the 30-year US Treasury bond following its recent upsurge. But buying increased later, bringing firmer prices.

The yield on the barometer 6.2 per cent government bond maturing in July 1988 soared from Tuesday's 4.590 per cent to 4.625 per cent at one stage but recovered as buying increased, ending at 4.575 per cent. Dealers and institutional investors are paying much attention to the large unloading of bonds by a leading brokerage house which has continued since the middle of last week.

### SINGAPORE

BUYING among special situation stocks, especially Malaysian, helped Singapore higher yesterday.

The Straits Times industrial index put on 3.14 to 597.41 as turnover rose to 13.7m shares from 8.1m in the previous session.

Pegi, the most active issue, gained 5.5 cents to 55.5 cents on rumours that its chairman Abdul Ghafar Baba may be named Deputy Prime Minister of Malaysia in elections expected in May.

Rises of 10 cents were seen in Singapore Press at \$55.80 and in MBF Holdings at \$51.54 while Singapore Airlines lost 5 cents to \$56.50.

### EUROPE

### Peaks amid moves to consolidate

INVESTORS paused for breath in Europe yesterday after Tuesday's flourish and settled down to consolidate their gains.

Most bourses ended the day mixed to marginally higher – but the exceptions were again Brussels and Stockholm, which jumped to new peaks.

The Belgian Stock Exchange index closed 32.28 higher at a record 3,582.17, helped on its way by renewed foreign interest.

However, the rise was not as broadly based as on Tuesday, with some of that session's leading gainers ending the day lower.

Utilities went against the rising trend, including Intercom which slipped BFr 40 to BFr 3,923. However, EBES gained BFr 30 to BFr 4,680.

Holding companies were again strong with Société Générale de Belgique adding BFr 20 to BFr 3,270 and GBL BFr 35 to BFr 3,150.

Sofina, one of Tuesday's strongest gainers, shed BFr 70 to BFr 9,780.

Wiremaker Bekaert soared BFr 1,200 to BFr 14,500, bringing its total increase for the two sessions to BFr 2,400, amid rumours that it might be quoted in New York.

Oil company Petrofina, the country's largest industrial group, shrugged off oil worries as the price showed signs of stabilising and added BFr 50 to BFr 7,170.

The sparkle went out of Frankfurt partly in response to a dull session on Wall Street. The Commerzbank index showed a marginal gain of 1.2 to 2,107.1.

Banks were again the best performers riding on the back of good profit forecasts for 1988 and the stronger dollar.

Dresdner added DM 3.50 to DM 448 ex rights, Deutsche DM 12 to DM 882 and Commerzbank 80 Pf to DM 328.50.

Hopes that lower oil prices would boost demand for cars lifted VW DM 8.80 to a peak of DM 599 and Daimler DM 3 to DM 1,331. However, BMW continued to trail and lost DM 8 to DM 542.

Among chemicals BASF fell DM 4.80 to DM 318.70 on a slowdown in fourth-quarter earnings despite record pre-tax profits for the year. In sympathy Hoechst slipped DM 4 to DM 312 and Bayer DM 1 to DM 344.50.

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Biotechnology-related Asahi Chemical came in second with 26.15m shares, advancing Y17 to Y862.

Elsewhere, Kimation Manufacturing scored a daily limit increase of Y101 to Y1,080 while Renown finished at Y814, rising 50.

On the bond market massive selling was unleashed by the rally in the crude oil price to over \$10 a barrel and the plunge in the 30-year US Treasury bond following its recent upsurge. But buying increased later, bringing firmer prices.

The yield on the barometer 6.2 per cent government bond maturing in July 1988 soared from Tuesday's 4.590 per cent to 4.625 per cent at one stage but recovered as buying increased, ending at 4.575 per cent. Dealers and institutional investors are paying much attention to the large unloading of bonds by a leading brokerage house which has continued since the middle of last week.

Pegi, the most active issue, gained 5.5 cents to 55.5 cents on rumours that its chairman Abdul Ghafar Baba may be named Deputy Prime Minister of Malaysia in elections expected in May.

Rises of 10 cents were seen in Singapore Press at \$55.80 and in MBF Holdings at \$51.54 while Singapore Airlines lost 5 cents to \$56.50.

while electricals were generally firmer. Share and bond turnover on the bourse reached a record DM 94.8bn in the first quarter this year, compared with DM 40bn in the same period a year ago. March turnover was up 14 per cent to DM 31.1bn over February.

In the bond market prices eased by up to 30 basis points on some profit-taking following two consecutive sessions of good gains.

The Bundesbank bought DM 40.6m worth of paper after selling DM 66.50 yesterday.

In Amsterdam a late rally helped flagging prices to clamber up from their worst levels leaving the ANP-CBS General index with a fractional gain of 0.1 to 267.3.

Royal Dutch, which fell on Tuesday over the oil price, managed a F1.80 rise to F1 192.30 as the crude market stabilised.

Banks were generally easier with NMB F1.50 down at F1 212.50, but ABN, which helped lead Tuesday's rise, again climbed adding F1 2 to F1 31.40.

Elsewhere, small gains were registered by Unilever, which added 30 cents to F1 421.30, and KLM 10 cents, up to F1 54.10.

Bonds closed slightly lower where changed.

Institutional investors returned to Zurich encouraged by a number of factors including the oil price and the firmer bias.

Bonds were again in demand with Swiss Bank bearer shares rising SFr 12 for the second consecutive session to SFr 612 and Bank Baer soaring SFr 350 to SFr 15,950.

Elsewhere transports, insurances and holding companies were firmer while industrials showed small gains and financials were mixed.

Bonds closed mixed with a firmer bias.

Stockholm was marginally higher at a record, although blue chips went against the trend as profit-taking set in.

Active shares included Volvo, which lost SKr 5 to SKr 349, Electrolux which closed SKr 2 down at SKr 282, and SCA which was unchanged at SKr 288.

Profit-taking pulled Paris lower, ending a climb which has lasted for nine consecutive sessions, as worries surfaced following falls on Wall Street.

Rosebush-to-champagne group Moët-Hennessy went against the trend adding FFr 78 to FFr 2,338 on news that it had bought a stake in the Luxembourg parent company of broadcasting group RTL.

Milan closed mixed although Mediobanca added L3,750 to L22,950 on increased half-year profits. Madrid ended the session lower led by utilities while in Oslo oil shares showed gains on hopes that a planned strike by North Sea workers would help meet Opec's demand for a cut in production and boost prices.

### LONDON

FRESH RECORDS were reached in London yesterday as the FT Ordinary share index hit 1,702.9, up 18.3, and its sister index the FT-SE 100 rose 17.2 to a peak 1,419.4.

Insurer GRE rose 28p to 876p despite making large provisions, and Britoil gained 6p to 176p as the oil price stabilised.

Williams Holdings, which is to buy Fairway Engineering, added 61p to 611p, and Associated British Ports leapt 65p to 625p. Gilt succumbed to profit-taking.

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### HONG KONG

A SHARPLY lower trend was evident in Hong Kong as trading resumed after the Easter break on the colony's new unified stock exchange.

The Hang Seng index, which had dropped 24 points by mid-morning, ended 22.67 off at 1,603.27.

Traders reacted to last Thursday's 1 per cent rise to 8 per cent in the prime rate, and sentiment was also dampened by news that Union Bank had been ordered to relinquish managerial control to adviser Jardine Fleming.

### AUSTRALIA